

6`Uga i g]_`YfcVYfh`J c`_gZYghY. `9]b F Yj]j U` `]a `6]YfnY`h°

9bhXYW_Yb`G]Yžk]Y`6`Uga i g]_`]a `K i bg]YXY`Yf`J c`_gZYgh`Ub
6Y`]YVh\Y]h`[Yk]bbh`i bX`ZY]Yfb`G]Y`a]h`YfUi gfU[YbXYb
? UdY`Yb`&\$&)"



K i bg]YXY` `]a `:]W hY`[YV]f[Yž`8 Yi hgW`UbX`!`6`Uga i g]_`Uh
k]YXYf`<cW`_cb`↑ b`_hi f`Ui ZXYb`J c`_gZYghYb`]b`6UmYfb`i bX
XUfØVYf` \]bUi g" `≠gVYgcbXYfY`X]Y`N]Y[Y` \ØhYb`A i g]_UbhYb`i bhYf
XYf`@Y]hi b[`] cb`BcfVYfh`9XYf`gcf[Yb`ZØf`gh]a a i b[gj c`Y`5VYbXY
c`bY`XYb`@Àfa`XYf`hmd]gWYb`DUfhma i g]_`"8]Y`HfUX]h]cb`XYf
6`Uga i g]_`n]Y`h`]a a Yf`a Y`f`A YbgWYb`Ubž`k Ug`Ui W`VY]a
Øb[ghYb`6`i a YbZYgh]j U` `]b`K i bg]YXY`XYi h]W`ni`gdØfYb`k Uf"
@Ui hi: **fUb_Ybdcgh`**\UVYb`b]W`h`bi f`X]Y`N]Y[Y` \ØhYb`A i g]_UbhYb
XUg`Di V`_]i a `VY[Y]ghYfhž`gcbXYfb`Ui W` `; fØ» Yb`k]Y`9fbgh`<i hhYf
i bX`X]Y`9[Yf`ÀbXYf`A i g]_UbhYb`gck]Y`X]Y`? UdY`Y`×gYZ`A Ybn`ž
X]Y`_Øfn`]W`VY]a `K ccXghcW`XYf`6`Uga i g]_`]b`CVYfØghYffY]W
gd]Y`hYb"

8 Ug`K ccXghcW`XYf`6`Uga i g]` \Uh'g]W`a]h`Yfk Y]`Y`U`g`Y]bYg`XYf
VYXYi hYbXghYb`9j Ybhg`X]YgYf`A i g]_f]W`hi b[`YhUV`Yfh" `a `d\ f
&\$&' `nc[`XUg': Ygh]j U`ØVYf', "\$\$\$"; `AghY`Ub`i bX`YfZfYi hY`g]W`Ub
XYf`HY]`bU`a Y`j cb`%- "\$\$\$`A i g]_Yf.]bbYbž`k Ug`XUg`9j Ybh`ni
Y]bYa `XYf`YfZc`[fY]W`ghYb`gY]bYf`5fh`a UW`h" `8]YgY`NU`Yb
i bhYfghfY]W`Ybž`k]Y`X]Y`6`Uga i g]_`bUW`k]Y`j cf`[fc» Y
5bn]Y`i b[g_fUZh` \Uh`i bX`XUg` `a U[Y`XYf`hfUX]h]cbY`YfYb
A i g]_Zcfa Yb`Yf\YV`]W`Ui Zk YfhYh" `d]b`9ddž; YgW`ÅZhgZØ`fYf`XYg
@UbXYga i g]_j YfVUbXg`F`Y]b`UbX!DZU`nž`gck]Y`HcV]Ug`<Ui YbghY]b
j ca `GhUXhcfW`YghYf`GW`k `AV]gW`<U` \UVYb`VY]a `: Ygh]j U`
dYfgØb`]W`Y`<Ø`Ydi b`_hY`Yf`YVhž`X]Y`g]Y`U`g`ZUa]`]`Äf`i bX`gY`f
dcg]h]j `VYgW`f]YVYb` \UVYbž`k]Y`]b`6`Uga i g]_V`c[`ni `YgYb`]gh"

9]b`6`]W`_`Ui Z`XUg`: Ygh]j U`i bX`gY]bY
6YXYi hi b[

6Y]a `K ccXghcW`XYf`6`Uga i g]_`[]b[`Yg`b]W`h`bi`fi`a `X]Y`A i g]_/
X]Y`nU`fY]W`Yb`6Y[Y[bi b[Yb`i bX`: fYi bXgW`UZhYbž`X]Y`VY]`gc`W`
Y]bYa `9j Ybh`YbhghY`Ybž`a UW`Yb`XYb`F Y]n`Ui g" `9dd`i bX
<Ui YbghY]b`g]bX`ØVYfnYi [hž`XUgg`XUg': Ygh]j U`ni`f`Dcdi`Uf]h`h`XYf
6`Uga i g]_`VY]hf`Ä[hi bX`XUg` `a U[Y`X]YgYf`A i g]_f]W`hi b[`dcg]h]j
j Yf`ÄbXYfh" `K `Ä`fYbX`XYf`5i Zhf]hhY`j cb`6UbXg`k]Y`E i YfVYUh`i bX
?U]gYf`A i g]_UbhYb`Yf`YVhYb`X]Y`A i g]_Yf`Y]bY`HY`YfUbh]Už`X]Y`g]Y
a]h`6Y[Y]ghYfi b[`VY[`Y]hYhYb" `9g`]gh`i bVYghfY]hVUfž`XUgg`gc`W`Y
J YfUbghU`hi b[Yb`X]Y`6`Uga i g]_`Ub`X]Y`Gd]hnY`fØW`Yb`i bX`Y]b
bYi Yg`Di V`_i a `Ubn]Y`Yb"

8]Y`J cfZfYi XY`Ui Z`X]Y`b`ÄW`ghY`5i g[UVY`]gh`Ui W`gW`cb`[fc» ž
XYbb`XUg`b`ÄW`ghY`K ccXghcW`XYf`6`Uga i g]_`Z]bXYh]j ca `&+"`V]g
' "\$`ž b]`&\$&(`ghUhh" `6Y]X]YgYa `9j Ybh`k YfXYb`j Yfa i h]W`bcW`
a Y`f`6Ygi W`Yf`i bX`A i g]_Yf`Yfk UfhYh" `6YgcbXYfg`X]Y`? UdY`Ybž
X]Y`g]W`VY]`V]g`Yf][Yb`: Ygh]j U`g`Y]bYb`B`Ua Yb`[Ya UW`h` \UVYbž
XØfZhYb`k]YXYf` \cW`]a `?i fg`ghY`Yb"

@c`_`U`Y`HU`Yb`hY`i bX`]\`fY`5i Zhf]hhY

⊕`XYf`\Y]a]gW`Yb`F Y[]cb`\UVYb`; fi ddYb`k]Y`X]Y`D]f`_Yf

6`YW a i g]Y]bYb`j cfnØ[`]WYb`Fi Z"; YfUXY`]\fY`5i Zhf]hhY`VY]
`c_U`Yb` : YghYb`nY][Ybž`k]Y`k]W h][`X]Y`hfUX]h]cbY`Y`6`Uga i g]_`ZØf
X]Y` ; Ya`Y]bgW`UZh`]gh`"8]YgY`?Øbgh`Yf`Vf]b[Yb`X]Y`A YbgW`Yb
ni`gUa`a`Yb`i`bX`gcf[Yb`ZØf`Y]bY`i`bj`Yfk`YW`gY`VUfY`5ha`cgd`ÅfYž
X]Y`]b`XYf`Y`h][Yb`NY]h`cZh`ZY`h`"8U`Yf`XUfZ`a`Ub`[Ygd`Ubbh
V`Y]VYbž`k]Y`g]W`X]Y`6`Uga i g]_`k`Y]hYfYbhk`]W`Y`b`k`]fX"

: Øf`ϕhYfYgg]YfhY`V]YhYb`g]W`Ui`W`Ui`gZØ`f`]W`Y`ϕZcfa`Uh]cbYb`Ui`Z
6`Uga i g]_ZYgh"Yi` Ubž`k`c`a`Ub`a`Y`f`ØVYf`_ca`a`YbXY
J`Yf`Ubgh`U`hi`b[Yb`i`bX`X]Y` ; YgW`]W`hY`XYf`6`Uga i g]_`YfZU`fYb
_Ubb`"8Ug`F`Yj`]j`U`X]YgYf`A`i`g]_f]W`hi`b[`hfÅ[`h`b]W`h`b`i`f`ni`f
: Ygh`i`h`i`f`VY]ž`gcbXYfb`ghÅf`h`Ui`W`X`Yb` ; Ya`Y]bgW`UZhgg]bb"

8YhU]`g	
C`fh	K`i`bg]YXY`a` :]W`hY`[`YV]f[`Yž`8`Yi`hgW`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none"> • k`k`k`"ZfUb`_`Ybdcgh"XY • V`Uga i g]_V`c[`"W`a • k`k`k`"V`Uga i g]_ZYgh"Yi

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b`U[`!`V`UmYfb`"XY