

8 Yf`NYddY`]bk U[Yb`_Y\ fh'hf]i a d\ U`'bUWλ B ØfbVYf[`ni fØW_°

8 Yf` \]ghcf]gWλY`NYddY`]bk U[Yb`_Y\ fh'bUWλ`B ØfbVYf[
ni fØW_`DUfhbYfgWλUZh'a]h'?fU_Ui ž'FYghUi f]Yfi b[`i bX
[Yd`UbhY`ϕVYhf]YVbU\ a Y`&\$&) "



B ØfbVYf[ž'8 Yi hgWλ`UbX`!`9]b`[Ubn`VYgcbXYfYg`GhØW_
; YgWλ]WλhY`]gh`bUWλ`B ØfbVYf[`ni fØW_[Y`Y\ fh`8 Yf
NYddY`]bk U[Yb`%((`Ui g`XYa` `ϕ\ f`%- \$- ž'XYf`X]Y`VY]XYb
DUfhbYfgh`XhY`B ØfbVYf[`i bX`?fU_Ui `j YfV]bXYh`B UWλ`Y]bYf
i a ZUggYbXYb`F YghUi f]Yfi b[`]b`?fU_Ui `k i fXY`XYf`d`f`AWλh][Y
GhfU» YbVU\bk U[Yb`Ui ZY]bYa`H]YZUXYf`bUWλ`B ØfbVYf[
hfUbgdcfh]Yfh`8]Y`J cfVYfY]hi b[Yb`ZØf`XYb`9]bgUhn`Ui ZYb`VYfY]hg
Ui Z`<cWλhci fYb`"ϕ`XYb`_ca`a YbXYb`K`cWλYb`ghY\Yb`bcWλ`YhnhY
<UbX[f]ZYZ`i bX`X]Y`bchk YbX][Yb`Ni`Uggi b[Yb`Ubž`XUa`]h`XYf
K`U[Yb`Z\`fVYfY]h`]gh`8]Y`6YhfY]VYf`d`UbYbž`XYb`NYddY`]bk U[Yb
]a`<YfVghi&\$&) `k]YXYf`]b`6Yhf]YV`ni`bY\`a Ybž`VYf]WλhYh`X]Y`J 5; "

8]Y`VYk Y[hY` ; YgWλ]WλhY`XYg`NYddY`]bk U[Ybg`]gh`ZUgn]b]YfYbX"

l fgdfØb[`]W`k i fXY`Yf`%- \$*`ZØf`X]Y`6UmYf]gWXY`đ V]`Ài a g!
@UbXYgUi gghY`i b[`[YVUi hi bX`%- \$- `U`g`HY]`Y]bYf`FY]\Y`j cb
GhfU» YbVU`b k U[Yb`]b`BØfbVYf[`]b`8]Ybgh[YghY`h`"8]YgY
NYddY`]bk U[Yb`ž`VYbUbbh`bUW`]\`fYf`W`UfU`hYf]gh]gWXYb` : cfa ž
k UfYb`V]g`ni `]\`fYa `J`Yf`_Ui`Z`bUW`?`fU`_Ui` `]a` `đ\`f`%- (%j`cf`U`Ya
Ui`Z`XYf`@]b]Y`*` `]a` `9]bgUm`":`Øf`j`]Y`Y`BØfbVYf[`Yf`g]bX`g]Y`Y]b
GhØW`_]`fYf`GhUXh[`YgW`]W`hY`" `đ`XYb`%-)`\$Yf`đ\`fYb`k`i`fXYb`X]Y
K`U[`Yb`]b`?`fU`_Ui` `ZØf`j`YfgW`]YXYbY`@]b]Yb`i`a` [`YVUi`hž`V]g`g]Y
gW`]Y»`]W`U`g`C`VYf`Y]hi`b[`ga`cbhU[`Yk`U[`Yb`X]Yb`hYb`"8Yf`Y`h`hY
NYddY`]bk`U[`Yb`k`i`fXY`%-`+`\$`UV[`YghY`hž`XcW`X]Y` ;`YgW`]W`hY
gc`hY`b]W`h`Yb`XYb`"

9]bY`Yb[`Y`DUfhbYfgW`UZh`i`bX`Y]b`[`fc»`Yg 9b[`U[`Ya`Ybh

%-`+-`ž]a` `F`U`a`Yb`XYf`Gh`X`hY`d`Uf`hb`YfgW`UZh`i`k`]gW`Yb`BØfbVYf[
i`bX`?`fU`_Ui`ž`Yb`hXYW`_hYb`A`]h[`]YXYf`XYg`J`YfY]bg` :`fYi`bXY`XYf
BØfbVYf[`!:`Øf`h`Yf`GhfU»`YbVU`b`Y`"J`" `XYb`NYddY`]bk`U[`Yb`]b
Dc`Yb`"A`]hj`]Y`<`YfnV`i`hi`bX`Y`fYbUa`h]W`Yf`5`fVY]h`gY`h`hYb`g]Y
g]W`ZØf`XYb`9f`U`h`XYg`K`U[`Ybg`Y]b`ž`i`bhYfghØ`h`h`Xi`fW`GdYbXYb`"
=a`Ni`[`Y`XYf`DUfhbYfgW`UZh`i`k`i`fXY`X]Y`=XY`[`YVc`fYb`ž`Y]bYb
Y][`YbYb`NYddY`]bk`U[`Yb`ZØf`?`fU`_Ui` `Ui`Zni`VUi`Yb`"8]Y`b`Øh][`Yb
F`YghUi`f]Yfi`b[`gUfVY]hYb`Ub`VY]XYb` :`U`fnYi`[`Yb`k`i`fXYb`]a
B`cj`Ya`VYf`&`\$`&`\$`[`YghUf`hYhž`U`g`XYf`BØfbVYf[`Yf`K`U[`Yb`bUW
?`fU`_Ui` `hf`Ub`gdc`fh]Yf`h`k`i`fXY`"8`UVY]`k`i`fXYb`fi`bX`&`\$`"\$`\$`\$`9i`fc`]b
X]Y`K`]YXYf`YfghY`i`b[`]b]`Ygh]Yf`hž`Z]b`Ub`n]Yf`h`Xi`fW`GdYbXYb`XYg
J`YfY]bgž`gc`X]Y`**I`fVUb`HfUb`gdc`fh`A`U[`Un]bY`"**

8]Y`F`ØW`_Y`f`XYg`NYddY`]bk`U[`Ybg`bUW`BØfbVYf[`k`i`fXY`a`]h
Y]bYa`ZY]Yf`]W`Yb`9j`Ybh]b`?`fU`_Ui` `[`Yk`ØfX][`hž`VY]`XYa`i`bhYf
UbXYfYa`BØfbVYf[`6Øf[`Yfa`Y]ghYf`7`f]gh]Ub`J`c[`Y`i`bX
GhUXhd`f`Āg]XYbh`đ`W`_`A`U`W`fck`g_]`Ub`k`YgYbX`k`UfYb`"6Y]XY
K`U[`Yb`UVYb`VYfY]hg`VY]`XYf`GU]gcbYf`ØZ`bi`b[`XYf`]\]ghc`f]gW`Yb
GhfU»`YbVU`b`b]b]Y`\$`]b`?`fU`_Ui` `]\`fY` :`U`f`hØW`h][`_Y]h`VYk`]YgYb`ž`i`bX
XYf`BØfbVYf[`Yf`K`U[`Yb`ghY`h`bi`b`_i`fn]j`cf`XYf`c`Z]n]Y`Y`Yb
Ni`Uggi`b[`"

8]Y `F ØW__Y\ f`b UW`B ØfbVYf[

5_hi Y``VYZ]bXYh'g]W`XYf`NYddY`]bk U[Yb`]a`<]ghcf]gWYb
GhfU» YbVU\bXYdch'Gh" `DYhfz`k c`Yf`Ui Z`gY]bY`bYi Yb`9]bgÅhnY
k UfhYh" `8cfh'd`Ubh'a Ub`b]W`h'bi f': U\fhYb`VY]`J YfUbghU`hi b[Yb`]b
B ØfbVYf[ž`gcbXYfb`Ui W`fY[Y`a`À»][Y`9]bgÅhnY`]a`F U\ a Yb`] cb
Fi bXZU\fhYb`Xi fW`X]Y`GhUXh" `?bUdd`%\$\$`hYW`b]gWY`8c`_i a YbhY
i bX`B UW`k Y]gY`g]bX`ni f`bVYhf]YVbU\ a Y`YfZcfXYf`]W`ž`XcW`X]Y
J YfUbhk cfh]W`Yb`nY][Yb`]g]W`c`dh]a`]gh]gW`"

8]Y`K]YXYf\YfghY``i b[`i bX`F ØW`ZØ\fi b[`XYg`NYddY`]bk U[Ybg`]gh
b]W`h'bi f`Y]b`VYXYi hYbXYg`Dfc`Y`_h`ZØf`X]Y` ; YgW`]W`hY`XYf
B ØfbVYf[Yf`GhfU» YbVU\bYbž`gcbXYfb`Ui W`Y]b`NY]W`Yb`XYf
Yb[Yb`]YfV]bXi b[`nk`]gW`Yb`B ØfbVYf[`i bX`?fU`Ui ``9]b`gW`ØbYg
6Y]gd]Y``XUZØfž`k]Y`HfUX]h]cb`i bX`9b[U[Ya`Ybh`<UbX`]b`<UbX
[Y\Ybž`i a` ; YgW`]W`hY`YVYbX][`ni` \U`hYb" `K Y]hYfY
bZcfa`Uh]cbYb`Z]bXYb`b`hYfYgg]YfhY`Ui Z`XYf`Dfc`Y`_hk`YVg]hY`i bhYf`
**hk`%(("gZbV["XY" `9g`V`Y]Vh'gdUbbYbXž`k]Y`g]W`XYf`
NYddY`]bk U[Yb`]b`XYf`Ni`_i bZi`]b`XUg`GhfU» YbV]`X`B ØfbVYf[g
Y]bZØ[Yb`k`]fX"**

8YhU]`g	
C fh	B ØfbVYf[ž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "j U["XY• k k k "i fVUb!hfUbgd c fh! a U[Un]bY"WŁa• k k k "a Uf_hgd]Y[Y``XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY