

6cffY`]cgY`]a`CghU``[Ài`.'8fUa Uh]gWXYf 5bgh]Y[`XYf`:`À`Y`&\$&)`

⇒a`CghU``[Ài`gh]Y[Yb`X]Y`6cffY`]cgY!:`À`Y`&\$&)`ghUf`_`Ub`
9fZU`fYb`G]Y`GWXi`hna`U»bU`a`Yb`i`bX`Gma`dhca`Y`XYf`
9f`fUb`_i`b[`"



CghU``[Ài`ž8Yi`hgW`_`UbX`!`⇒a`CghU``[Ài`g]bX`X]Y`:`À`Y`j`cb`
6cffY`]cgY`]b`X]YgYa``»\`f`XYi`h]W`_`Ub[`Ygh]Y[`Yb`"GY]h`
»\`fYgVY[`]bb`k`i`fXYb`VYfY]hg`%`-`:`À`Y`[`Ya`Y`XYhž`k`À`fYbX`Yg`]a`
[`Y]W`Yb`NY]hfUi`a`XYg`Y`hnhYb`»\`fYg`bi`f`g]YVYb`k`UfYbž`i`bX`]a`
»\`f`&\$&`'`k`UfYb`Yg`Y`Z`:`À`Y`"5`[`Ài`Yf`NY]hi`b[`VYf]W`hYhž`XUgg`
a`]XY`K`]bhYf`i`bX`k`Ufa`hfcW`_`YbY`:`fØ`_`U`fY`X]Y`5`_h]j`]h`h`XYf`
NYW`_`Yb`VY[`Øbgh][`Yb`"8]YgY`_`Y]bYb`'6`i`hgUi`[`Yfž`X]Y`]b`"ÀbX`]W`Yb`
i`bX`VYk`U`XYhYb`:`YV]YhYb`_`Y]a`]gW`'g]bXž`ghY`Yb`Y]b`[`fc»`Yg`
F]g]_c`XUfž`XU`g]Y`j`YfgW`]YXYbY`?`fUb`_`Y]hYb`ØVYfhfU[`Yb`_`ØbbYb`"

8]Y`8i`b`_Y`n]ZZYf`Ub`6cffY`]cgY!:`À`Y`b`k`]fX`U`g`XYi`h]W`_`_`Ø`Yf`
Y]b[`YgW`_`hnhž`XU`j`]Y`Y`A`YbgW`Yb`X]Y`Gma`dhca`Y`b]W`hgcZcfh`
VYa`Yf`_Yb`"8]YgY`hfYhYb`]b`XYf`FY[`Y`Y`fgh`K`cW`Yb`bUW`_`Y]bYa`

NYW_YbV]gg'Ui Zi bX`_ÖbbYb`[f]ddYÄ\b`]Wk`gY]b"8 Ug`F cVYfh? cW!
=bgh]hi hiFF? ¼`fY[]ghf]Yfh`Ä`f`]Wk`Yhk U`%\$"\$\$\$`VYghÄh][hY
6cffY`]cgY!; Ä`Y`]b`8Yi hgWk`UbX/X]Y`hUhgÄWk`]Wk`Y`5bnU\`_ÖbbhY
Ui Z[fi bX`XYf`j`YfnÖ[YfhYb`Gma dhca`Y`YXcWk`k`Y]h`XUfØVYf`]Y[Yb"
8]Y`8]U[bcgY[YghU`hYhg]Wk`cZhigWk`k`]Yf][ži bX`i bVY\UbXY`h
_ÖbbYb`gWk`Yfk`]Y[YbXY`Wk`fcb]gWk`Y`9bhnØbXi b[Yb`Ub`; Y`Yb_Yb
i bX`BYfj`YbgmghYa`Ui`ZhYhYb"

Gma dhca`Y`i bX`6Y\UbX`i b[

8 Ug`hmd]gWk`Y`Gma dhca`Y]bYf`6cffY`]cgY`]gh`X]Y`gc[YbUbbhY
K`UbXYffÖhYž`Y]bY`f]b[ZÖfa`][Y`F`Öhi b[`i a`X]Y`9]bgh]Wk`ghY`Y`"B`UWk
Y]bYa`NYW_Ybgh]Wk`gc`hY`X]Y`VYhfcZYbY`GhY`Y`Y]b][Y`HU[Y
VYcVUWk`hY`h`k`YfXYb"6Y]`YfghYb`5bnY]Wk`Yb`]gh`Yg`fUhgUa`ž`fUgWk
Y]bYb`5fnh`Ui`Zni`gi`Wk`Ybž`XYbb`X]Y`9f`_fUb`_i b[`_Ubb`[`i`h`a`]h
5bh]V]ch]_U`VY\UbXY`h`k`YfXYbž`k`Ybb`g]Y`ZfØ`[`Ybi`[`Yf`_Ubb`h`k`]fX"
; Ygi bX`Y]hgd`c`f`hU`gWk`]XYfhž`XUgg`b]Wk`h`YXY`NYW_Y`6cffY`]Yb!
6U`hYf]Yb`hfÄ[h`X]Y`, VYfhfU[i b[`YfZc`[`h`a`Y]gh`Yfgh`bUWk`a`Y`f
U`g`&(`Ghi bXYb"

9i dYfhYb`Ya`dZY`\Ybž`k`Ä`fYbX`XYf`; fY]i`ZhgU]gcb`dfÄj`Ybh]j`Y
A`U»`bU`a`Yb`ni`Yf[fY]ZYb" @Ub[Y`i bX`\Y`Y`?`Y]Xi b[`_Ubb`\Y`ZYbž
NYW_Yb`ZfØ`nY]h][`ni`Yf`_YbbYb"J`cf`U`Ya`]b`\c`Ya`]; fUg`cXYf
; YVØgWk`gc`hY`Ui`Z[YgWk`cggYbY`GWk`i`\Y`[YUWk`hY`h`k`YfXYb"
5i »`YfXYa`]gh`Yg`fUhgUa`ž`XYb`?`ÖfdYf`bUWk`5i`ZYbh`U`hYb`]a`K`U`X
cXYf`; UfhYb`[fØbX`]Wk`Ui`Z`NYW_Yb`UVni`gi`Wk`Ybž`i`a`XUg`F]g]_c
Y]bYf`5bghYW`_i b[`ni`j`Yff]b[Yfb"6YgcbXYfg`?]bXYf`gc`hYb`XUfUb
Yf]bbYfh`k`YfXYbž`XUgg`X]YgY`, VYfd`fØZ`b[`b]Wk`h`j`YfbUWk`Ägg][`h
k`]fX"

8 Ug`f]Wk`h][Y`J`Yf`U`hYb`]a`i`fY]Yb

8 U`XYf`5i`ZYbh`U`h`]b`XYf`B`Uhi`f`bUWk`k`]Y`j`cf`gY`f`VY`]YVh`]ghž
gc`hY`XUg`6Yk`i`gghgY]b`ZÖf`X]Y`F]g]_Yb`j`cb`NYW_Ybgh]Wk`Yb
[YgWk`ÄfZh`k`YfXYb"NYW_Yb`_fUVVY`b`cZha`Y`fYfY`Ghi`bXYb`Ui`Z
XYa`?`ÖfdYfž`Y`Y`g]Y`ni`ghYWk`Ybž`k`cXi`fWk`Yg`k`]Wk`h][`]ghž`Ui`Wk
bUWk`Äb[YfYb`5i`ZYbh`U`hYb`]a`i`fY]Yb`F`Y[]cb`U`k`]Y`Ui`Wk`]a
Y][YbYb`; UfhYb`Ui`Z`NYW_Yb`ni`UWk`hYb`i bX`X]YgY`i a [Y`YbX

UVni gWbY]XYb" F ? =fÅh'XUni ž' [YY][bYhY '5Vk Y\fa]hhY`
 Y]bni gYhnYbž'X]Y`Y]b][Y`Ghi bXYb`GW i hn`V]YhYbž'XUZØf`UVYf
 fY[Y`a Å»][`Ui Z[YhfU[Yb`k YfXYb`a ØggYb"

8]Y`U_hi Y`Y`G]hi Uh]cb`nY][hž'XUgg`6c ffY`]cgY`Ui W`j]b`i bgYfYf
 FY[]cb`Y]b`YfbghYg`H\Ya U`]gh" `⊖Zcfa]YfYb`G]Y`g]W`U_h]j`VY]
 ÆfYa `<Ui gUfnh'cXYf`XYa `; Ygi bX\Y]hgUa h`CghU``[Åi ž'i a `g]W
 i bX`ÆfY` : Ua `]Y`VYgha Ø[`]W`j`cf`Y]bYf`⊖ZY_h]cb`ni `gW`ØhnYb`i bX
 i a `fYW`hnY]h][`ni `UbXY`b"

8YhU]`g	
C fh	C ghU``[Åi ž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "U``[UYi Yf!nY]hi b["XY • [Ygi bX"Vi bX"XY • k k k "f_"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY