

GdcfhVcch`_fUW\ h`]b`K]dZY`X`[Y[Yb GW\`Yi gYbhc f` `l fgUW\ Y. `8 YZY_h`°

5a`%*"\$*"`&\$&) `_Ua`Yg`]b`K]dZY`X`ni`Y]bYa`l bZU``ž`U`g`Y]b
GdcfhVcch`[Y[Yb`Y]b`GW\`Yi gYbhc f`d fU``hY``HYW\ b]gW\ Yf
8 YZY_h`U`g`l fgUW\ Y"



K]dZY`X`ž`8Yi hgW\`UbX`!`5a`j`Yf[Ub[YbYb`GUa`ghU[ž`XYa`%*`
> b]`&\$&) ž`YfY][bYhY`g]W\`i a`%`%` `) `l \f`Y]b`VYa`Yf_Ybgk`YfhYf
J cfZU``]b`XYf`GW\`Yi gY`K]dZY`X``9]b`GdcfhVcch`ž`k`Y`W\`Yg`Xi`fW\`
Y]bYb`hYW\ b]gW\ Yb`8 YZY_h`]b`XYf`?`i`dd`i`b[`a`Ub`Ö]`f]Yfi`bZ\`][
k`i`fXY`ž`d fU``hY`[Y[Yb`XUg`GW\`Yi gYbhc f``Hfchn`XYg`gdY_hU_i``ÄfYb
A`ca`Ybhg`V`]VYb`gck`c`\`XUg`6cch`U`g`Ui`W\`X]Y`GW\`Yi`gY
i`bVYgW\`ÄX][`h`8]Yg`VYf]W\`hYb`gck`c`\`fYj`]ghU`XY`U`g`Ui`W\`
a`U]bdcgh`XY`

B`UW\`XYa`l`bZU``k`i`fXY`XUg`VYY]bhf`ÄW\`h][`hY`GdcfhVcch`j`cb`Y]bYa
nk`Y]hYb`6cch`Ui`g`XYf`GW\`Yi`gY`[`Ync`[`Yb`i`bX`Ub`XYf
GW\`Yi`gYbk`UbX`ZYgh`[`Ya`UW\`h``J`cf`C`fh`bU`a`X]Y
K`UggYfgW\`i`hndc`nY]`GW\`k`Y]bZ`fh`XYb`J`cfZU``Ui`Z`Y`XcW\`ghY`h`

X]Y`ZUW`_i bX][Y`6Y[i hUW`hi b[`XYf`GW`Yi gY`bcW`Ui gži a
a Ò[`]W`Y` : c`[YgW`ÀXYb`Ui gni gW`]Y» Yb" `9fZ`Yi `]W`Yfk Y]gY`k Uf
VY]`XYf`YfghYb`i bhYfgi W`i b[`_Y]b`GW`UXYb`ZYgh[YghY`h`k cfXYb"

J Yf_Y`f`gi bZ`À`Y`]a `5` `[Ya Y]bYb

I bZ`À`Y`Ui Z`XYi hgW`Yb` ; Yk ÀggYfb`g]bX`b]W`h`XUg`Y]bn][Y`H`Ya Už
XUg`]b`XYf`Øb[YfYb`J Yf[Ub[Yb`Y]h`GW`U[nY]`Yb`[Ya UW`h`U`h"
@Ui h`U`_hi Y`Y`b`GhU]gh]_Yb`[UV`Yg]a `]`f`&\$&' `]b`8Yi hgW`UbX
Yhk U`&ž) `A`]]cbYb`GhfU» Ybj Yf_Y`f`gi bZ`À`Y`"8]Y`i fgUW`Yb`g]bX
j]Y`Z`h`[ž`k cVY]`cZi`i b[YbØ[YbXYf`5VghUbX`i bX`b]W`h
Ub[YdUgghY` ; YgW`k]bX][`_Y]h`Y]bY`F`c`Y`gd]Y`Yb" `]`g[YgUa`h
k UfYb`X]Y`a`Y]ghYb`XYf`i bZ`À`Y`U`Y`fX]b[g`GUW`gW`ÀXYb`ž`k`À`fYbX
X]Y`5bnU`X`Yf`i bZ`À`Y`a`]h`DYfgcbYbgW`ÀXYb`_cbghUb`h`V`]YV" `8]Yg
nY][hž`XUgg`i bgYf`J Yf_Y`f`ggmghYa ž`Y[U`c`V`Ui Z`GhfU» Y`c`XYf
K UggYfž`gh`ÀbX][`]a` : c`_i g`ghY`h`i bX`X`ÒW`ghY`5i Za`Yf`_gUa`_Y]h
YfZcfXYfh"

8]Y`J Yf_Y`f`gg]W`Yf`Y]h`k]fX`Xi fW`j YfgW`]YXYbY`]`h]Uh]j Ybž`k]Y
X]Y` J]g]cb`NYfc` ž`j cfUb[Yhf]YVYbž`X]Y`XUfUi ZUVn]Y`hž`V]g`&\$) \$
_Y]bY`J Yf_Y`f`ghc`hYb`a`Y`f`ni`ni`UggYb" `8]Y`NU`Yb`j YfXYi`h]W`Yb
X]Y`B`chk`YbX][`_Y]h`ZØf`gc`W`Y`A`U» bU`a`Yb. `]a` `]`f`&\$&' `_Ua`Yb
&" , ' - `A`YbgW`Yb`VY]`i bZ`À`Yb`i a`g`@YVYbž`Y]b
VYgcf[b]gYffY[YbXYg`H`Ya Už`XUg`b]W`h`bi`f`5i`hc`ZU`fYfž`gc`bXYfb
Ui W`F`UXZU`fYf`i bX`9!6]_Y!Bi`hNyf`VYhf]Z`h" `]`XYf`Y`h`hYb`NY]h
`UVYb`g]W`X]Y`i bZ`À`Y`a`]h`9!6]_Yg`ghUf`_Yf`X`hž`k Ug`5b`Ugg`ni`f
Gcf[Y`[]Vh"

K Y]hYfY`J cfZ`À`Y`]b`XYf`F`Y`[]cb

BYVYb`XYa`GW`]Zgi bZU`]]b`K]dZY`X`[UV`Yg`Ui W`UbXYfY
Jcf`_ca`a`b]ggY`]b`XYf`F`Y`[]cbž`X]Y`X]Y`Dc`]nY]VY`X`f`XYb
VYgW`ÀZh][Yb" `]`6i`f`_UfXfch`ž`gdYn]Y`]]b`K U`XZYbghYfž`k`i`fXY
nk]gW`Yb`GUa`ghU[`i`bX`G`cb`b`hU[`Y]bY` ; fi`bXghØW`_gi`a`fUbXi`b[
Xi`fW`Y]b`a`i`ha`U» `]W`j`YfUbhk`cfh]W`Yg` : U`fnYi [ž
a Ò[`]W`Yfk`Y]gY`Y]b`A`YfW`XYgž`VYgW`ÀX][h" `8Yf` : U`fYf`Yb`hZYfb`hY
g]W`i`bYf`_Ub`b`h" <]bk`Y]gY`X`Uni`g]bX`Ub`X]Y`Dc`]nY]]b`gdY`_h]cb`6UX
?]gg]b[Yb`ni`f]W`hYb"

ð`9VY`ghUXhk i fXY`Y]b``]`U`A ci bhU]bV]_Y`XYf`A Uf_Y`7i VY
 nk]gWXYb`GcbbhU[j cfa]hhU[`Ybhk YbXYhž`k Å\fybX`]b`C VYfghfYi
 Y]b`JK`H][i Ub`j cf`Y]bYf`; UghghÅhhY`a]h`Y]bYa`gd]hnYb
 ; Y[YbghUbX`nYf_fUhhk i fXY``5i W\`Yf`]gh`X]Y`Dc`nY]`Ui Z
 <]bk Y]gY`Ub[Yk]YgYbž`i a`X]Y`J YfUbhk cfh]WXYb`ni`Yfa]hhY`b"

5``Y`X]YgY`J cfZÅ``Y`nY][Ybž`XUgg`gck c\`K UggYf!`U`g`Ui W
 GhfU» Ybj Yf_Y`f`]b`XYf`FY[]cb`Y]b`gYbg]V`Yg`H\Ya`U`]gh`i bX`X]Y
 6Yj Ö`_Yfi b[] [YZcfXYfh]ghž`k UW`gUa`ni`V`Y]VYb``8Ua]h`YXYf
 g]WXYf`Ui Z]\fyb`[Y`]YVhYb`K Y[Yb`V`Y]Vh°

8YhU]`g	
C fh	K]dZY`Xž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • fYj]ghU"XY • k k k "a U]bdcgh"XY • XY"ghUh]ghU"Wĉa

6Ygi WXYb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY