

I bk YhhYfWÅ Ucg`]b`6UmYfb. `6UXY[ÅghY`j cf Ghi fa Zi hYb`[YZ`ØWÅ hYh°

<YZh][Y`I bk YhhYf`ØVYf`BYi !! `a .`GhUf_fY[Yb`ZØ`fh`ni `7`Ucg`
8K 8`k Ufbhj`cf`ni bY`a YbXYb`YI hfYa Yb`B]YXYfgWÅ`À[Yb`]b
6UmYfb"



BYi !! `a ž`8Yi hgWÅ`UbX`!`5a`GcbbhU[ž`XYa``%+"`đ b]`&\$&) ž
k i fXY`6UmYfb`j`cb`YZh][Yb`I bk YhhYfb`Y]a [Ygi`WÅh`GhUf_fY[Yb
i bX`Ghi fa`VØYb`gcf[hYb`ZØf`Y]bY`Ub[YgdUbbhY`@U[Yž`gc`XUgg`X]Y
9]bgUm_fÅZhY`U`Y`<`AbXY`j`c`ni`hi`b`UhhYb`"8]Y`I bk YhhYfZfcbh
VfUWÅ`Ua`GcbbhU[j`cfa`]hU[`ØVYf`6UXY[ÅghY`Ua`DZfUi`bXcfZYf
GYY`ja`5`ha`Ø`hU`YfY]bž`X]Y`hY]`k`Y]gY`b]WÅ`h`fYWÅ`hY]h[`]b
G]WÅ`Yf`Y]h`Vf]b[Yb`_cbbhYb`"DUb]gWÅ`Zc`Yb`X]Y`6Ygi`WÅ`Yf`a`]h
<UbXhØWÅ`Yfb`i`bX`<UVgY`][`_Y]hYb`j`cf`XYa`Ghi fa`ž`k`Å`fYbX`XYf
FY[Yb`]b`Ghf`Øa`Yb`Yfi`bhYfd`fUggY`hY"

5i`WÅ`ja`@UbX_fY]g`BYi !! `a`V]`XYhYb`g]WÅ`VYXfc`Y]WÅ`Y
;`Yk`]hYfk`c`_Ybž`X]Y`gWÅ`bY`ZØf`7`Ucg`gcf[hYb`"9]b`VYgcbXYfg
[YZÅ`f`]WÅ`Yf`A`ca`Ybh`XYg`HU[Yg`YfY][`bYhY`g]WÅ`]b`XYf`BÅ`Y`j`cb

B Yi Vi f['Ub`XYf`8cbUi žk c`XYf`GhUf_fY[Yb`ni` , VYfZi hi b[Yb`j`cb
GhfU» Yb`i`bX` ; YVÀi XYb`ZØ\fhY" `8]Y`@U[Y`gd]hnhY`g]W`Ua
GcbbhU[UVYbX`k`Y]hYf`ni`ž`U`g`g]W`Y]bY`i`bk`YhhYfZfcbh`VY]
6UVYb`U`i`gYb`ja`@UbX_fY]g`i`bhYfU``[Ài`V]`XYhY" `b`<`Y`a`VfYW`hg
ja`@UbX_fY]g`<`c`Z`k`i`fXY`Y]b`FYk`Y!Gi`dYfa`Uf`h`ghUf`_j`cb
K`UggYfa`UggYb`VYhfcZZYb`i`bX`ØVYfZi`hYhžk`Ug`X]Y`Gcf[Yb`XYf
5bk`c`bYf`bcW`j`Yfgh`Àf`hY"

ÿ`hYfY`K`YhhYfYfY][b]ggY`i`bX`U`_hi`Y``Y
9b`hk`]W`_i`b[Yb

8]Y`<`Ài`Z[_Y]hj`cb`Yi`hfYa`Yb`K`YhhYfYfY][b]ggYb`]gh`_Y]b`Ni`ZU``"
@Ui`h`Y]bYf`Ghi`X]Y`XYg`F`Y[]cb`U`Yb`?`]a`UVØfcg`XYg`8Yi`hgW`Yb
K`YhhYfX]YbghYg`fBK`8`É`g]bX`gc`W`Y`Yi`hfYa`Yb
B]YXYfgW`U[gYfY][b]ggY`]b`GØXXYi`hgW`U`bX`_`Yi`hY`U``Y`&`V]g" ` \$
»\fY`ni`Yfk`UfhYbž]a`J`Yf[`Y]W`ni`ZfØ`YfYb`(`&`»\fYb" `8]YgY
J`Yf`À`b`XYfi`b[Yb`_`UVYb`g]W`i]bgVYgcbXYfY`]b`XYb`_`Y`hnhYb
»\fnY`b`hYb`j`Yfgh`Àf`_h" `9]b`d`f`À[b`Ub`hYg`6Y]gd]Y`ghY``h`X`Ug
<`c`W`k`UggYf`j`cb`5b`Z`Ub[`ž`b]`&\$&`X`Ufž`X`Ug`U`g`Y]b
\i`b`XYfh`À`f`]W`Yg`B]YXYfgW`U[gYfY][b]g]b`bi`f`nk`Y]`HU[Yb`[`U`h"

8]Y`Ghi`X]Y`VYn]Y`h`g]W`U`i`Z`X]Y`9]bni`[g[YV]YhY`XYf`:`ØggY`8cbUi
i`bX`B`YW`_Uf`g`ck`Y`k`Y]hYfYb` ; Yk`ÀggYfb`k`]Y`XYa` `b`b`i`bX`XYf`≡`Yf"
b`hYfYgg`Ub`h]ghž`X`Ugg`ghUf`_Y`F`Y[Yb`Z`À`Y`_`Yi`hni`hU[Y`ja`G`W`k`b]h
j`]Yf`@]hYf`d`f`c`É`i`UXf`U`ha`Y`hYf`a`Y`f`F`Y[Yb`Vf]b[Yb`U`g`j`c`f`%`&`\$
»\fYb" `8`Ug`]gh`Y]b`Y`Y]b`Xfi`W`_g]c`Y`Y`G`hY][Yfi`b[ž`X]Y`Ui`Z`X]Y
[`c`V`U`Yb`HYa`dYf`U`hi`fYf`_`Ø`i`b[Yb`i`bX`X]Y`X`Ua`]h`j`Yf`Vi`b`XYb`Y
: `À`][_Y]h`k`À`fa`Y`fYf`@`Z`ž`a`Y`f`K`UggYf`X`Ua`d`Z`ni`gdY]W`Yf`b`ž
ni`f`Ø`W`_ni`ZØ`fYb`]gh"

?`_ja`Uk`Ub`XY`i`bX`gY]bY`:`c`[Yb

:`c`fg`W`Yf`k`]Y`<`Uf`U`X`?`i`b`gha`U`bb`V`Y`h`c`b`Y`b`ž`X`Ugg`X]Y
K`U`f`g`W`Y]b`]W`_Y]h`Yi`hfYa`Yf`B]YXYfgW`U[gYfY][b]ggY`Xi`f`W`X`Y`b
?`_ja`Uk`Ub`XY`X`f`Ua`Uh]g`W`U`b[Y`gh]Y[Yb`]gh" `8]Y`A`i`b]W`F`Y`ž`XYf
k`Y`h[f`Ø»`hY`F`Ø`W`_j`Y`fg]W`Yf`Yf`ž`g]b`X`À`b`]W`Y`9`b`hk`]W`_i`b[Yb
Ui`Z[Y`Z`U`Y`b`ž`a`]h`Y]b`Ya`5`b`gh]Y[`XYf`G`W`À`X`Y`b`Xi`f`W`

<cWk UggYfYfY][b]ggY"l a`XYa`Ybh[Y[Ybni k]f_Ybž]ghYg
k]Wk h][žXUgg`gck c\`df]j UhY`<Ui g\U`hY`U`g`Ui Wk`X]Y`Dc`h]_
VYggYfY`5bdUggi b[ga U»bU\`a`Yb`hfYZZYb"6Y]gd]Y`gk`Y]gY`g]bX
9]bgWk fÄb_i b[Yb`VY]`BYi`VUi`j`cf\UVYb`]b`<cWk f]g]_c[YV]YhYb`Y]b
VYgd f c Wk Yb Yf`Di b_h"

5_hi Y``g]bX`fi bX`) \$`Dfc nYbh`XYf`<Ui g\U`hY`]b`8Yi hgWk`UbX
[Y[Yb`GhUf`fY[Ybž`<cWk UggYf`cXYf`, VYfgWk`Ya`a`i`b[Yb
j`Yfg]Wk`Yfhž]a` ; Y[YbgUhn`ni`-`-)`Dfc nYbh`ZØf`Ghi`fa`i`bX`<U[Y`"
8]Yg`j`YfXYi`h]Wk`hX]Y`Bchk`YbX][`_Y]h`Y]bYg`VfY]hYfYb
GWk`i`hngWk]`XYg`[Y[Yb`9`Ya`YbhUfgWk`ÄXYbž`ØVYf`XUg`VYfY]hg`]b`XYf
dc`h]gWk`Yb`8]g_i`gg]cb`[Ygd f c Wk Yb`k`]fX"8]Y`K`Ufbi`b[Yb`g]bX
_`Uf.`<cWk UggYfgWk`i`hn`a`i`gg`j`YfghÄf`_hi`bX`ghfi`_hi`fY``Y
DfÄj`Ybh]cb`[YZØfXYfhk`YfXYbž`i`a`ni`_ØbZh][`Y`?`UhUghfcd\Yb`ni
j`Yfa`Y]XYb"

K]Y`hn"XY`VYf]Wk`hYhž]gh`X]Y`U_hi`Y``Y`K`YhYf`U[Y`bi`f`Y]b`HY]`Y]bYg
[fÖ»YfYb`DfcV`Ya`gž`XYa`g]Wk`6UmYfb`i`bX`[`Ubn`8Yi`hgWk`UbX
ghY``Yb`a`ØggYb"8]Y`Øb[`ghYb`9fY][`b]ggY`X]YbYb`U`g`Y]b
Y]bXf]b[`]Wk`Yf`K`YW`fi`Z`ZØf`i`bgYfY`;`YgY``gWk`UZhž`J`YfUbhk`cfhi`b[
ni`ØVYfbY\`a`Yb`i`bX`X]Y`bchk`YbX][`Yb`J`cfgc f[`Ya`U»bU\`a`Yb`ni
hfYZZYbž`i`a`b]Wk`h`bi`f`X]Y`;`Y[Ybk`Ufhž`gcbXYfb`Ui`Wk`X]Y`Ni`_i`bZh
ni`gWk`ØhnYb"8]Y`8K`8!Ghi`X]Yž`bi`b`ni`[`Äb[`]Wk`Ui`Z`6F"XY`nY][`hž
k]Y`j`Yf nk`Y]ZY`hX]YgY`A`U»bU\`a`Yb`YfZcfXYf`]Wk`k`YfXYb"

8YhU]`g	
C fh	BYi`!!`a`ž`8Yi`hgWk`UbX
E i`Y``Yb	<ul style="list-style-type: none"> • k k k "hn"XY • k k k "Vf"XY

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z.`bU[`!VUmYfb"XY