

B Yi Yg`DfÀg]X]i a `ZØf`GdJ [[`6UmYfb`< c Z.
: f]gWx Yf`K]bX`ZØf`XYb`J YfY]b`°

5a `%+`\$*`&\$&) `k À\`h`X]Y`GdJ [[`6UmYfb`< c ZY]b`bYi Yg
DfÀg]X]i a ži a `X]Y`J YfY]bgghfi _hi fYb`ni `fYzcfa]YfYb`i bX
GhUV]`]hÀh`ni `gWx UZZYb`"



6UmYfb`< c Zž`8Yi hgWx`UbX`!`8]Y`gdUbbYbXY`9bhk]W_`i b[`VY]
XYf`GdJ [[`6UmYfb`< c Z`b]a a h`_Y]b`9bXY`"5a `A]hkh cWx`ghY\`h`X]Y
K U\`Y]bYg`bYi Yb`DfÀg]X]i a g`Ui ZXYf`HU[YgcfXbi b [ž`Y]b
9fY][b]gž`XUg`ZØf`XUg`J YfY]bg`YVYb`j cb`[fc» Yf`6YXYi hi b [`]gh`8Yf
XYfnY]h][Y`HfU]bYf`XYg`6UmYfb`][U!HYUa`gž`< Ybf]_`GWx`ÖXY`ž`\Uh
Ub[Y_ØbX][hž`gY]b`k Y]hYfYg`9b[U[Ya`Ybh]a`J YfY]b`j cb`XYf
B Yi [YghU`hi b [`XYf`J YfY]bgghfi _hi fYb`UV\`Àb[][`ni`a UWxYb`
8]YgY`Ghfi _hi fYb`k UfYb`]b`XYf`NY]h`bUWx`XYa`F ØW_hf]hhj cb
< c`[Yf`:`f]W_Y]`a`< YfVgh`Xi fWx`šØf[`< Y]bf]Wx`]bhYf]a ga`À»][
[Y`Y]hY`h`k cfXYb`"9]b`Ni ghUbXž`XYf`GWx`ÖXY`Xi fWxUi`g`Gcf[Yb
VYfY]hYh`gc`hY`Yg`ni`_Y]bYb`B Yi k U\`Yb`_ca`a Ybž`_ØbbhY`Yf
a`Ö[`]WxYfk Y]gY`b]Wx`h`a`Y\`f`Ub`XYf`GY]hYb`]b]Y`ghY\`Ybž`k]Y`X]Y`
: fUb`_Yb`d`c`gh`VYf]Wx`hYh`"

5i ZXYf'Ui » YfcfXYbh]WXYb'A]h['YXYfj YfgUa a`i b['Ua
: fY]hU[UVYbX'k i fXY'bi b'Y]b'Yi Yg'DfÅg]X]i a`[Yk Å\`h"6Y]'X]YgYf
J YfgUa a`i b['k UfYb'%&) 'A]h['YXYf'Ubk YgYbX" <c`[Yf': f]W_Y
k i fXY'Y]bgh]a a`[[ž'YXcW`a]h'Y]bYf'9bh\U`hi b[ž'ni a`b'Yi Yb
DfÅg]XYbhYb`[Yk Å\`h'i bX'hf]h'XUa]h'X]Y`B UWZc`[Y'j cb`ægYZ
<Ui _Y'Ub" >Öf['<Y]bf]W`k i fXY'YVYbZU`g'Y]bgh]a a`[[ž'a]h'j]Yf
9bh\U`hi b[Ybž'ni a`'J]nYdfÅg]XYbhYb`[Yk Å\`h"Ni f'J YfghÅf_i b[
XYg'DfÅg]X]i a`g`_ca`a Yb'GhYZUb`N]Y['Yfž'H]bc'DY]da Ubb'i bX'H]a
K cbgUW`_`bni "8]YgY'9bhgWXY]Xi b['k i fXY']b'XYf'j c`VYgYhnhYb
?Yfb['Ui ZXYf'; fØbYb'5i`[YhfcZYb" BcfVYfh<U[Yf'Yf\]Y'hZØf
gY]bY`J YfX]YbghY`X]Y`9\ fYba]h['YXgWUZhž'k Ug'X]Y
K YfhgW`Åhni b['ZØf'gY]bY`5fVY]h'i bhYfghfY]W`h": f]W_Y`Åi » YfhY'g]W`
ni j Yfg]W`h]W`ØVYf'XUg`bYi Y`HYUa`i bX'XYggYb'DchYbh]U`ž'XYb
J YfY]b`k Y]hYf'j cfUbni Vf]b[Ybž'k]Y`VUmYfb!\cZ"XY'VYf]W`hYh"

9]b'6`]W`_`Ui Z`X]Y`J YfY]b gghfi`_`hi fYb

I a`X]Y`8mbUa]_`]b'XYf'GdJ [['6UmYfb`<cZVYggYf'ni`j YfghY\Ybž
]gh'Y]b'6`]W`_`Ui ZX]Y`U`[Ya`Y]bYb'Ghfi`_`hi fYb`j cb`: i » VU`j YfY]bYb
\`ZfY]W`"G]Y`\UVYb`cZh'Y]bY`_`UfY`C f[Ub]gUh]cbž'Ui W`]b'XYb
i bhYfYb`@[Ybž'i bX'i bhYfgWXY]XYb`nk]gWXYb`j YfgWXY]XYbYb
Fc`Yb"9]b`HfU]bYf'i bX'Y]b`GdcfhWYZ\UVYb`gdYn]Z]gWXY
5i Z[UVYbž'X]Y`b]W`h'j cbY]bUbXYf'j Yfa]gW`h'k YfXYb`gc`hYbž'i a
cdh]a U`Y`9f[YVb]ggY`ni`Yfn]Y`Ybž'k]Y`gdcfh`YI]_`cb"Wca`Yf`_`Åfh"

≠[fc» Yb`J YfY]bYbž'k]Y`Ui W`]b'6UmYfb`<cZž']gh'XUg`GmghYa`cZh
Ub`5_h]Yb[YgY`gWUZhYb`Ub[Y`Y\`bž'X]Y`ØVYf'J c fghÅbXY`i bX
5i Zg]W`hgfÅhY`j YfZØ[Yb"8 Ug'Yfa`Ø['W`h'Y]bY`_`UfY`HfYb'bi b[
nk]gWXYb`XYf'cdYfUh]j Yb`i bX'XYf`_`cbhfc`']YfYbXYb`9VYbY"
Gd]Y`YfhfUb'gZyfg'i bX`HfU]bYfYb'hgWXY]Xi b[Yb`g]bX`]b`gc`WXYb
Ghfi`_`hi fYb`nYbhfU`ž'k Ug`VYXYi hYhž'XUgg`Yg'Y]bY`_`ccfX]b]YfhY
5bghfYb[i b[`VfUi W`hž'i a`XYb`Gdcfhi bX'X]Y`C f[Ub]gUh]cb
YfZc`[fY]W`ni`a`UbU[Yb"8]Y`bYi Y`J c fghUbXgWUZh]b'6UmYfb`<cZ
`ØbbhY`[YbUi`X]YgY`Ghfi``hi f`bi hYbž'i a`XYb`J YfY]b`Ui Z?i fg'ni
Vf]b[Yb"

9g`V`Y]Vh'gdUbbYbXž'k]Y`g]W`X]Y`J YfÅbXYfi b[Yb`i bhYf'XYf`bYi Yb
@Y]hi b[`Ybhk]W`_`Y`b`k YfXYb" >XYf'GW`f]h'h]b`X]Y`f]W`h] [Y`F]W`hi b[

_ÖbbhY`b]W`h`bi`f`X]Y`gdcfh]W`Yb`@Y]ghi`b[`Yb`ghY][`Yfbž`gcbXYfb
Ui`W`XUg`J`YfY]bg`YVYb`]bg[`YgUa`h`VYfY]W`Yfb``C`V`X]Yg`[`Y`b[`hž
k`]fX`g]W`]b`XYb`_ca`a`YbXYb`A`cbUhYb`nY][`Yb``9]b`bYi`Yf
B`Yi`UbZUb[`]gh`b`G]W`h`X]Y`: `Ubg`g]bX`VYfY]h`

8YhU]`g	
C`fh	6UmYfb`<`c`Zž`8Yi`hgW`U`bX
E`i`Y``Yb	<ul style="list-style-type: none">• k`k`k`"ZfUb`_`Ybdcgh"XY• k`k`k`"VUmYfb`\`c`Z"XY• k`k`k`"gdcfh`YI`]`_`c`b"WŁa

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`bU[`!`VUmYfb"XY