

)) \$ `↘\ fY `? YfnYbk U``ZU\ fh. `< c`n_]fW\ bYf
ZY]Yfb `HfUX]h]cb `Ua `6c[YbVYf[°

8]Y`< c`n_]fW\ YbYf`? YfnYbk U``ZU\ fh`Ua `6c[YbVYf[`ZY]Yfh`)) \$
↘\ fY `HfUX]h]cb ` `Y]b`]a a UhYf]Y``Yg`?i `hi fYfVY`6UmYfbg`gY]h
&\$&&"



6c[YbVYf[ž`8Yi hgW\`UbX`!`K Ug`hi`hig]W\`]b`< c`n_]fW\ Yb3`8]Y
; Ya Y]bXY`ZY]Yfh]b`X]YgYa `↘\ f`Y]bY`[Ubn`VYgcbXYfY`HfUX]h]cb.
X]Y`< c`n_]fW\ YbYf`? YfnYbk U``ZU\ fh`ni a `6c[YbVYf[ž`X]Y`bi b
VYfY]hg`Ui Zfi bX`)) \$ `↘\ fY` ; YgW\]W\hY`ni f0W`V`]W`h`8]YgY
VYXYi hYbXY`fY`][]0gY` : Y]Yf`Uhi`fY`K i fnY`b`]b`Y]bYf`NY]hž`X]Y
k Y]h`ni f0W`fY]W\hž`k cVY`]X]Y`YfghY`gW\ f]Zh]W\Y`9fk Å\bi b[`]b
Y]bYf`< UbXgW\ f]Zh]Ui g`XYa `↘\ f`%) %, `Ui g`XYa `?`cghYf
C VYfU`hU]W\`ni `Z]bXYb`]gh`K Yf`X]Y`I fgd f0b[`Y`X]YgYf`D`][YfZU\ fh
bUW\j c`n]Y\Yb`a 0W\hYž`ghY\`h] cf`Y]bYa `F ÅhgY`ž`XYbb`XYf
[YbUi Y`6Y`[]bb`i bX`XYf` ; fi bX`X]YgYf`U`hYb`HfUX]h]cb`g]bX`b]W\h
a Y\ f`VY`Y[VUf"

↘\ f`]W\`d`][Yfb`V]g`ni `(\$ \$; `Äi V][Y`j ca `DZ]b[ghZfY]hU[`V]g`ni a

DZ]b[ghgcbbhU[žXYf'GhfYW_Y'j cb'+) '?]`ca YhYfb'Zc`[YbXž'ni a
<Y']][hi a 'Ui ZXYa '6c[YbVYf["'9]b'nYbhfU'Yg'9`Ya Ybh'X]YgYf
K U`ZU\fh]gh'X]Y'ja d'cgUbhY' ?YfnY žY]b'ZUgh'%' 'A YhYf'`Ub[Yf'i bX
fi bX') '\$?']c[fUa a 'gWk YfYf':]W\hYbghUa a žXYf'a]h'K UWk g
i a k]W_Y'h]gh" '8]Y'?YfnY'k]fX'k Å\fybX'XYf'K U`ZU\fh]ghc`n'j cb
nk Y]HfÅ[Yfb'Ui ZXYb'GWk i 'hYfb' [YhfU[Ybž'a UbWk a U`gc[Uf'j cb
Y]bYa 'Y]bnY'bYb'A Ubb'ghY\YbX" 'l a gc'gWk ÒbYf'k Uf'Ygž'XUgg'X]Y
?YfnYž'hfchn'k]Xf][Yf'K YhhYfj Yf\Å'hb]ggYž'\fyb'K Y['ni a
6c[YbVYf['ZUbX" 'K U`ZU\fhg'Y]hYf'H\ca Ug'< Ug`]b[Yf'Åi » YfhY'g]Wk
Yf'Y]Wk hYfh'ØVYf'X]Y' [i hY'5b_i bZh"

⇒ a a UhYf]Y`Yg'? i `hi fYfVY

K Ug'XUg'; UbnY'bcWk'gWk ÒbYf'a UWk h'8]Y'<c`n_]fWk YbYf
?YfnYbk U`ZU\fh'k i fXY'ja 'š\ f'&\$&&'Ug']a a UhYf]Y`Yg'? i `hi fYfVY
XYg': fY]ghUUhg'6UmYfb'UbYf_Ubbh" '8]YgY'5i gnY]Wk bi b['k ØfX][h
b]Wk h'bi f'XUg' 'U\fy'Ub[Y'9b[U[Ya Ybh'XYf'<c`n_]fWk bYfž'gcbXYfb
Ui Wk 'XYfYb'HfYi Y'ni f'; chYga i hYf" '8Ug']a a UhYf]Y`Y'?' i `hi fYfVY
i a ZUggh'`YVYbX][Y'HfUX]h]cbYbž'X]Y'X]Y'⇒Ybh]hÅ'h'Y]bYf
; Ya Y]bgWk UZh'ghØhnYb'i bX'j cb'; YbYfUh]cb'ni'; YbYfUh]cb
k Y]hYf[Y[YVYb'k YfXYb" '6Y]gd]Y'Y'ZØf'gc`Wk 'VYXYi hYbXY
HfUX]h]cbYb'g]bX'HUbnž'H\YUhYfž'A i g]_i bX'j YfgWk]YXYbY
6fUi Wk hØa Yf" '8Yi hgWk 'UbX'hfUh'&\$%' 'XYa 'l B9G7C!
, VYfY]b_ca a Yb'ni f'9f\U'hi b['XYg']a a UhYf]Y`Yb'? i `hi fYfVYg
VY]"

8]Y': Y]Yf'Wk_Y]hYb'fi bX'i a 'X]Y'K U`ZU\fh'n]Y\Yb'a Y\fyfY
HUi gYbX'6Ygi Wk Yf'Ubž'X]Y'[YgdUbbh'X]Y'5b_i bZh'XYf'D][Yf']b
6c[Yb'i bX'Ui ZXYa '6c[YbVYf['j YfZc`[Yb" 'A]h'X]YgYf'HfUX]h]cb
j Yf_bØdZYb'X]Y'A YbgWk Yb'Y]bY'h]YZY'J YfVi bXYb\Y]hž'X]Y'ØVYf'X]Y
š\fy'k Y]hYf[Y[YVYb'k i fXY'i bX'X]Y'b]Wk h'bi f'XYb'; 'Ui VYbž
gcbXYfb'Ui Wk 'X]Y'; Ya Y]bgWk UZh']b'<c`n_]fWk Yb'ghÅf_h" 'ē'Y]bYf
NY]hž'k c'j]Y'Yg']a 'K UbXY''ghž'g]bX'gc`Wk Y'Å\ f']Wk Yb': YghY'Y]b
ZYghYf'5b_Yf']a '@VYb'XYf'A YbgWk Yb"

: Øf'X]Yž'X]Y'a Y\ f'ØVYf'X]YgY'VYk Y[YbXY'HfUX]h]cb'YfZU\fyb
a ÒWk hYbž'`c\bh'g]Wk 'Y]b'6Ygi Wk 'Ui ZXYf'K YVgY]hY'XYf
?YfnYbk U`ZU\fhž'k c'nU\`fY]Wk Y'ēZcfa Uh]cbYb'VYfY]h[YghY`h

k YfXYbž'X]Y'gck c\`X]Y'\]ghcf]gW\Yb'<]bhYf[fØbXY'U`g'Ui W\`X]Y
 U_hi Y``Yb'9bhk]W_`i b[Yb'VY`Yi W\hYb" '_YfnYbk U``ZU\fh"XY
 V]YhYhY]bY'UbgW\Ui `]W\Y'8UfghY``i b[`XYf'D]`[YffY]gYž'k Å\fybX
 XUg'6]ghi a 'DUggUi `bÅ\YfY'9]bV`]W_Y`]b`X]Y'6YXYi hi b[`i bX`XYb
 5V`Ui Z'XYf'K U``ZU\fh[Yk Å\fh"5i W\`X]Y'cZZ]n]Y``Y'GY]hY`XYg'
 GhUUhga]b]ghYf]i a g'ZØf': Ua]]Yž'5fVY]h'i bX'Gcn]U`Yg`]gh
 Y]bY'k Yfhj c``Y'E i Y``Yž'i a `a Y\ f'ØVYf'X]Y'5bYf_Ybbi b[`U`g
]a a UhYf]Y``Yg'?i `hi fYfVY`ni `YfZU\fyb"

8YhU]`g	
C fh	6c[YbVYf[ž'8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "V]ghi a !dUggUi "XY • k k k "_YfnYbk U``ZU\fh"XY • k k k "gha Z\ "VUmYfb"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'bU[!VUmYfb"XY