

K ØfnVi f['hfUi Yfh. ' & \$ &) 'gWÅ `]Y» Yb nU\ `fY]WÅ Y `VY`]YVhY `; YgWÅ ÀZhY °

⇒ a ` ð\ f ` & \$ &) 'gWÅ `]Y» Yb `nU\ `fY]WÅ Y `; YgWÅ ÀZhY `i bX ; Ughfcbca]YVYhf]YVY `]b `K ØfnVi f[`Ui g`i bhYfgWÅ]YX`]WÅ Yb ; fØbXYbžk À\fybX `bYi Y `@ÀXYb `YfÒZZbYb"



K ØfnVi f[ž`8Yi hgWÅ `UbX `!` ð `K ØfnVi f[`hi`hig]WÅ `Y]b][Yg` ^YXcW `b]WÅ h`a a Yf`a `dcg]hj] Yb `G]bbY`"8]Y `GhUXh`g]Y\`h`g]WÅ `&\$&) a]h`Y]bYf`J]Y`nU\`j`cb`GWÅ `]Y»i b[Yb `_cbZfcbh]Yfhž`X]Y`gck`c\` @ÀXYb`U`g`Ui`WÅ ; Ughfcbca]YVYhf]YVY `VYhfYZZYb`"K À\fybX `Y]b][Y U`hY]b[YgYggYbY `; YgWÅ ÀZhY `gWÅ `]Y» Yb `a ØggYbž`ghY\Yb `Ub `UbXYfYf GhY`Y `bYi Y `9fÒZZbi b[Yb `VYj`cf`"9]b `6`]W_`Ui`Z`X]Y`U`_hi`Y`Yb 9bhk]W_`i b[Yb `nY][h`X]Y`<YfUi`gZcfXYfi b[Ybžj`cf`XYbYb`X]Y <ÀbX`Yf`ghY\Yb"

8]Y`@ghY`XYf`GWÅ `]Y»i b[Yb `i a ZUgghi`bhYf`UbXYfYa `XUg VY`Ub`bhYghY`?YVUd`<Ui`g`, (ž`XYggYb` ð\UVYf`bUWÅ `8ØggY`XcfZ ni`fØW_`Y\fyb`a`ÒW`hYb`"8]Yg`]gh`YXcW `bi`f`Y]bYf`j`cb`j]Y`Yb 5VgWÅ]YXYbž`X]Y`X]Y`K ØfnVi f[Yf`Yf`YVYb`k`YfXYb`"Gc`a`i`gg`Ui`WÅ

X]Y`hfUX]h]cbgfy]WXY`GhYd\Ubg!6i W\UbX`i b[`Ua`%-"`5df]`&\$&)
]\fY`HcfY`gW`jY»Yb`´[Ygi bX\Y]h]WXY`DfcV`Ya`Y`i bX`gWk`jYf][Y
k`jfhgW`UZh]WXY`FU`a`YbVYX]b[i b[Yb`k`YfXYb`U`g`; fØbXY
[YbUbbh"BUW`ØVYf`*`\$`\fYb`gdYn]U`]g]Yfh`Ui`Z`W`f]gh]WXY
@]hYfUhi`f`]gh`X]Yg`Y]b`YfVYf`J`Yf`i`gh`ZØf`X]Y`6i W\UbX`i b[g`_i`hi`f
]b`XYf`GhUXh"

9]b`5VgW`jYX`a`]h`; YgW`jW`hY

9]b`k`Y]hYfYf`gW`a`Yfn\UZhYf`5VgW`jYX`ghY`h`XYf`@U`6Ua`VU`VYj`cf"
8Ug`@c`_U`]b`XYf`H\YUhYfghfU»Y`k`jFX`]a`5df]`&\$&)`gW`jY»Ybž`XU
XUg`; YVÄi`XY`UV[Yf]ggYb`k`jFXž`i`a`Y]bYa`bYi`Yb`j`jYfghØW`_][Yb
6Ui`D`Um`ni`a`UW`Yb"8]Y`GW`jY»i`b[Yb`VYgW`fÄb`_Yb`g]W`b]W`h
bi`f`Ui`Z`; Ughfcbca`jYVYhf]YVY"8Ug`A`cXY`Ui`g`J`Ò`_]b`XYf`A`]hY
j`cb`K`ØfnVi`f[`k`jFX`9bXY`A`Äfn`gY]bY`DZc`fhYb`gW`jY»Ybž`HY]`XYg
?Ui`Z`Ui`gYg`K`Ø\f`ž`XUg`g]W`j`Yf`_Y]bYfh"

8]Y`; fØbXY`ZØf`XYb`F`ØW`_][Ub[`XYf`; YgW`ÄZhghÄh][`_Y]h]g]bX
j`jY`ZÄ`h]["`XYf`j`Yf[Ub[YbYb`NY]h`\UVYb`7cfc`bU!DUbXYa`jY`i`bX
[Ycdc`h]gW`Y`9fY][b]ggY`k`jY`XYf`i`_fU]bY!`?`f]Y[`XYi`h]W`Ua
?i`bXYbghfca`[YbU[h"8Ug`J]b`hU[Y`FU`_YhYž`XUg`9bXY`bi`Uf
gW`jY»hž`bYbbh`X]YgY`; U`hc`fYb`U`g`Ui`ggW`U[[YVYbX"5i`W`XYf
GhUbXcfh`XYg`BUW`hk`ÄW`hYf!GhØV`Y`k`jFX`]b`X]Y`FY`VY`h[Uggy
j`Yf`Y[hž`k`Ug`Y]b`k`Y]hYfYf`6Y`Y[`ZØf`X]Y`5bdUggi`b[Yb`]ghž`X]Y
YfZcfXYf]W`g]bXž`i`a`k`Y]hYf\]b`k`YhhVYk`YfVgZÄ\][`ni`V`Y]VYb"

8Ya`c`_fUh]Y`i`bX`9b[U[Ya`Ybh]b`; YZU`f

8cW`X]Y`K`ØfnVi`f[Yf`gY`Yb`g]W`b]W`h`bi`f`]a`9]bnY`\UbXY`
<YfUi`gZcfXYfi`b[Yb`[Y[YbØVYf"GY]h`_i`fnYa`[]Vh`Yg`Ui`W
VYgcf[b]gYffY[YbXY`BYi`][`_Y]hYb`]b`6Yni`[`Ui`Z`Dfc`Y`_hY`ni`f
: ØfXYfi`b[`XYf`8Ya`c`_fUh]Y`i`bX`XYg`gcn]U`Yb`9b[U[Ya`Ybhg"K`jY`
k`i`YfnVi`f["XY`VYf]W`hYhž`k`i`fXY`X]Y`; ØfXYfi`b[`XYg`Dfc`Y`_hg
8Ya`c`_fUh]Y`VYb`°`j`cb`6i`bXYgZJa`j]Yba`]b]ghYf]i`a`Y]b[YghY`h"
8]YgY`9b`hgW`Y]Xi`b[`hf]Zh`j`jY`Y`C`f[Ub]gUh]cbYbž`X]Y`ØVYf`X]Y`\fY
\]bk`Y[`ZØf`X]Y`J]Y`ZU`h`i`bX`XUg`9b[U[Ya`Ybh]b`XYf`GhUXh
[Yk`cfVYb`\UVYb"

8 Ufi bhYf'ZU`Yb'Dfc'Y_hY'k]Y'X]Y'K ØfnVi f[Yf'K cWXY'[Y[Yb
 F Ugg]ga i gž'X]Y'5bbY!: fUb_!5i gghY``i b[ž'gck]Y'nU\`fY]WXY
 _i`hi fY``Y'J YfUbghU`hi b[Yb" `bg[YgUa h'gc``Yb`%* "\$\$\$\$'9i fc
 : ØfXYf[Y`XYf'ja `j\`f'&\$&* `b]WXYh`b`X]Y'Dfc'Y_hY'Z]Y» Ybž'X]Y'Ui Z
 Z]bUbN]Y``Y'I bhYfghØhni b[`Ub[Yk]YgYb'g]bX" `Gcn]U`fYZfYb]b'8f"
 < Ø`mU'8 ØVYf'VYnY]WXYbYh'X]Y'9bhgWXY]Xi b[`U'g'Y]bYb'gWk YfYb
 J Yf'i gh'ZØf'X]Y'Y\`fYbUa h`]WXYb'5_hj] h`hYb`b`K ØfnVi f["

8]Y'F ØW_gW`À[Y'ja `i`hi fY``Yb`i bX`k]fhgWXYUZh`]WXYb`GY_hcf'g]bX
 U`gc'j c``i a Z`Ab[`]WXY`gdØfVUF" `C VYfVØf[Yfa Y]ghYf'7\`f]gh]Ub
 GWXY WXYUfXh`]gh`VYfY]hg`XUVY]ž`UbXYfY`VUmYf]gWXY`Gh`XhY`ni
 a cV]`g]YfYbž'i a `X]Y'6YXYi hi b[`X]YgYf': ØfXYfi b[Yb`VY]a
 6i bXYgZUa `]Yba]b]ghYf]i a `ni `VYhcbYb" `8]Y`GhUXh`hf]h`Ubž'i a
 Y]bYb`dcg]h]j Yb`K UbXY``\`YfVY]ni ZØ\`fYbž'k `À\`fYbX`j]Y`Y
 ; YgW`ÀZhY`i bX`< YfnYbgd'fc'Y_hY`XUg`VYj c'fghY\`YbXY'5i g]a `j\`f
 &\$&) `ZØfWXYb`a ØggYb"

8 YhU]`g	
C fh	K ØfnVi f[ž'8Yi hgWXY`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "k i YfnVi f[Yf`YVYb"XY • k k k "k i YfnVi f["XY

6Ygi WXYb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY