

A Æ H! 7 Ua d `]a ` @UbX_fY]g. `9bhXYW_Y `X]Y
Ni _i bZh`XYf`9bYf[]Y`i bX`? =

9f`VYyb`G]Y`XUg`YfghY`A Æ H! 7 Ua d `]a ` @UbX_fY]g`F \ Òb!
; fUVZY`X`j ca `` ``V]g`+``Bcj Ya VYf`&\$&) ``: c_i g`Ui Z`9bYf[]Y
i bX`? =ZØf`GW\Ø`Yf`UV`%("



GW\i ``UbX\Y]a `6Ui YfgVYf[ž`- +* , , `6UX`BYi ghUXh`Ub`XYf
GUU`Yž`8Yi hgW\`UbX`!`æ `@UbX_fY]g`F \ Òb!; fUVZY`X`[Y\h`Yg`]b
Ni _i bZh`i a `X]Y` 9bYf[]Y`j cb`a cf[Yb ``J ca `` ``V]g`+``Bcj Ya VYf
&\$&) `Z]bXYh`XUg`YfghY`A Æ H! 7 Ua d `]b`Y]bYa `GW\i ``UbX\Y]a `ghUhz
XUg`g]W\`VYgcbXYfg`Ub`GW\Ø`Yf]bbYb`i bX`GW\Ø`Yf`UV`%(`đ\`fYb
f]W\`hYh``8Ug`A chhc` Ni _i bZh`gYbYf[]Y` `9bhXYW_Y`X]Y`9bYf[]Y`j cb
a cf[Yb `gc``đ [YbX`]W\Y`Ub`X]Y`H\Ya Yb`9bYf[]Y`i bX`?Øbgh`]W\Y
æhY``[Ybn`\YfUbZØ\`fYb``8]Y`æ]h]Uh]Y`]gh`HY`]`XYf` 8][`hU`Yb
6`]Xi b[gfY[]cb`i bX`k`]fX`]b`Ni`gUa`a`YbUfVY]h`a`]h`XYa
6`]Xi b[gVØfc`i bX`XYa`J`YfY]b`A`!9!B`9G`Y``J``cf[Ub]g]Yfh"
6Y`_UbbhY`i bhYfghØhnYfk`]Y`X]Y`GdUf`_UggY`6UX`BYi ghUXhi bX`XUg
, VYf`UbXk`Yf`_`F \ Òb`; a V<`gYhnYb`g]W\`ZØf`X]YgYg`VYk`À\`fhY
?cbnYdhY]bž`XUg`XYb`K`Y`hhU[`ZØf`?ca`dYhYbnYfk`Yfv`↑`b[Yf

A YbgWkYb`ZY]Yfh"

8 f" :>Of[; Y]Yfž'ni ghÅbX][`ZØf`X]Y`?fY]gYbhk]W_`i b[ž`YVh`Yfj cfž
XUgg`X]Y`B UWk ZfU[Y`b UWk `A ÆBH! : UWk _fÅZhYb`ghYh][`ghY][h"i a `XUg
hYWk.b]gWkY` ÆhYfYggY`XYf`đ [YbX`]WkYb`ni `ZØfXYfbž`k YfXYb
k Å`fYbX`XYg`7Ua dg`j YfgWk]YXYbY`K cf_g`cdg`Ub[YVchYb" <]Yf
UfVY]hYb`i bhYfbY`a Yb`i bX` Æbgh]hi h]cbYb`k]Y`X]Y`G]Ya Ybg`5; `Ub
gdUbbYbXYb`H`Ya Yb`k]Y` 8!8fi W_`i bX`F cVch]_`8]Y`F Y]Wk
; a V< `dfÅgYbh]Yfh`K UggYfghc ZZ`U`g`j]Y`j YfgdfYWkYbXY
9bYf[]Yei Y`Y`i bX`V]YhYh`9]bV`]W_Y]b`X]Y`DfcXi _hYbhk]W_`i b["
8UbYVYb`k]fX`XUg` , VYf`UbXk Yf`_F`Öb` ; a V< `XYb
HY]`bY`a YbXYb`X]Y`9bYf[]Yk]fhgWkUZh`bÅ`YfVf]b[Yb`i bX`g]Y
gc[Uf`]b`X]Y`Ghfca k UfhY`ZØ`fYb"

DfUI]gYfZU\ fi b[Yb`i bX`_fYUh]j Y`æa di `gY

8 Ug`A ÆBH!7Ua d`]gh`a Y`f`U`g`bi f`Y]bY`5bgUa a `i b[`j cb
J cfhfÅ[Yb" : U_h]ghž`XUgg`dfUI]gcf]Ybh]YfhY`9fZU\ fi b[Yb`i bX
_fYUh]j Y`æa di `gY`X]Y` ; fi bX`U[Y`ZØf`bUWk`U`h][Yg`@YfbYb`V`]XYb"
 , VYf`XUg`6UmYfb@UV`6UX`BYi ghUXhi bX`X]Y` ; Ya Y]bXY
; fc» VUfXcfZ`k YfXYb`]bbcj Uh]j Y`5bgÅhnY`j Yfa]hhY`hž`X]Y`XUg
hYWk.b]gWkY`K]ggYb`XYf`đ [YbX`]WkYb`Yfk Y]hYfb" 9]b
HY]`bU`a YVY]hfU[`j cb`%\$`\$`9i fc`XYW_h` , VYfbUWkhi b[ž
J YfdZY[i b[ž`K cf_g`cdg`i bX`i a ZUggYbXY`6YhfYi i b[`UVž`i bX`X]Y
5b!`i bX`5VfY]gY`a ØggYb`gY`Vgh`cf[Ub]g]Yfh`k YfXYb" 8UVY]`g]bX
_Y]bYf`Y]J cf`_Ybbhb]ggY`bÖh][` `BYi []Yf`i bX`6Y[Y]ghYfi b[`ZØf
HYWk.b]_`g]bX`X]Y`Y]bn][Yb`J cfUi ggYhni b[Yb"

8 cWk`k Ufi a `]gh`X]Y`5i gY]bUbXYfgYhni b[`a]h`?Øbgh]WkYf
ÆhY`][Ybn`i bX`UbXYfYb`X][]hU`Yb`K Yf_nYi [Yb`gc`k]Wk]h[3`8]Y
6]Xi b[g`UbXgWkUZh`ghY`h`U`hi Y`j cf`[fc» Yb`< YfUi gZcfXYfi b[Yb"
@Y`f`_fÅZhY`]b`8Yi hgWk`UbX`_`U[Yb`cZiØVYf`XYb`A Y`fUi Zk UbXž
XYb`X][]hU`Y`HYWk.bc`c []Yb`a]h`g]Wk`Vf]b[Ybž`gY]`Yg`VY]`XYf
6i Wk i b[`j cb`7ca di hYffÅi a Yb`cXYf`VY]a `HfUbgdcfh]j cb
6YUa Yfb" 5bXYfg`U`g]b`XYf`J Yf[Ub[Yb`Y]hž`k c`UbU`c [Y
A Yh`cXYb`j cf`YffgWk hYbž`_ÖbbhYb`? Æ@Øgi b[Yb`Yhnh`XYb
l bhYff]Wk h`fYj c`i h]cb]YfYb" G]Y`V]YhYb`X]Y`A Ö[`]Wk_Y]hž`XYb
@YfbdfcnYgg]bX]j]Xi Y`ni [YghU`hYb`i bX`X]Y`j YfgWk]YXYbYb

6YXØfZb]ggY`XYf`GWØ`Yf`ni`VYfØW_g]W h][Yb"

8]Y`F c``Y`XYf`? Øbgh`]W X Yb`=bhY``][Ybn`]a
I bhYff]W h

I a`?Øbgh]W X Y`=bhY``][Ybn`ZØf`GWØ`Yf.]bbYb`[fY]ZVUf`i bX`bØhn`]W
ni`a UW X Ybž`k i fXYb`gdYn]Y`Y`@YfbUb[YVchY`Ybhk]W_Y`hž`k]Y`Yhk U
XUg`Dfc[fUa a`? =]a`A ßH!I bhYff]W h`j cb`GW]YbW`cb`GhU[Y"
<]YfVY][Y\h`Yg`XUfi a ž`@Y\`f_`f`ÄZhY`b`X]XU_h]gW X`Zi bX]YfhY
?cbnYdhY`Ubni V]YhYbž`X]Y`X]Y`i b_h]cbgk Y]gY`j cb`? =i bX`XYfYb
9]bgUhm]a`5`hU[`Yf_`ÄfYb`gck]Y`Yh\]gW X`Y`fU[YghY`i b[Yb
Ui Zk YfZYb``GWØ`Yf.]bbYb`YfbYb`]b`gdUbbYbXYb`9I dYf]a YbhYb
i bX`_fYUh]j Yb`Dfc[fUa a`]Yfdfc`Y_hYbž`k Ug`\]bhYf`XYb
HYW`bc`c`[]Yb`ghYW_h`i bX`k]Y`g]Y`]b`XYf`a`cXYfbYb`K`Y`h
Y]b[YgYhnh`k YfXYb`_ØbbYb``8]Yg`]gh`Y]b`GW`f]h`i]b`X]Y`f]W h][Y
F]W h`i b[ž`i a`_f]h]gW X`Yg`8Yb_Yb`i bX`X][]hU`Y`?ca`dYhYbnYb`ni
ZØfXYfb"

; YbYfUh]j Y`? ðGmghYa`Y`k]Y`Yhk U`7`U`h` DH`_ØbbYb`ni XYa
@Y\`f_`f`ÄZhY`VY]`XYf`9fghY`i b[`j cb`i bhYff]W h`ga`UhYf]U`]Yb
i bhYfghØhnYbž`]bXYa`g]Y`HYI`hY`Ub`XUg`GdfUW`b]j`YUi`XYf
@YfbYbXYb`UbdUggYb`cXYf`,`Vi b[gUi Z[UVYb`[YbYf]YfYb"
8YbbcW`[]`h`Ygž`X]Y`6U`UbW`ni`k`U`fYb.`9]bY`ni`[fc»Y
5V\Äb[][_Y]h]j cb`? =_ØbbhY`XUg`_f]h]gW X`8Yb_Yb`i bX`X]Y
?fYUh]j]hÄh`XYf`GWØ`Yf`VYY]bhfÄW`h][Yb``8]Y`<YfUi`gZcfXYfi b[
VYghY`h`XUf]bž`? =U`g`Y]b`<]`Zga`]hY`ni`bi`hnYbž`XUg`XYb
@YfbdfcnYgg`Yf[Äbnhž`c`bY`XUVY]`XYb`a`YbgW`]W X`Yb`?cbhU_h`i bX
X]Y`=bhYfU_h]cb`ni`YfgYhmYb``; YfUXY`]b`Y]bYf`NY]hž`]b`XYf`X]Y
X][]hU`Y`F`Y`j`c`i`h]cb`Y]b`[fc»Yg`H\Ya`U`]ghž`gc``hYb
6]Xi b[gY]bf]W h`i b[Yb`GhfUH] []Yb`Ybhk]W_Y`bž`i a`X]Y`J`cfhY]`Y
XYf`bYi`Yb`HYW`bc`c`[]Yb`g]bbj`c``ni`bi`hnYb`i bX`[`Y]W`nY]h][`X]Y
nYbhfU`Yb`5gdY`_hY`XYg`@YfbYbg`ni`VYk`U`fYb"

8 Ug`A ßH!7Ua`d`]a`@UbX`_fY]g`F`_Øb!; fUVZY`X`nY][hž`k]Y
VY]gd]Y`\UZh`X]Y`5i`gY]bUbXYfgYhni b[`a`]h`9bYf[]Y!`i bX`? ðH\Ya`Yb
]b`XYf`6]Xi b[`[YZØfXYfh`k YfXYb`_Ubb``9]b`[i`hYf`GhUfh]b`Y]bY
YbYf[]Y[Y`UXYbY`Ni`_i`b`Zhž`XYf`b]W`h`bi`f`XUg`hYW`b]gW X`Y`=bhYfYggY
k`YW`_hž`gc`bXYfb`Ui`W`X]Y`b`ÄW`ghY`; YbYfUh]cb`j`cb`A ßH!

: UWX_fÅZhYb`]bgd]f]Yfh"

8YhU]`g	
Cfh	GWXi`UbX\Y]a`6UiYfgVYf[ž'-+*, ,`6UX BYi ghUXh`Ub`XYf`GUU`Yž`8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none">• fYj]ghU"XY• a]bhWUa di g"cf[• k k k "VdV"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY