

GWX cW_`]b`F cgYb\Y]a .`< UbXmi bX GWX`ØggY`Ui g`c ZZYbYa`5i hc`[Yghc\`Yb`°

↳`F cgYb\Y]a`"Y»`Y]b`A ØbW bYf`gY]b`< UbXm]a`c ZZYbYa
5i hc`ni fØW_`"8Yf`8]YV`Ybh_Ua`a`]h`GWX`ØggY`i bX`< UbXmž
X]Y`Dc`]nY]`Yfa`]hY`h"



;]Y» YfY]ghfU» Yž', ' \$&&`F cgYb\Y]a ž`8Yi hgW`UbX`!`9]b
)`*!`Ä`f][Yf`A Ubb`Ui g`A ØbW Yb`ZY`Ua`A`]h`k cW`a`cf[Yb`]b
F cgYb\Y]a`Y]bYa`XfY]ghYb`8]YVghU`ni`a`C`d`ZYf`"9f`\`UhhY`gY]bYb
K`U[Yb`Ui`ZY]bYa`DUF_d`Uhn`]b`XYf";]Y» YfY]ghfU» Y`UV[YghY`hž`i`a
gY]b`< UbXmik`Ä`fYbX`XYg`@UXYj`cf[Ub[g`Ui`Zni`UXYb`"K`Ä`fYbX
XYf`k`Yb][Y`A`]bi`hYb`XUi`Yfb`XYb`5V`k`YgYb\Y]h`]b`Y]bYa
bU`Y[Y`Y[YbYb`:]fa`Yb[YV`Äi`XY`bi`hnhY`Y]b`i`bVY`Ubb`hYf`H`Ä`hYf
X]Y`; Y`Y[Yb\Y]hž`i`a`ni`ni`gW`U[Yb`"B`UW`Y`hk`U`%)`A`]bi`hYb
VYa`Yf`_`hY`XYf`A`ØbW`bYfž`XUgg`gY]b`A`chcf`b]W`h`a`Y`f`"Y]Zi`bX
gck`c`"XYf`N`ØbXgW`ØggY`"U`g`Ui`W`gY]b`< UbXmj`YfgW`k`i`bXYb
k`UfYbž`k`]Y`DB`D`VYf]W`hY`h"

8Yf`J`cfZU`"YfY][bYhY`g]W`b]W`h`c`\bY`:`c`[Yb`"Fi`bX`%)`A`]bi`hYb

gdÅhYf`k i fXY`Y]b`B chfi Z`Ui g`XYf`HY[YfbgYYf`GhfU»Y`UV[YgYhnh"
9]b`A UbbžXYf`b`Y]bYf`5i hcj Yfa]Yhi b[`fUbXU`YfhYž`k i fXY
[Ya Y`XYh`6Yj cf`X]Y`Dc`nY]`Y]bhfUŽ`UhhY`Yf`VYfY]hg`XYb`HUhcfh
j Yf`UggYbž`XcW`X]Y`6YUa hYb`ZUbXYb`XYb`j Yfa]gghYb`GW`ØggY`
XYg`A ØbW`bYfg`j cf`XYf`5i hcj Yfa]Yhi b["8Yf`F UbXU`YfYfž`XYf
Ui W`XYf`8]YV`k Ufž`k]fX`U`g`Yhk U`%, \$`W` [fc»ž`WfWU`&\$`J\fy`U`hž
gW`Ub`_i bX`a]h`Xi b`_Yf`<Ui hZUFVY`gck]Y`cW`][Ybž`Xi b`_Yb
<UUfYb`VYgW`f]YVYb"; Y`_Y]XYh`k Uf`Yf`b`Y]bYa` [fUi Yb
æ[[]b[Ubni [`i bX`B]_Y!Hi fbgW`i \Ybž`gc`fcgYb`Y]a &("

Dc`nY]`Yfa]hhY`h

8]Y`Dc`nY]`\Uh`i a [Y\YbX`9fa]h`i b[Yb`k Y[Yb`8]YVghU`g
Ui Z[Ybca`a Yb": Øf`XYb`) *!`Å\][Ybž`XYggYb`<UbXmibi b
j YfgW`k i bXYb`V`Y]Vhž`]gh`X]Y`G]hi Uh]cb`VYgcbXYfg`Åf[Yf`]W`ž`XYbb
b]W`h`bi f`XYf`J Yf`i gh`XYg`A cV]`h`Y`Zcbg`]gh`gW`a Yfn`]W`ž`Ui W`XYf
K Y[`ni f`F ØW`[Yk]bbi b[`XYg`: U\fnYi [g`_ØbbhY`Ub[`i bX
VYgW`k Yf`]W`k YfXYb"8UVY]`]gh`Yg`k]W`h][ž]g]W`]a : U`Y`Y]bYg
8]YVghU`g`ØVYf`X]Y`VYghY`YbXYb
J Yfg]W`Yfi b[ggW`i hna Ò[`]W`_Y]hYb`ni`]bZcfa]YfYb"

GhY`h`XUg`5i hc`]b`Y]bYa`gc`W`Yb`: U``U`g`j Yf`cfYb`XUž`XYW`h`X]Y
HY]`_Ug`_cj Yfg]W`Yfi b[`i bhYf`VYgh]a`a hYb`J cfUi ggYhni b[Yb`Ui W`
8]YVghU`g`W`ÅXYb`UV" <]YfVY]`_Ubb`XYf`J Yfg]W`Yfi b[g`_i bXY`XYb
K]YXYfVYgW`UŽ] b[gk Yfh`gY]bYg`: U\fnYi [g`YfghUhhYb`_UggYbž
k cVY]`Y]bY`GY`VghVYhY]][i b[`UV[Ync[Yb`k]fX" `hYfYggUbh`XUVY]
]ghž`XUgg`Yg`VY]`XYf`HY]`_Ug`_cj Yfg]W`Yfi b[`_Y]bY`F ØW`_ghi Ž b[
[]Vhž`XU`ni`X]YgYf`_Y]bY`GW`UXYbgZfY]\Y]hgfUVUhY`n`Å`Yb"8]Yg`]gh
VYgcbXYfg`]b`XYf`U`_hi Y`Yb`NY]h`k]W`h][ž]b`XYf`X]Y
8]YVghU`g`hUh]gh]_Yb`UbghY][Yb"@Ui h; 8J`Y]XYb`j]Y`Y`5i hcZU`fYf
i bhYf`[YÅbXYfhYb`G]W`Yf\Y]hgghUbXUfXg`i bX`XYb`ghY][YbXYb
NU`Yb`Ub`: U\fnYi [X]YVgh`Å`Yb"

5_hi Y``V`Y]Vh`UVni k UfhYbž`cV`XYf`A ØbW`bYf`gY]b`<UbXm
ni fØW`VY`_ca`a Yb`k]fX`i bX`j cf`U`Ya`ž`k]Y`YfZc`[fY]W`X]Y
9fa]hhYf`]b`X]YgYa` : U``gY]b`_ØbbYb"8]Y`7\UbW`ž`XUgg`g]W`XYf
HÅhYf`YfbYi h`ni`Yf`_Yb`bYb`[]Vhž`V`Y]Vh`ZfU[`]W`"8Ug; YgW`Y`Yb
a UW`h`YXYbZU`g`XYi h]W`ž`k]Y`k]W`h][`Yg`]ghž`K YfhgUW`Yb`]a`a Yf

]a '5i [Y'ni 'VY\U'hYb'i bX']a '5i hc '_Y]bY'Y]b`UXYbXYb
A Ò[`]W_X]hYb`ZØf'8]YVY'ni `gW UZZYb"

8YhU]`g	
C fh	;]Y»YfY]ghfU»Yž, ' \$&&'F cgYb\Y]a ž 8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "dbd"XY• k k k "fcgYb\Y]a &("XY• k k k "[Xj "XY

6Ygi WYb`G]Y'i bg`Ui Z.`bU[!VUmYfb"XY