

A YhU``]bbi b[' ? Ya dhYb. '9fZc`[fY]Wk Y
B UWk i Wk g]b]h]Uh]j Y 'i bX`B Yi k U\`Yb`°

5a '% " ' ð b] ' & \$ &) 'k À\`hY`X]Y`A YhU``]bbi b[
?Ya dhYb#C VYfU``[Ài]\`fYb`bYi Yb`J c fghUbX`i bX`VYf]Wk hYhY
ØVYf`dcg]h]j Y`9bhk]W`i b[Yb`]b`XYf`5i gV]`Xi b["



? Ya dhYbž`8 Yi hgWk`UbX`!`5a '% " ' ð b] ' & \$ &) `ZUbX`X]Y
¸\`fYg\`Ui dhj YfgUa a`i b[`XYf`A YhU``]bbi b[' ? Ya dhYb#C VYfU``[Ài
ghUhž`VY]`XYf`C VYfa Y]ghYf`æ\`UbbYg`8]`]b[Yf`b]Wk h`bi f`XYb
bYi Yb`J c fghUbX`k À\`hYž`gcbXYfb`Ui Wk`k]Wk h]j[Y`9bhk]W`i b[Yb
]a`5i gV]`Xi b[gVYfY]Wk`j c fghY`hY`"Gc`k i fXYb`]a`j Yf[Ub[YbYb
¸\`f`i`ia Y\`f`bYi Y`@Y`fj YfhfÀ[Y`]a`gWk`ÀV]gWk Yb`< UbXk Yf_
UV[YgWk`cggYbž`k Ug`Ui Z`X]Y`5hhfU`h]j]hÀh`\`UbXk Yf`_]Wk Yf`6Yfi ZY
\`bk Y]gh`6YgcbXYfg`\`Yfj cfni`YVYb`]gh`XYf`A YhU``VUi Yfž`XYf
a]h`Yfk Y]Y`ni a`ZØbZhVY`YVhYghYb`5i gV]`Xi b[gVYfi Z]b
GWk UVYb`Uj UbW]Yfh`]gh`8]Yg`nY][hž`XUgg`X]Y
B UWk i Wk g[Yk]bbi b[`]a`A YhU``\`UbXk Yf`_ ; fi bX`ni f`: fYi XY
[]Vh`8]Y`NU\`Yb`XYf` ; YgY`YbdfØZ b[Yb`j YfnY]Wk bYb`YVYbZU`g
Y]bYb`5bgh]Y[ž`k Ug`Y]b`dcg]h]j Yg`G][bU`ZØf`X]Y`6fUbWk Y`XUfghY`h`

K Ug`X]Y`A]h[`]YXgW UZh]b`XYf`A YhU``]bbi b[`?Ya dhYb#C VYfU``[Ai
VYhf]Zhž`gc`dfcZ]h]YfYb`X]Y`A]h[`]YXYf`j cb`nU\`fY]WYb`J cfhY]`Yb"
8 Uni`[Y\`ÖfYb`_cgYb`cgY`F YW.hgVYfUhi b[Yb`]b`fY`Yj UbhYb
6YfY]WYb`k]Y`5fVY]hgfYW.hi bX`J YfhfU[gfYW.h`gck]Y`i a ZUggYbXY
VYhf]YVgk]fhgW UZh]WY`6YfUhi b[Yb`"8]YgY`k YfXYb`j cb`XYb
: UWj YfvAbXYbž`k]Y`XYa` : UWj YfvUbX`A YhU``6UmYfbž
cf[Ub]g]Yfhž`XYggYb`A]h[`]YXgW UZh`YXY`ϕbi b[`Ub[Y\`Öfh`"8 Yf
: UWj YfvUbX`V]YhYh`ni gAh`]W`I bhYfghØhni b[`VY]`XYf
BUWk i Wggi WY`i bX`E i U`Z]n]Yfi b[gUb[YVchYb`Ubž`i a`X]Y
5i gV]Xi b[gd`AhY`]a` < UbXk Yf`_ni`VYgYhnYb"

B Yi k U\`Yb`i bX`9\fi b[Yb

8]Y`BYi k U\`Yb`XYg`J cfghUbXg`YfZc`[hYb`Y]bgh]a`a`][žk cVY]
æ\UbbYg`8]`b[Yf`U`g`C VYfa`Y]ghYf`]a`5a`h`V`Y]Vh`?`Ui`g
; fØn]b[Yf`k`i fXY`U`g`ghY``j YfhfYhYbXYf`C VYfa`Y]ghYf`[Yk`À\`hž
k`À\`fYbX`A Ufh]b`K`Y]\`fYhhYfž`5bXfÅ`<i`XYnž`<i`VYfh`; Ughž`6]f[]h
F Ybb`i bX`A Ufh]b`F]YXa` Ø`Yf`X]Y`k`Y]hYfYb`J cfghUbXgdcg]h]cbYb
ØVYfbY\`a`Yb`"6YgcbXYfg`VYa`Yf`_Ybgk`Yfh]ghž`XUgg`Gmj]U`K`Y]I`Yf
; Yf\`UfX`6YfhY`Y`YfgYhnhž`XYf`ZØf`gY]bY`U\`fY`Ub[Y`5fVY]h]b`XYf
ϕbi b[`[YY\`fh`k`i fXY`"8]`b[Yf`Yf`_UbbhY`Ui`W`X]Y`J YfX]YbghY`j cb
A Ufh]b`K`Y]\`fYhhYf`Ubž`XYf`bi b`U`g`GhY``j YfhfYhYf`j cb`<i`XYn
Zi b[]Yfh"

6YXYi hYbX`]gh`Ui`W`8]`b[Yfg`: c`_i`g`Ui`Z`X]Y`²`ZYbh]W`_Y]hgUfVY]h
ni`f`: ÖfXYfi b[`XYf`<UbXk Yf`_gVYfi`ZY`"I`a`XUg`ϕhYfYggY`XYf
ḏ [YbX`Ub`<UbXk Yf`_gVYfi`ZYb`ni`k`YW`Ybž`d`Ubh`X]Y`A YhU``]bbi b[
Y]bYb`5i`Zh]h`h`Ui`Z`XYf`5``[Ai`Yf`: Yghk`cW`Y`"8]YgY`J YfUbghU`hi b[
_ØbbhY`j]Y`j YfgdfYW`YbX`gY]bž`i`a`↑ b[Y`@Yi`hY`ZØf`X]Y`Ni`_i`bZ]a
A YhU``\`UbXk Yf`_ni`VY[Y]ghYfb`i bX`Y]bY`bYi`Y`; YbYfUh]cb
Ubni`gdfYW`Yb"

8]Y`Ni`_i`bZh`XYg`< UbXk Yf`_g

8]Y`<YfUi`gZcfXYfi b[Ybž`j`cf`XYbYb`XUg`< UbXk Yf`_ghY\`hž`g]bX
b]W`h`ni`i`bhYfgW`AhYb`"8 Yf`NYbhfU`j`YfvUbX`XYg`8Yi`hgW`Yb
< UbXk Yf`_g`j`Yfa`Y`XYh`ØVYf`%)`\$`\$\$\$`i`bVYgYhnhY`GhY``Yb`"8]Yg
ZØ\`fh`ni`Y]bYa`ghYh][Yb`BUWk i`W`gd`fc`V`Ya`i`bX`nY][h`XYb

k UWXgYbXYb': UWX_fÅZhYa Ub[Y`]b`XYf'6fUbWX Y"Hfc m`Y]bYg
 hYbXYbn]Y`Yb`F ØW_[Ub[g`VY]`XYb`5i gni V]`XYbXYb`]a` < UbXk Yf_
]b`XYb`YhnhYb`š\`fYbž[UV`Yg`&\$&'`Y]bYb`5bgh]Y[`XYf`bYi
 UV[YgW`cggYbYb`5i gV]`Xi b[gj YfhfÅ[Y"8]Y`A YhU`!`i bX
 9`Y_hfcVfUbWX Y`V`Y]Vh`a`]h`fi bX`%, ("+\$`\$`5i gni V]`XYbXYb`X]Y
 Ui gV]`Xi b[gghÅf`ghY`]a` < UbXk Yf_ž`cVkc`\\`Yg`]a` a Yf`bcW`j`]Y`Y
 cZYbY`5i gV]`Xi b[gd`ÅhnY`[]Vh`" GhUh]ghU`VYf]W`hYhž`XUgg`XYf
 VY`]YVhYghY`5i gV]`Xi b[gVYfi Z`]a` š\`f`&\$&'`XYf
 ?fUZhZU`fnYi [a YWXUhfcb]_Yf`k Ufž`k Ug`XYi h`]W`a UWXhž`k]Y
 j`Y`Z`h`[`X]Y`A`Ø[`]W`_Y]hYb`]a` < UbXk Yf_`g]bX"

Ni gUa`a`YbZUggYbX`nY][h`X]Y`š\`fYg`Ui dhj YfgUa`a`i b[`XYf
 A YhU`]bbi b[`X]Y`dcg]hj`Y`9bhk`]W`_i b[`]b`XYf
 5i gV]`Xi b[g`UbXgW`UZh`i bX`X]Y`6Ya`Ø\`i b[Yb`i`a``Y]bY`ghUf`_Y
 Ni`_i bZh`XYg`< UbXk Yf_gž`k`Å`fYbX`[`Y]W`nY]h][`XYf`6YXUfZ`Ub
 BUWX`k`i`W`g`i`bX`X]Y`< YfUi`gZc`fXYfi b[Yb`XYg`: UWX_fÅZhYa`Ub[Y`g
 h`Ya`Uh]g]Yfh`k`i`fXYb`"8]Y`A`YhU`]bbi b[`V`Y]Vh`XUa`]h`Y]b`k`]W`h][Yf
 5b`_Yf`]b`XYf`F`Y[]cbž`i`a``†`b[Y`HU`YbhY`ni`ZØ`fXYfb`i`bX`X]Y
 6YXY`i`hi`b[`XYg`< UbXk Yf_g`ni`i`bhY`fghfY]W`Yb"

| 8YhU]`g | |
|---------|---|
| Cfh | ?Ya dhYbž`8Yi hgW`_UbX |
| Ei Y`Yb | <ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "ZUWXj YfVUbX!a YhU`!" VUmYfb"XY • XY"ghUh]ghU"Wča |

6Ygi WX Yb`G]Y`i`bg`Ui`Z.`bU[!VUmYfb"XY