

@Yfc mGUbÅ. '8 Yf' a i h][Y'K YW gY`'bUW
=ghUbVi ``i bX'gY]bY'K A !HfÀi a Y°

@Yfc mGUbÅ'k YW gY`h'ni ; U`UhUgUfUm`ghUbVi ``i bX'ghfYVh
hfchn'< YfUi gZcfXYfi b[Yb'Y]bY'K A !HY]'bU\ a Y'&\$&* 'Ub"



F \ Òb!; fUVZY`Xž'8 Yi hgWk`UbX'! @Yfc mGUbÅ` \ Uh`_Øfn`]Wk`XYb
GWk f]hh'j ca : 7 '6UmYfb'A ØbWkYb'ni ; U`UhUgUfUm`ghUbVi ``[Yk U[h
i bX'g]Y\h'gY]bY'7\UbWb'Ui ZY]bY'Bca]b]Yfi b['ZØf'X]Y'K A ' &\$&*
]b'XYb' l G5`_Y]bYgk Y[g']b'XYf'YfghYb'FY]\Y' [YZÀ\ fXYh"; Ubn']a
; Y[YbhY]'. ' ð'Y]bYa ' ðhYfj]Yk 'VYhc bh'Yfž'XUgg'Yf'g]Wk`U`g'`_UfY
Bi a a Yf'%]b'XYf'HØf_Y]YhUV']Yfh'\Uh'i bX'a]h'Y]bYa '[fc»Yb'N]Y`
j cf'5i [Yb']b'ghUbVi ``]gh" ' Æk`k]''Y]bY: Ø\fi b[gfc`Y
ØVYfbY\ a Yb žgc'XYf'&- !Å\ f][Yž'XYf']b'XYb''YhnhYb' ð\ fYb']b'XYf
6i bXYg][U`ZØf'5i ZgY\Yb'gcf[hY"

GY]b'K YW gY`'_Ua 'a]h'Y]bYa 'gUZh][Yb'Z]bUbn]Y''Yb'5i ZgW`U[.
6Yf]Wk hYb'ni Zc`[Y'k]fX'GUbÅ'VY]; U`UhUgUfUm'V]g'ni '%' 'A]''cbYb
9i fc'bYhc'j YfX]YbYb''Ni a 'J Yf['Y]Wk.'8 Ug'5b[YVch'XYg': 7

6UmYfb'i a ZUgghY'%'&'A]`]cbYb'9i fc'Vfi hhc'd'i g' 'A]`]cbYb'9i fc
6cb]ž'k Y`WYg'GUbÅ'`YXcW`UV`Y\bHY'"9f'k Uf'j cf'XYa 'K YW`gY`
Ui W`'a]h'XYa ' ; YXUb_Yb'Ub'Y]bYb'9b[U[Ya Ybh']b'9b[`UbXž
gdYn]Y``VY]'5fgYbU`ž'VYgW`ÅZh][h" '@Yhnh]W`YbhgW`YX`Yf'g]W`UVYf
ZØf'XYb'K Y[]b'X]Y`HØf_Y]ž'k c`Yf'k Å`fYbX'XYf'?`i V!
K Y`ha Y]ghYfgW`UZh'Ub_Ua`'i bX'j cb'XYb': Ubg'a]hc'ZYbYb'5fa Yb
Ya dZUb[Yb'k i fXY`'gY]b'6Ygi W`k i fXY'gc[Uf``]j Y`Ui ZM`i Hi VY
ØVYfhfU[Yb'"8cW`k]Y`k]fX'g]W`X]YgYf'GW`f]hh'Ui Z'gY]bY'7\UbW`b
VY]'XYf'BUh]cbU`a UbbgW`UZh'Ui gk]f_Yb3

8]Y`< YfUi gZcfXYfi b[Yb`]b`=ghUbVi `

GUbÅ']gh'g]W`VYk i gghž'XUgg`Yf'bUW`XYa 'K YW`gY``]b'X]Y
hØf_]gW`Y`@[U'a Ø[`]W`Yfk Y]gY`k Yb][Yf']bhYfbUh]cbU`Y
5i Za Yf_gUa _Y]h'Yf\Å'h"8]Yg'_ØbbhY'j cf'U`Ya 'ZØf'gY]bY
5a V]h]cbYbž'YfbYi h'ZØf'8Yi hgW`UbX'Ui Zhi`Ui Zybz'Y]bY
<YfUi gZcfXYfi b[`XUfghY``Yb'"?f]h_]Yf'a Ø[Yb'gY]bYb'K YW`gY``U`g
f]g_Ubh'YfUW`hYbž'VYgcbXYfg'k Y[Yb'gY]bYf'V]g\Yf][Yb
gW`k Ub_YbXYb`@Y]ghi b[Ybž'X]Y`]\a`]b'XYf'BUh]cbU`a UbbgW`UZh
VYfY]hg'XUg`Y]bY`cXYf'UbXYfY`A U`ni a`J Yf\Åb[b]g'k i fXYb'"`b`XYf
6i bXYg`][U`Yfn]Y`hY`Yf`YXcW`]b'XYf'FØW`fi bXY`XYf`YhnhYb
GU]gcb',`HcfY`i bX'VYfY]hYhY`) `k Y]hYfY'j cf"8YbbcW`V`Y]Vh'X]Y
: fU[Yž'cV`Yf'a]h'k Yb][Yf'VY_UbbhYb'A]hgd]Y`Yfb'k]Y'5'j Ufc
A cfUhU`i bX'A Ui fc`WfX]'VY']; U`UhUgUfUm'XUg'B]j YUi` \U`hYb
_Ubbž'XUg'ZØf'Y]bY`K A !HY]'bU\`a Y`YfZcfXYf`]W`]gh"

9]b'k Y]hYfYf'Di b_hž'XYf'ZØf'GUbÅ'YbhgW`Y]XYbX'gY]b'XØfZhYž']gh'XYf
5i ghUi gW`'a]h'6i bXYghfU]bYf'ž`]Ub`BU[Y`ga Ubb'"8Yf'?cbhU_h
ni`]\a`]gh'a]f'gY\`f'k]W`h][ž'gU[h'GUbÅ'`i bX'`i bhYfghfY]W`h'X]Y
6YXYi hi b[`fY[Y'a Å»][Yf'?ca`a i b]_Uh]cb'ØVYf'gY]bY`@Y]ghi b[Yb
i bX'N]Y`Y'ZØf'X]Y`_ca`a YbXY`K Y`ha Y]ghYfgW`UZh"

9]b'6`]W_`Ui Z`X]Y`? Uff]YfYghUh]c b Yb

@Yfcm'GUbÅž[YVcfYb'Ua`'%"`]Jbi Uf'%-`-`*`]b'9ggYbž'\Uh]b'gY]bYf
V]g\Yf][Yb'?Uff]YfY`VYa Yf_Ybgk YfhY`GhUh]cbYb`\]bhYf'g]W`"B UW
5bZÅb[Yb'VY]'G; `K UhYbgW`Y]X`\$-`i bX'GW`U`_Y`\$(`gd]Y`hY`Yf
i bhYf'UbXYfYa`VY]'A UbW`YghYf'7]hmž'k c`Yf'g]W`U`g`Y]bYf'XYf

VYghYb`B UWk i W\ggd]Y`Yf`XYf`DfYa]Yf`@YU[i Y`Yfk]Yg`i bX
nU`fY]WXY`H]hY`[Yk Ubb`"6Y]`XYb`6UmYfb`c`hY`GUbÅ`]b`gY]bYf
NY]hi`bhYf`UbXYfYa`XYb`8: 6!Dc_U`i bX`X]Y`A Y]ghYfgWUZh`VYj`cf
Yf`bi`b`ni` ; U`UhUgUfUm`k YW\gY`h"

6Y]`XYf`B Uh]cbU`a UbbgWUZh`UhiGUbÅ`VYfY]hg`+\$`@ÅbXYfgd]Y`Y
UVgc`j]Yfhi`bX`%(`HcfY`Yfn]Y`h`GY]bYb`YhnhYb`9]bgUhn`UhhY`Yf`]a
<U`VZ]bU`Y`XYf`B Uh]cbg`@YU[i Y`&&&`"8]Y`HY]`bU`a Y`Ub`XYf`K A
&\$&`*`V`Y]Vh`ZØf`]\b`Y]b`[fc»Yg`N]Y`ži`bX`Yf`]gh`VYfY]hž`U`Yg`XUZØf
ni`[YVYb`" ÆW`V]b`a]f`VYk`i gghž`XUgg`]W\`ghUf`_Y`@Y]ghi`b`[Yb
nY][Yb`a`i`gg`ž`gc`GUbÅ`YbhgW\`cggYb"

Ni`gUa`a`YbZUggYbX`_ØbbhY`XYf`K YW\gY`ZØf`GUbÅ`gck`c`\`F]g]_Yb
U`g`Ui`W`7`UbW`b`a`]h]g]W\`Vf]b`[Yb`"9g`V`Y]Vh`UVni`k`UfhYbž`k`]Y
g]W\`gY]bY`bYi`Y`F`c`Y`VY]; U`UhUgUfUm`Ui`Z`gY]bY` : Å\][`_Y]hYb`i`bX
gY]bY`5i`gg]W\`hYb`Ui`Z`X]Y`B`ca`]b]Yfi`b`[`ZØf`X]Y`K`A`Ui`gk`]f`_Yb
k`]fX`"8`Ug` : i`»`VU`Z`Ub!<`Yfn`k`]fX`[`Ygd`Ubb`hj`YfZc`[`Ybž`k`]Y`g]W\
X]YgYf`HUb`n`a`]h`XYb`ni`_ØbZh][`Yb` ; Y[`bYfb`Ui`Z`XYa
]bhYfbUh]cbU`Yb`DUf`_Yhh`YbhZU`hYb`k`]fX"

: Øf`k`Y]hYfY` ÆZcfa`Uh]cbYb`ni`@Yfcm`GUbÅ`i`bX`gY]bYf`?Uff]YfY
ØbbYb`G]Y`\]Yf`bUW\`YgYb.`A`U]b`d`c`g`h`ž`b`!`h`j`i`bX`K`]`d`Y`X`]`U"

8YhU]`g	
Cfh	F\Øb!; fUVZY`Xž`8Yi`hgW\`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "a U]bdcgh"XY• k k k "b!hj"XY• XY"a "k]_]dYX]U"cf[

6Ygi`WXYb`G]Y`i`bg`Ui`Z.`bU[`!VUmYfb`"XY