

?]`]Ub]`J c` _gZYgh'&\$&) . '6i bhYf'5i ZhU_h
a]h'6]YfUbgh]Wx`i bX` : Yi Yfk Yf_°

8Yf`bYi Y`C VYfVØf[Yfa Y]ghYf`A Ufh]b`<Y]`][`YfÖZZbYh`XUg
?]`Ub]`J c` _gZYgh'&\$&) `]b`K ØfnVi f[`a]h'6]YfUbgh]Wx`i bX
: Yi Yfk Yf_"



K ØfnVi f[ž'8Yi hgWx`UbX`!`8]Y`GdUbbi b[`U[`]b`XYf`@ Zhž`U`g`Ua
j Yf[Ub[YbYb` : fY]hU[UVYbX`XUg`?]`Ub]`J c` _gZYgh`]b`K ØfnVi f[
YfÖZZbYh`k i fXY`"A Ufh]b`<Y]`][`ž`XYf`Zf]gWx`Y`Y]hc
C VYfVØf[Yfa Y]ghYf`XYf`GhUXhž`ghUWx`ZY]Yf`]Wx`XUg`YfghY` : Ugg`XYg
hfUX]h]cbY`Yb` : YghV]YfYg`Ub`"8Yf`6]YfUbgh]Wx`ž`Y]b`<][` \`][` \h`XYg
5VYbXgž`a Uf_]Yfh`XYb`5i ZhU_h`XYg` : Yghgž`XUg` \Yi Yf`j ca` ("V]g
&\$`" † `]`UbXUi Yfh`"6YfY]hg`UV`XYa` B UWx`a]hU[`XfY` \hYb`g]Wx`X]Y
? Ufi ggY`g`Ui ZXYf`HU`Uj YfUž`i bX`XUg`[fc»Y` : Yi Yfk Yf_`ni a
5VgWx`i gg`XYg`9fÖZZbi b[ghU[g`gc f[hY`ZØf`Y]bYb`k ØfX][Yb
F U\`a Yb`"F UX]c` : cb[`VYf]Wx`hYhž`XUgg`X]YgYg`J c` _gZYgh`V]g`ni
, \$\$`\$\$\$`6Ygi WxYf`Ub`cW`hi bX`gca`]h`b]Wx`h`bi f`ZØf`X]Y`F`Y`[]cbž
gcbXYfb`Ui Wx`ZØf`X]Y`Hci f]ghYb`Y]bY`VYgcbXYfY`5hhfU_h]cb
XUfghY`h"

9]b`GY]hYbgdfi b[`]b`X]Y` ; YgVW]W`hY. `8 Ug`?]`]Ub]`J c`_gZYgh`Uh`Y]bY
`Ub[Y`HfUX]h]cbž`X]Y`V]g]bg`đ\`f`%\$` %`ni fØW`fY]W`h`5i W` \`Yi Yf
k]fX`XYf` : Yghni [`i bX`X]Y`?]`]Ub]!A YggY`k]YXYf`Y]b`ZYghYf
6YghUbXhY]`XYg`Dfc[fUa`a`g`gY]b`6YgcbXYfg`VYa`Yf`_Ybgk`Yfh]ghž
XUgg]b`X]YgYa`đ\`f`ni`a` +`"A U`XUg`?]`]Ub]!6cl`Yb`ja` : YghnY`h
ghUhhZ]bXYb`k]fX`"9]bY`k Y]hYfY`BYi` \`Y]h`X]Y`YfghY`?]`]Ub]
GW`U[YfdUfhm`a`h]XYa`VY`]YVhYb`GW`U[Yfdf]bn`i bX`6UbX`Ua` `("
đ`]`j Yfgdf]W`h`ni`g`Åh`]W`Y`Gh]a`a`i`b[`ZØf`X]Y`[Ubni`[fc»Yb
J c`_gZYgh]YV`UVYf`"K ØfnVi f[Yf`@YVYb` \`Uh`\]Yfni`gdUbbYbXY
8YhU]`g`fYW`YfW`]Yfh"

HfUX]h]cb`i`bX`BYi` \`Y]hYb

8]Y`6Ygi`W`Yf`XØfZYb`g]W`U`i`ZnU`\`fY]W`Y`bYi`Y`6UbXg`ZYi`Ybž
XUfi`bhYf` ≠8ØdZYf` ž`8]Y`K]`XYfYf` ž`8]Y`<Ui`gVUbX` `i`bX
C`VYfgd]Yg`Y]a`Yf`"8]Y`?`Ø`bYf`?`UfbYj`U`gVUbX` `8]Y`<`Ø`bYf` `k]fX
Ua` *`"đ`]`Ui`ZXYf`6Ø`bY`ghY`Yb`i`bX`Y]b`[`i`hYf` ; fi`bX`gY]bž`X]Y
HUbnVY]bY`ni`g`W`k]b[Yb`"5i`ZÅ`][`]gh`Ui`W`X]Y`9bhgW`Y]Xi`b[ž
Hfc[`Ui`Yf`b]W`h`a`Y`f`ni`Vi`W`Ybž`k`Ug`g]W`Yf`]W`Y]b][`Y` :`Ubg
ØVYffUgW`Yb`k]fX"

8]Y`DfY]gY`V`Y]VYb`ghUV]` `9]bY`A`U»`6]Yf`_cgYh`h`Ui`W` `]b`X]YgYa
đ\`f`%&ž`-\$`9i`fcž`k`Å`\`fYbX`Y]b`\`U`VYg`<YbX`k`Y]hYf`\]b`ZØf`%` ž`(\$
9i`fc`Yf`\`Å`h]W` `]gh`"8]Y`bYi`Y`F`Y[`Y`i`b[`ni`a`A`]bXYghj`YfnY`\`f`ZØf
H]gW`fYgYfj`]Yfi`b[Ybž`X]Y`gY]h`&\$`&(`[`]hž`g]Y`\`h`Y]bYb` ; i`hgW`Y]b`ZØf
Y]bY`A`U»`6]Yf`i`bX`Y]b`<YbX`j`cf`"Gc`_ca`a`h`Ui`W`X`Yf`[`YgY`][`Y
l`a`[`Ub[`b]W`h`ni`_i`fnž`k`Ug`X]Y`V`UmYf]gW`Y`HfUX]h]cb`k]YXYf
i`bhYfghfY]W`h"

9]b` :`Ygh]j`U`ZØf`U`Y

8 Ug`?]`]Ub]`J c`_gZYgh`nY]W`bYh`g]W` `b]W`h`bi`f`Xi`fW`
[`Ughfcbca`]gW`Y`?`Øgh]W`_Y]hYb`i`bX`Y]b`Vi`bhYg`Dfc[fUa`a`Ui`gž
gcbXYfb`Ui`W`X`i`fW`gY]bY` :`ØfXYfi`b[`XYf` ; Ya`Y]bgW`UZh`5a` +`
đ`]`k]fX`XYf` ?]`]Ub]`HU[`XYf`J`YfY]bY` [`YZ]Yfhž`i`bhYfgh`Øhnh]`cb
XYf`GdUf`_UggY`A`U]bZfUb`_Yb`i`bX`XYf`K`ØfnVi`f[`Yf`<`cZVf`À`i`"đ
X]YgYa`f`U`a`Yb`k`YfXYb`&`\$\$\$`9i`fc`Ub` ; Y`XdfY]gYb`ZØf
J`YfY]bgdfc`Y`_hY`j`Yf`cghž`k`Ug`XUg`A`]hY]bUbXYf`]b`XYf`GhUX`h`k`Y]hYf

ghÀf_h"

I bX`b]Wk h`ni `j Yf[YggYbž`X]Y`HfUX]h]cb`XYf`@]YXj YfvchY`Ui Z`XYa
?]`Ub]`V`Y]Vh`Ui Wk`]b`X]YgYa`'ſ\`f`VYghY`Yb"´6]g`Ub[´[UV`Yg`_Y]bY
bYi Yb`<]hgž`X]Y`X]g_i h]Yfh`k i fXYb`´Y]b`I a ghUbXž`XYf`X]Y
≠X]j]Xi U`]h`h`X]YgYg`J c`_gZYghYg`bi f`i bhYfghfY]Wk h`GWk`]Y»`]Wk
g]bX`J c`_gZYghY`]b`6UmYfb`Ui Wk`XYf`]XYU`Y`F U\`a Ybž`i a`X]Y
VUmYf]gWk Y`?i`hi`f`i bX` ; UghZfYi bXgWk UZh`\Ui hbU`\ni
Yf`YVYb"; **Ui X]_bcdZ`**\YVh`\Yfj cž`XUgg`gc`Wk Y` : YghY`cZhg
[YghU`hYhg]bXž`XUgg`g]Y`Y]b`VfY]hYg`Di V`]_i a`UbgdFYWk Yb"

5VgWk`]Y» YbX`_Ubb`[YgU[h`k YfXYbž`XUgg`XUg`?]`]Ub]`J c`_gZYgh
&\$&) ž`a`]h`U`gY]bYb`HfUX]h]cbYb`i bX`BYi Yfi b[Ybž`[UfUbh]Yfh`Y]b
<][\`][\h`XYg`Gca`a Yfg]b`K ØfnVi f[`gY]b`k]fX"K Yf`X]Y
VUmYf]gWk Y`@YVYbgZfYi XY`i bX` ; YgY``[_Y]h`Yf`YVYb`k]`ž`gc`hY
g]Wk`XUg` : Ygh`b]Wk h`Ybh[Y`Yb`UggYb`°

8YhU]`g	
C fh	K ØfnVi f[ž`8Yi hgWk`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fUX]c[cb["Wca • k k k "k i YfnVi f[Yf`YVYb"XY • k k k "[Ui X]_bcdZ"XY

6Ygi Wk Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY