

› `]UbY`K YfX]b[. '9]b`@YVYb`]b`Gh]`Y`
K Ug`a UWX h`X]Y`GWX`U[Yf`Y[YbXY3

› `]UbY`K YfX]b[žY]bgh`GWX`U[YfghUfž`YVh`ni fØW_[Ync[Yb`]b
GhUfbVYf[`U`g`<Y`d`fU`h`_Yf]b`"9]b`9]bV`]W`_]b`]\f
j YfVcf[YbYg`@YVYb"



GhUfbVYf[ž`8Yi hgWX`UbX`!`#`XYf`K Y`h`XYg`GWX`U[Yfg`k Uf
› `]UbY`K YfX]b[`Y]bgh`Y]bY`ZYghY` ; fØ»Y`"A]h`<]hg`k]Y` 5a`HU[ž`U`g
7cbbm`?fUa Yf`ghUfV` i bX` BUWX`h`j`c`"GWX`UhYb` `YfcVYfhY`g]Y`X]Y
<YfnYb`]fYf` : Ubg`"8cWX`gY]h`]\fYa` fØW`ni [`Ui`g`XYf
² ZYbh]WX`_Y]h`ja` `#]\f`&\$-\$`-`]gh`Yg`gh]`"i a`X]Y`* , !#`]\f][Y
[Yk`cfXYbž`X]Y`bi`b`]b`GhUfbVYf[`U`g`<Y`d`fU`h`_Yf]b`UfVY]hYh`
A Yf`_i`f`"XY`VYf]WX`hYhž`XUgg`K YfX]b[`bUWX`k]Y`j`cf`Y]bY`U`hY`9!
A U]!5XfYggY` \Uhž`Ui Z`5bZfU[Yb`UVYf`_Y]bY`#hYfj]Yk`g`a`Y`f
[YVYb`a`ØWX`hY`" `#`f`HYUa` `Ubhk`cfhYhY`]b`Y]bYa` `GWX`fY]VYbž`XUg`j`cb
`#`f`*`!HYUa` `i`bhYfnY]WX`bYh`k`i`fXYž`XUgg`g]Y`_Y]bYb`?`cbhU`h`ni`f
² ZYbh]WX`_Y]h`k`ØbgWX`Y"

B UHøf`]WX`j`Yfa`]ggYb`X]Y` : Ubg`]\fY`A`i`g]_`i`bX`]\f`c`ZYbYg

K YgYb žYf[Ābni'GW`U[Yf"XY": fØ\Yf'k Uf'K YfX]b['cZh'VYfY]hž
9]bV`]W_Y`]b`]\f'Df]j UhYVYb`ni`[Yk Ā\fYb"8]YgY`CZYb\Y]h'ghY\h
]a`_fUggYb`; Y[YbgUhn`ni`]\fYa`XYfnY]h][Yb`@YVYbggh]ž'XYf`j`cb
Ni fØW_\U`hi b[`i bX`Df]j Uhg d\ĀfY`[YdfĀ[h]gh"5`hY`ϕhYfj`]Yk g`i bX
<ca Yghcfmg`Z]bXYb`]\fYb`K Y[`]b`Y]bY: UWVcc_!: Ub!; fi ddYž`k c
X]Y`k i bXYfVUfYb`9f]bbYfi b[Yb`Ub`K YfX]b[g'a i g]_U`]gWXY
?Uff]YfY`YVYbX][` [Y\U`hYb`k YfXYb"

9]b`bYi Yg`@YVYbg_Ud]hY`

8]Y`GĀb[Yf]bžX]Y`]b`XYb`+\$Yf!`i bX`, \$Yf!`ϰ\fYb`]\fYb`Fi` \a
Yf`Ub[hYž`ÒZbYhY`&\$-\$-`Y]bY`<Y`dfUI`]g`]b`GhUfbVYf[`i bX`k c`hY
]bX]j`]Xi Y`Y`H\YfUd]Yb`Yb`hk`]W_Y`b"8]YgY`9bhgWXY]Xi b[`_ÖbbhY
Ui W`Y]b`K Y[`[Yk YgYb`gY]bžg]W`j`cb`XYb`GhÖfi b[Yb`XYg
F Ua`dYb`]W`hg`ni`VYzfY]Yb`"Hfchn`]\fYf`F ØW_\Y`f`ni`f`BUhi fž`X]Y`g]Y
&\$\$(`U`g`b`chk`YbX][`ZÖf`]\f; `ØW`VYnY]W`bYhYž`V`Y]Vh`X]Y
I b[Yk`]gg\Y]h`ØVYf`]\f`U`hi Y`Yg`@YVYb`VYghY\Yb" `ΔfY`K`YVg]hY
i bX`X]Y`C b`]bY!DfĀgYbn`]\fYf`DfUI`]g`g]bX`a`]h`Yfk`Y]Y`cZZ]bY"
; YfØW`hY`ØVYf`a`Ö[`]W`Y`7ca`YVUW`!D`ĀbY`_ca`a`Yb`]a`a`Yf
k`]YXYf`Ui`Z`UVYf`k`]Y`hn"XY`VYf]W`hYhž`\Uhg]Y`V]g\Yf`_Y]bY
_cb_fYhYb`GW`f]hY`]b`X]YgY`F]W`hi b[`i bhYfbca`a`Yb"

8]Y`Y`hnhY`a`i`g]_U`]gWXY`@YVYbgĀi`»`Yfi b[`]cb`K`YfX]b[`_Ua` `]b
: cfa`Y]bYg`8cddY`U`Vi`a`g]a` `: YVfi`Uf`&\$&(`ž`VYh]hY`h`8Ug`@YVYb
VYfØ\fb`"9g`Yb`h\Ā`h"`, `Gcb[g`Ui`g`]\fYa`5fW`]j`i`bX`YfZfYi` `]W`Y
; fi`»`k`cfhY`j`cb`XYf`?ØbghYf]b`gY`Vghž`X]Y`XYb`: Ub`g`Y]bYb`9]bV`]W_
]b`]\fY`9f]bbYfi b[Yb`Ub`X]Y`Ghi`X]cnY]h[Yk Ā\fYb"8]Yg`ÒghY`Y]bY
K`Y`Y`XYf`B`cghU`[]Y`VY]`XYb`: Ub`g`Ui`gž`X]Y`g]W`b`UW`a`Y`f`gc`W`Yf
@YVYbg`nY]W`Yb`gY`bYb"

5VgW`]YX`j`ca`F`Ua`dYb`]W`h

8]Y`F`ØW_\Y`f`ni`Y]bYa`fi` \][Yb`@YVYb`]b`6UmYfb`gWXY]bh`ZÖf
ϰ`]\UbY`K`YfX]b[`[YbUi`XUg`f]W`h][Y`ni`gY]b" `ΔfY`9bhgWXY]Xi b[ž
X]Y`^`ZYb`h]W`_Y]h`]\bhYf`g]W`ni` `UggYbžgd]Y[Y`h]g]W`Ui`W`]b`XYb
6Yf]W`hYb`k`]XYfž`X]Y`j`cb`]\fYf`I`bVY`_Ubb`h\Y]h]b`XYb`Y`hnhYb
ϰ\fYb`nYi`[Yb" `ΔfY`K`i`fnYb`]b`9ggYb`\Uhg]Y`\]bhYf`g]W`[Y`UggYb
i`bX`g]W`]a`g`W`ÖbYb`: ØbZgYYb`Ub`X`b]YXYf[Y`UggYbž`k`c`g]Y`X]Y

B Uhi f'i bX'X]Y'Fi \Y'i a 'g]W'YVh"GW`U[Yf"XY'n]h]Yfh: Ubgž'X]Y
g]W'Y]b'l dXUhY'cXYf'gc[Uf'Y]b'bYi Yg'A i g]_dfc'Y_h'k ØbgW'Yb'
XcW'K YfX]b['V'Y]Vh'b']\fYb'9bhgW'Y]Xi b[Yb'_cbgYei Ybh"

I bVY_UbbhY'K Y[Y'\Uh'g]Y'Y]b[YgW'U[Ybž'i bX'Ui W'k Ybb'X]Y
6Ø\bY'i bX'XUg'A i g]_[YgW'ÀZhj]Y''Y]W'h'b]W'h'a Y\f']\f'Ni \Ui gY
g]bXž']gh'X]Y'9f]bbYfi b['Ub']\fY'@]YXYf'i bX'X]Y'9a ch]cbYbž'X]Y'g]Y
VY']\fYb': Ubg'[Yk YW_h'\Uhž'i bj Yf[Àb['W'"':ž']UbY'K YfX]b[
V'Y]Vh'Y]bY'@[YbXY'XYg'GW`U[Yfgž'Ui W'k Ybb'X]Y'^2 ZZYbh'W'_Y]h
_Ui a 'bcW'j cb']\f'\Øfh"

8YhU]`g	
Cfh	GhUfbVYf[ž'8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "a Yf_i f"XY• k k k "gW`U[Yf"XY• k k k "hn"XY

6Ygi W'Yb'G]Y'i bg'Ui Z.'bU[!VUmYfb"XY