

5VgW]YX`a]h; `Ubn. `Gca a YfZYgh`i bX
; U`U`ni a ``YhnhYb`J cf\Ub[`]b`B ØfbVYf[°

5a `&- " ' ð b] ' & \$ &) `j YfUVgW]YXYh`XUg`GhUUhgh\YUHyf
B ØfbVYf[`GWUi gd]Y`X]fY`hc f` ð b `D\`]`dd` ; `c[Yf`a]h; U`U
i bX`Gca a YfZYgh"



GhUUhgh\YUHyf`B ØfbVYf[ž`8Yi hgW`UbX`!`5a `&- " ' ð b] ' & \$ &)
Yfk UfhYh`XUg`GhUUhgh\YUHyf`B ØfbVYf[`Y]bYb`[Ubn`VYgcbXYfYb
5b`Ugg. `8]Y`5VgW]YXg[U`U`j cb`GWUi gd]Y`X]fY`hc f` ð b `D\`]`dd
; `c[Yfž`XYf`bUW`g]YVYb`YfZc`[fY]WYb`Gd]Y`nY]hYb`X]Y`6Ø\bY`]b
B ØfbVYf[`j Yf`Àgghi bX`UV`<YfVgh`X]Y`@Y]hi b[`XYg`K`]YbYf
Jc`_gh\YUHyfg`ØVYfb]a a h`9]bY`NY]hž`X]Y; `c[Yf`[YdfÀ[h`\Uhž`k]fX
a]h`Y]bYf`ZY]Yf`]WYb; U`U`ja `GWUi gd]Y`\Ui g`[Yk ØfX][hž`X]Y
i bhYf`XYa `H]hY` HgW`Øgg`i bX`5XY`ghY`h`8]Y; Y]Yf`]W`_Y]hYb
VY[]bbYb`i a `%, `.` \$`I` \f`i bX`V]YhYb`Y]bYb`F ØW`V`]W`_Ui ZX]Y
<Ø\Ydi b_hY`Ui g; `c[Yfg`FY[]YUfVY]hYb`Ni`Yf`YVYb`g]bX`GnYbYb
Ui g`Ghc`ni bX`Jcfi fhY]f`f cXYf`gcŁ ž`Cfv]h` ; YgW]W`hY`Y]bYf
6UbX ž`Fca Yc`/` ð`]U ž`9]b`GhY]b`Z]b[`: Yi Yf`i bX` ; U]U`fYhYh
X]Y`K`Y`h`"

6YfY]hg'UV%* 'I \f' [Y\h'Yg'VY]XYa 'VY['Y]hYbXYb'Gca a YfZYgh'Ui Z
XYf'K]YgY'nk]gWXYb'GWUi gd]Y'! i bX'CdYfb\Ui g'fi bX''8Ug': Ygh
hfÅ[h'XYb'H]hY'' Gcb[g'cZ'GYj Yb'MUfg 'i bX''ÅXh'Y]b'ni 'Y]bYa
Vi bhYb'Dfc[fUa a 'a]h'; YhfÅb_Ybž'GbUW_g'i bX'a i g]_U]gWXYb
6Y]hfÅ[Yb'gck]Y'E i]n'i bX'G\ck Y]b'U[Yb''8Yf'9]bhf]hh'ni a
Gca a YfZYgh']gh'žFY]ž'k Å\fybX'ZØf'X]Y'; U'U'H]W_Yhg'ni a 'DfY]g'j cb
) '9i fc'Yf\Å'h]W'g]bX''8]YgY'_ØbbYb'UV'gcZc'fh'cb']bY'[YVi W'h
k YfXYb''K Yf'bUW'XYf'; U'U'Ui Z'Y]b'; 'Ug'Ubghc» Yb'a ØW'hYž']gh']a
: cmYf'XYg'GWUi gd]Y'\Ui gYg'\Yfn']W'Y]b[Y'UXYbž'g]W'a]h'; 'c[Yf
i bX'XYb'9bgYa V'Y!A]h['YXYfb'Ui gni hUi gWXYb''K Y]hYfY
≠Zcfa Uh]cbYb'ni f'H]W_YhVi W'i b['Z]bXYb'≠hYfYgg]YfhY'Ui ZXYf
K YVgY]hY'XYg'GhUUgh\YUhYfg'GhUUgh\YUhYf'B ØfbVYf["

9]b'6`]W_ 'Ui Z'≠Ub'D\`]dd'; 'c[Yf

≠Ub'D\`]dd'; 'c[Yfž'[YVcfYb'%- , %]b'<U[Ybž'\Uh'g]W'gY]h'gY]bYf
NY]h'U'g'žFY]gWUZZYbXYf'FY[]ggYi f']b'XYf'H\YUhYfgnYbY'Y]bYb
BUa Yb'[Ya UW'h''9f'ghi X]YfhY'5b[Yk UbXhY'H\YUhYfk]ggYbgWUZh
]b';]Y» Yb'i bX'FY[]Y'Ub'XYf'NØfWYf'<cW'gW'i 'Y'XYf'?ØbghY"
; 'c[Yf'\Uh'Ub'fYbca a]YfhYb'6Ø\ bYb'k]Y'XYa 'FYg]XYbnh\YUhYf
A ØbWYbž'XYa '8Yi hgWXYb'H\YUhYf'i bX'XYf'GWUi VØ\ bY'6Yf']b
[YUfVY]hYh'6YgcbXYfg'\Yfj cfni \YVYb'g]bX'gY]bY'≠gnYb]Yfi b[Ybž
X]Y'cZiXYb'GWk Yfdi b_h'Ui Z'bYi Y'8fUa Uh]_gYhnYb'i bX'a]h
j]Y'Yb'5i gnY]W.bi b[Ybž'XUfi bhYf'XYf'FY[]YdfY]g'XYf'6UmYf]gWYb
H\YUhYfhU[Yž'[Yk ØfX][h'k i fXYb''GY]h'XYf'Gd]Y'nY]h'&\$%, #- ']gh'Yf
GWUi gd]Y'X]fY_hcf'Ua 'GhUUgh\YUhYf'B ØfbVYf['i bX'\Uh'a]h
VYa Yf_Ybgk YfhYb'DfcXi _h]cbYbž'Yhk U' j YbXYhhU'j YbXYhhU ž'XUg
Di V`_i a 'VY[Y]ghYfh'GhUUgh\YUhYf'B ØfbVYf["

H\YUhYf[YgW]W'hY'i bX'_i 'hi fY''Y'9fY][b]ggY

8]Y'5VgW]YXg[U'U'j cb'; 'c[Yf']gh'b]W'h'bi f'Y]b'5VgW]YXž
gcbXYfb'Ui W'Y]bY': Y]Yf'XYf'H\YUhYf'_i 'hi f']b'B ØfbVYf["
J YfUbghU'hi b[Yb'k]Y'X]YgY'g]bX'HY]'Y]bYf''Ub[Yb
H\YUhYf[YgW]W'hYž'X]Y'Ui W']b'UbXYfYb'HY]'Yb'8Yi hgW'UbXg
nY'YVf]Yfh'k]fX''Gc'ZUbX']a 'Bcj Ya VYf'&\$&('X]Y'J Yf'Y]\i b['XYg
A UI !<Yffa Ub b!8]ggYfhUh]cbgdFY]gYg'ghUhhž'X]Y'YfbYi h'nY][hž'XUgg
XUg'H\YUhYf'U'g'C'fh'ZØf'XYb'5i ghUi gW'i bX'X]Y'9bhk]W'_i b['j cb

⇒XYb`[YgWÅhnh`k]fX"Gc`WXY`J YfUbgU`hi b[Yb`ghÅf_Yb`XUg
 _i`hi fY`Y`A]hY]bUbXYf`i bX`Vf]b[Yb`i bhYfgWÅ]YX`]WXY
 DYfgdY_h]j Yb`ni gUa a Ybž`k]Y`Ui WÅ`8f"7\`f]gh]bU`Jc`a Yfh!6c`Xh
]b`]\fYa`JcfhfU[`ni f`VØf[Yf`]WXYb` : Ygh_i`hi f`\YfUi gghY`hY`
 H\YUhYf[YgWÅ]WÅ hY"

8]Y` ; U`U`i bX`XUg`Gca a YfZYgh`V]YhYb`b]WÅh`bi f`Y]bYb`ZYgh`]WXYb
 F U\`a Ybž`gcbXYfb`Ui WÅ`X]Y`A Ô[`]WÅ_Y]hž`g]WÅ`Ub`X]Y`9fZc`[Y`i bX
 <YfUi gZcfXYfi b[Yb`XYf`j Yf[Ub[YbYb`š\`fY`ni`Yf]bbYfb`"K Yf`g]WÅ
 U`gc`Ui ZY]bY`gdUbbYbXY`i bX`Ya`ch]cbU`Y`J YfUVgWÅ]YXi b[`j`cb
 šUb`D\`]"dd` ; `c[Yf`ZfYi hž`gc`hY`g]WÅ`XYb`&-`"š`b]`a`?U`YbXYf
 j`cfa Yf_Yb`"G]Y`g]bX`\Yfn`]WÅ`Y]b[Y`UXYbž`Ub`X]YgYa`VYgcbXYfYb
 HU[`HY]`XYf` : Y]Yf`]WÅ_Y]hYb`ni`k YfXYb`°

8YhU]`g	
C fh	GhUUhgh\YUhYf`BØfbVYf[ž`8Yi hgWÅ`UbX
E i Y`Yb	<ul style="list-style-type: none"> • `c_U`_]W`"Yi • k k k "ghUUhgh\YUhYf! bi YfbVYf["XY • k k k "h\YUhYf[YgWÅ]WÅ hY"cf[

6Ygi WÅYb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY