

9]gVÅfYb 'F Y[YbgVi f[. 'M a U'; f]a a
V`Y]Vh'i bX'gc``HYUa 'j YfghÅf_Yb °

8]Y'9]gVÅfYb 'F Y[YbgVi f['j Yf`Àb[Yfb'XYb'J YfhfU['a]h
GhØfa Yf'M a U'; f]a a "'8Yf'&&! Å\ f][Y'gc``]b'XYf
_ca a YbXYb'GU]gcb'Y]bY'GW`ØggY`fc``Y'Y]bbY\ a Yb "



F Y[YbgVi f[ž'8Yi hgW`UbX'!'8]Y'9]gVÅfYb'F Y[YbgVi f['gYhmYb
]b'XYf'VYj cfghY\YbXYb'GU]gcb'Ui Z'cbh]bi]hÅh'A]hXYa '† b[Yb
A]hY`ghØfa Yf'M a U'; f]a a '_cbbhY'XYf'7'i V'gY]bY'i &(!Dcg]h]cb
bYi 'VYgYhmYb"; f]a a žXYf'Ua '%) "' † b] ' & \$ &) 'Yfgh&& Å\ fY'U'h]ghž
\Uh'gY]bYb'J YfhfU['VY]'XYb'9]gVÅfYb'j Yf`Àb[Yfhi bX'[Y\h'XUa]h
]b'gY]bY'Xf]hhY'GU]gcb]a 'HYUa "'i fgd fØb['jW`k YW`gY'hY 'Yf'&\$&'
j ca '89@7'i V'GhfUi V]b['bUW`F Y[YbgVi f[ž'k c'Yf'gW`bY''ni
Y]bYa 'k]W`h][Yb'6YghUbXhY]'XYf'A UbbgW`UZh'k i fXY"' † XYf
UV[Y'Ui ZYbYb'GU]gcb'Yfn]Y'hY'Yf'UW`h'HcfY'i bX'gUa a Y'hY
]bg[YgUa h'&%GW`cfYfdi b_hY"

HfU]bYf'DYhYf': `UW`Y']gh'ØVYfnYi [hij cb'XYf'9bhk]W`i b['XYg
hU'Ybh]YfhYb'5b[fY]ZYfg"' M a U'\Uh[fc» Ufh][Yb'DchYbn]U''A]h

gY]bYf' ? ÒfdYf[fÒ» Yž'gY]bYf`Ài ZYf]gWXYb`GhÀf_Y`i bX`gY]bYa
dfÀn]gYb`GWXi gg'gc``Yf`]b`XYf`_ca a YbXYb`Gd]Y`nY]hY]bY
nYbhfU`YfY`F c``Y`]a`HYUa`Y]bbY\ a Yb ž`Ài » YfhY`g]WY : `UWXY
dcg]hj`ØVYf`X]Y`J YfhfU[gj Yf`Àb[Yfi b[``8]Y`9]gVÀfYb` \UVYb`]b`XYf
`YhnhYb`GU]gcb`i a`XYb`?`UggYbYf\U`h[YZ][\hYž`i bX`XUg`N]Y`ZØf
X]Y`bYi`Y`GU]gcb`_ÒbbhY`gdcfh]WXY`Fi` \Y`i bX`GhUV`]hÀhgY]bž
VYgcbXYfg`]b`XYf`8cbUi UfYbU"

; f]a a g`K Y[`ni a `9]g\ cW_Ym d f c Z]

M a U'; f]a a `VY[Ubb`gY]bY`9]g\ cW_Ym 5i gV]`Xi b[`]b`gY]bYf
<Y]a UhghUXh`F cgYb\Y]a`i bX`Ybkh]W_Y`hY`g]WY`gWYbY``ni a
BUWk`i W`gbUh]cbU`gd]Y`Yf``6Yj`cf`Yf`ZØf`X]Y`9]gVÀfYb`gd]Y`hY`ž`k`Uf
Yf`nk`Y]`š\`fY`VY]`XYb`9]gVÀfYb`š`b]c`fg`]b`6Yf`]bž`k`c`Yf`&\$&&`X]Y
8B@A`Y]ghYfgW`UZh[`Yk`]bbYb`_cbbhY``8]YgY`9fZU`fi b[Ybž`[YdUUFh
a`h`gY]bYa`K`YW`gY`ni`GhfUi`V]b[ž`k`c`Yf`Ui`W`]b`XYf`7`Ua`d]cbg
<cW_Ym`@YU[`i`Y`U`_h]j`k`Ufž`nY][`Ybž`XUgg`; f]a a `Ui`Z`Y]bYa
j`]Y]`Yfgd`fYW`YbXYb`K`Y[`]gh"

8]Y`9]gVÀfYb`FY[YbgVi f[`V`]W_Yb`XYf`bYi`Yb`89@&!GU]gcb
cdh]a`]gh]gW`Ybh[Y[Yb``BUW`XYf`A`Y]ghYfgW`UZh`XYf`Nk`Y]h][`U`]a
š\`f`&\$&(`gW`UZZhY`XUg`HYUa`]b`XYf`YhnhYb`GU]gcb`XYb
?`UggYbYf\U`h`ØVYf`X]Y`D`Um`Xck`bg`Y]b`\Ufh`i`a`_A`dZhYf`K`Y[ž
XYf`X]Y`A`cfU`i`bX`XYb`Ni`gUa`a`Yb`U`h]bbYf\U`V`XYf`A`UbbgW`UZh
ghÀf`hY``; f]a a ` \YVh`X]Y`; Ya`Y]bgW`UZh`U`g`Y]bYb`VYgcbXYfg
k`Yfhj`c``Yb`5gdY`_h`XYg`HYUa`g`\Yfj`cf`i`bX`VYhcb`h`gY]bY`J`cfZ`fYi`XY
Ui`ZX]Y`_ca`a`YbXY`GU]gcb"

8]Y`89@&`i`bX`XYf`gdcfh]WXY`?`cbhYI`h

8]Y`89@&`ghY`h`X]Y`nk`Y]h\`ÒW`ghY`XYi`hgW`Y`9]g\ cW_Ym][`U`XUf`i`bX
]gh`gY]h`XYf`GU]gcb`&\$%`#%(`BUW`Zc`[`Yf`XYf`&``9]g\ cW_Ym
6i`bXYg`][`U``š`X]YgYf`@[`U`g]bX`%(`7`i`Vg`U`_h]j`ž`XUfi`bhYf`Ui`W`X]Y
9]gVÀfYb`FY[YbgVi f[ž`X]Y`g]WY`À`f`]W`XYa`K`Yhh`Ua`dZi`a
gdcfh]WYb`5i`Zgh]Y[`i`bX`X]Y`A`Y]ghYfgW`UZh`ghY`Yb``8]YgY`@[`U
Vf]b[`h`b]W`h`bi`f`gdUbbYbXY`6Y[Y[bi`b[Ybž`gcbXYfb`X]Ybh`Ui`W
U`g`Gdfi`b[Vfyhh`ZØf`HU`Yb`hY`k`]Y`M`a`U'; f]a a`ž`X]Y`XYb`K`Y[`]bg
dfcZYgg]cbY``Y`9]g\ cW_Ym`YVbYb`k`c``Yb"

: Øf`X]Y`9]gVÅfYb`]gh`X]Y`VYj c fghY`YbXY`GU]gcb`U`gc`j cb`[fc»Yf
 6YXYi hi b[ži a `g]W`k Y]hYf`ni `ghUV]`]g]YfYb`i bX`ni `VYk Y]gYbž
 XUgg`a Ub`Ui Z`XYf`nk Y]h\ ÒW`ghYb`9VYbY`YfZc`[fY]W`VYghY`Yb
 _Ubb" `đ`X]YgYa `?cbhYI h`k]fX`X]Y`F c`Y`j cb`Gd]Y`Yfb`k]Y`; f]a a ž
 X]Y`bcW`YXY`A Yb[Y`9b`hk]W`i b[gdchYbn]U`a]hVf]b[Ybž
 YbhgW`Y]XYbX`gY]b"

Gc`V`Y]Vh`ni `cZZYbž`XUgg`X]Y`9]gVÅfYb`Ui W`a]h`M a U`; f]a a `]b
 XYf`bYi Yb`GU]gcb`]b`XYf`8 9@&`Y]b`[i hYg`< ÅbXW`Yb`UVYb`i bX`X]Y
 : Ubg`a]h`gdUbbYbXYb`Gd]Y`Yb`VY[Y]ghYfb`_ÒbbYb" `8]Y
 _ca a YbXYb`A cbUhY`gc`hYb`U`gc`Y]b][Y`]bhYfYggUbhY
 9b`hk]W`i b[Yb`VYfY]h\ U`hYb"

8YhU]`g	
C fh	F Y[YbgVi f[ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "[cb[Za "XY • k k k "XY`!&"cf[• k k k "Y]g\cW_Ym]ghUh]gh]_Yb"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY