

GWk]a a Yb `YfbYb `]b `GW fcVYb \Ui gYb .
? cghYb `c gYf `? i fg `ZØf `?]bXYf °

⊕ `GW fcVYb \Ui gYb `ghUfhYb ` _cghYbZfY]Y `GWk]a a _i fgY `ZØf
?]bXYf `a]hJ cf _Ybbhb]ggYb " `HfYZZdi b_h `a cbhU [g`%* `i \ `f `]a
: fY]VUX"



GW fcVYb \Ui gYb ž `8 Yi hgW `UbX `! `a a Yf `k Yb] [Yf `?]bXYf
_ØbbYb `gWk]a a Yb ` `XUg `]gh`Y]bY `U`Ufa]YfYbXY `HUhgUW Yž`X]Y
9`hYfb `i bX `GWk]a a gWi `Yb [`Y]WYfa U» Yb `VYhf]Zn" `⊕ `X]YgYf
G]hi Uh]cb `]gh ` _Ufž`XUgg` < UbX `i b [gVYXUfZ`VYghY \ `h ` `⊕
GW fcVYb \Ui gYb `k]fX `XYf `6YXUfZ`bUW `GWk]a a _i fgYb `Yfbgh
[Ybca a Yb " `8 Yf `GGJ `GW fcVYb \Ui gYb ` \Uh`Y]b `c ZYbYg
? i fgUb [YVch]bg `@YVYb [Yfi Zybž `i a `?]bXYfb `X]Y [fi bX `Y [YbXYb
GWk]a a ZÅ \] [_Y]hYb `bÅ \Yfni Vf]b [Yb " `8 Yf `8 cbUi _i f]Yf
VYf]W hYhž`XUgg`VYgcbXYfg`9`hYfb `bUW `A Ø [`]W _Y]hYb `5i ggWUi
\U`hYbž `] \fY `GdfØgg`]b [Y `]bg `K UggYf `ni `Vf]b [Yb "

8]YgYf `c ZYbY `GWk]a a _i fg `Z]bXYh]a `: fY]VUX `j cb
GW fcVYb \Ui gYb `ghUhh `i bX `f]W hYh]g]W `Ub `?]bXYfž`X]Y `VYfY]hg`Y]b

k Yb]['9fZU\fi b['ja 'K UggYf'\UVYb": Øf'hc hU`Y`5bZÅb[Yf']gh'X]YgYf
?i fg`U`YfX]b[g`b]Wk h[YY][bYh"8]Y`[i hY`B UWk f]Wk h'ZØf`U`Y
-hYfYgg]YfhYb. '9]bY`5ba Y`Xi b['jgh'b]Wk h'YfZc fXYf`]Wk "9`hYfb
_ØbbYb`Y]bZUWk`a`h`]\fYb`?]bXYfb`j`cfVY]`_ca`a`Ybž`k`cVY]`XYf
HfYZZdi b`_h`a`cbhU[g`i`a`%*`l`f`Ua`'6UXYa`Y]ghYf\Åi`gWk`Yb`]gh"9g
[]Vh`U`YfX]b[g`Y]bY`6Y[fYbni b['Ui`ZnY\`b`?]bXYf`dfc`HYfa`]bž
XUa`]h`Y]bY`]bX]j`]Xi`Y`Y`6YhfYi`i`b['Yk`Å`f`Y]ghYh`k`YfXYb`_Ubb"

GWk k]a`a`Yb`YfbYb`i`bX`GYYdZYfXWk`Yb!

5VnY]Wk`Yb`Yf\U`hYb

8Ug`5b[YVch`XYg`GGJ`GWk`fcVYb\Ui`gYb`]gh'b]Wk`h`bi`f
i`b`_ca`d`]n]Yfhž`gcbXYfb`Ui`Wk`_cg`hYbZfY]"9]b`k`Y]hYfYf`5bfY]n`]gh
XUg`GYYdZYfXWk`Yb!5VnY]Wk`Ybž`XUg`X]Y`HY]`bY\`a`Yf`Yf\U`hYbž`k`Ybb
g]Y`XYb`?i`fg`YfZc`[fY]Wk`UVgWk`Y»Yb"8]YgYg`5VnY]Wk`Yb`]gh`ZØf
j`]Y`Y`?]bXYf`Y]b`k`]Wk`h[Yg`N]Y`i`bX`a`ch]j`]Yfh`g]Yž`6Y`_UbbhgWk`UZh
a`]h`XYf`bUggYb`9`Ya`Yb`h`ni`gWk`Y»Yb"9g`]gh`VY`_Ubbhž`XUgg
GWk`k`]a`a`ZÅ\][`_Y]h`i]a`a`Yf`k`]Wk`h[Yf`k`]fX`/`X]Yg`i`bhYfghfY]Wk`h`Ui`Wk
X]Y`U`[Ya`Y]bY`HYbXYbn`]b`XYf`; YgY`gWk`UZhž`k`]Y`j`YfgWk`]YXYbY
Ghi`X]Yb`nY][`Yb"

: Øf`[Ubn`'†`b[Y`GWk`k`]a`a`UbZÅb[Yf`nk`]gWk`Yb`j`]Yf`i`bX`g]YVYb
-U\`fYbž`X]Y`bcWk`_Y]bY`9fZU\fi`b[Yb`]a`'K`UggYf'\UVYbž`V]YhYb
j`]Y`Y`GWk`k`]a`a`gWk`i`Yb`gdYn]Y`Y`C`f]Yb]h]Yfi`b[g`_i`fgY`Ub"<]Yf
k`]fX`gd]Y`Yf]gWk`XYf`@Y]ghi`b[gghUbX`i`bX`XUg`5b[ghb]j`YUi`XYf
?]bXYf`ØVYfd`fØZh"?]bXYf`a`]h`Å`b`]Wk`Yb`:`Å\][`_Y]hYb`i`bX`Y`b[ghYb
k`YfXYb`]b`Yb`hgd`fYWk`YbXY`; fi`ddYb`Y]b[YhY]`h"8]Yg`gWk`UZh`Y]bY
Ub[YbY\`a`Y`@YfbUha`cgd\ÅfYž`X]Y`XUg`[Ya`Y]bgUa`Y`@YfbYb
ZØfXYfh"8Y`Z]g\`VYhc`b`hž`XUgg`Ua`'9bXY`Y`XYf`nk`Y]hYb`?i`fgY]b\Y]h
Y]bY`6Ygd`fYWk`i`b[`nk`]gWk`Yb`?i`fg`Y]hYf`i`bX`9`hYfb`YfZc`[hž`i`a`XYb
cdh]a`U`Yb`K`Y]hYfj`Yf`Ui`Z`XYg`GWk`k`]a`a`Yf`b`d`f`c`n`YggYg`ni
VYgd`fYWk`Yb"

9]b`[i`hYg`<Åb`XWk`Yb`\UVYb`X]Y`?i`fg`Y]hYf`]b`X]YgYb`GWk`i`Ybž
XYbb`g]Y`UWk`hYb`XUfUi`Zž`XUgg`_Y]b`?]bX`ØVYfZc`fXYfh`c`XYf
i`bhYfZc`fXYfh`k`]fX"8Ug`gc`f[h`XUZØfž`XUgg`g]Wk`U`Y`_Y]bYb
GWk`k`]a`a`Yf`k`c\`ZØ\`Yb`i`bX`]b`]\fYa`HYa`dc`YfbYb`_ØbbYb"8Ug
N]Y`]gh`_Uf.`\`cWk`Yfh[Yf`GWk`k`]a`a`i`bhYff]Wk`hž`XYf`Y`XYg`?]bX

j cfUbVf]b[h" Gk]a &[fck ` \YVh\Yfj cfžXUgg'Ui W`X]Y'6i Wi b[
 j cb'?'i fgYb'_]bXYf'Y]W`h[YghU`hYh]ghž[Ubn'[`Y]W`cV'ØVYf'Y]b
 ?i bXYb_cbhc`cXYf'a]hhY`g'Y]bYf'gW`bY`Yb'?'i fggi W`Y"

⇒b`Y]bYf'NY]hž]b`XYf'GW`k]a a ZÅ\][_Y]hYb'i bj Yfn]W`hVUf
 [Yk cfXYb'g]bXž]gh`Y]b`gc`W`Yg'9b[U[Ya Ybh]b`XYf'; Ya Y]bXY
 i a gc`k]W`h][Yf" `K Yf'b]W`h'bi f`X]Y`G]W`Yf\Y]h'gY]bYf'?']bXYf']a
 K UggYf'[Yk Å\`f`Y]ghYbž`gcbXYfb'Ui W`X]Y': fYi XY`Ua `GW`k]a a Yb
 YbhXYW`Yb'a ØW`hYž`gc`h`X]Y'; Y`Y[Yb\Y]h'bi hnYb'i bX`Ub`XYb
 ?i fgYb`XYg`GGJ `GW`fcVYb\Ui gYb`hY]`bY\`a Yb"; Ya Y]bgUa `]a
 K UggYf' `XUg']gh'gW`Y» `]W`Y]b'[fc» Yg`GhØW`_@YVYbgei U`]hÅh°

8YhU]`g	
C fh	GW`fcVYb\Ui gYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "XcbUi _i f]Yf"XY • k k k "gk]a &[fck "XY • k k k "XY`Z]g\ "XY

6Ygi W`Yb`G]Y`i bg`Ui Z. `bU[!VUmYfb"XY