

6i bXYgdc`]nY]`fYhhYh`HUi VY`Ua C ghVU\ b\ cZ. `HfUi f][Yg`9bXY`]a `H]Yf\Y]a

6i bXYgdc`]nY]`A ØbWYb`fYhhYhY`Y]bY`j Yf`YmhY`HUi VY`Ua
C ghVU\ b\ cZ`a i gghY`g]Y`YXcW`bUW`gWk Yfk]Y[YbXYb
J Yf`Yhni b[Yb`Y]bgW`ÀZYfb"



C ghVU\ b\ cZ`A ØbWYb`ž`8Yi hgW`UbX`!`5a`GUa ghU[a cf[Ybž
XYa`%(`"'> b]`&\$&) žk i fXY`X]Y`6i bXYgdc`]nY]`Ua`C ghVU\ b\ cZ
A ØbWYb`ni`Y]bYa`h]Yf]gWYb`BchZU``[Yfi ZYb`?`i fn`bUW` ;`I \f
YbhXYW`hYb`X]Y`6YUa`hYb`Y]bY`j Yf`YmhY`HUi VY`žX]Y`b]W`h`a`Y\ f
Z]Y[Yb`_cbbhY``8 Ug`9b[U[Ya`Ybh`ZØf`H]YfY`]b`BchinY][hY`g]W
Y]ba`U`a`Y\ fž`U`g`X]Y`Dc`]n]ghYb`VY\ i hgUa`X]Y`HUi VY`Y]bZ]b[Yb
i bX`]\f`k`Y]hYfY`GhfYgg`ni`YfgdUfYb`j Yfgi`W`hYb``5b`]\fYa` :`i`»
ghY`hY`a`Ub`Y]bY`J Yf`Yhni b[`ZYghž`X]Y`gcZcfh][Y`A`U» bU\ a`Yb
YfZcfXYfhY"

8]Y`HUi VY`Yf\]Y`hni b`W`ghY]bY`9fghj Yfgcf[i b[`j`cf`C`fh`i`b`X
k i fXY`XUbb`]b`Y]bY`g]W`YfY`HfUbgdcfhVcl`[YgYmh`8]Y`6YUa`hYb
hfUbgdcfh]YfhYb`XUg`[YZ]YXYfhY`K`YgYb`]bg`bU\ Y[Y`Y[YbY

H]Yf\Y]a 'F]Ya ž'k c'Y]bY'h]YfĀfnh]WXY'I bhYfgi WXi b['X]Y
YfbØW hYfbXY'8]U[bcgY'cZYbVUfhY.'8]Y'J Yf'Ymi b[Yb'k UfYb'gc
gWk Yfk]Y[YbXž'XUgg'Y]bY'6Y\UbX'i b['U'g'b]W'h'n]Y'ZØ\ fYbX
Y]b[YgWĀhnh'k i fXY'"@Y]XYf'V`]YV'XYb'H]YfĀfnhYb'_'Y]bY'UbXYfY
K U\`ž'U'g'X]Y'HUi VYž'Y]bY'HĀi V]bž'Y]bni gW'ĀZYfbž'i a ']\f
k Y]hYfYg'@Y]XYb'ni 'YfgdUfYb'"K]Y'5VYbXnY]hi b['A ØbWYb
VYf]W'hYhž'VYhcbhY'X]Y'6i bXYgdc`nY]'A ØbWYb']\f'9b[U[Ya Ybh
ZØf'X]Y'<]Z'Y'j cb'H]YfYb']b'Bchž'k Ā\fYbX'XUg'H]Yf\Y]a 'F]Ya 'XYb
6YUa hYb'ZØf']\fY'gWbY''Y'FYU_h]cb'XUb_hY'i bX'XYb'hfUi f][Yb
5i g[Ub['VYXUi YfhY"

K]`XY'; YZU\ fYb'i bX'h]Yf]gWY' B chZĀ`Y

8]YgYf'J cfZU``k]fZh'Y]bYb'GWUhhYb'Ui ZX]Y'<YfUi gZcfXYfi b[Ybž
a]h'XYbYb'j Yf'YmhY'K]`Xh]YfY'_'cbZfcbh]Yfh'g]bX'"6YgcbXYfg
k Ā\fYbX'XYf'DUUfi b[gnY]h]a 'i: fØ\ 'U\ f'g]bX'j]Y'Y'H]YfY
i bhYfk Y[gž'k Ug'X]Y'; YZU\ f'j cb'K]`Xi bZĀ`Yb'Yf\Ø'h'"8Yf'
H]YfgW'i hnVi bX' []Vh'\]ZFY]WY'H]ddgž'k]Y'5i hcZU\ fYf
K]`Xi bZĀ`Y'j Yfa Y]XYb'_'ØbbYb'"Gc'gc`hYb'g]Y'Ub'K U'X!'i bX
: Y'XfĀbXYfb'_'Ub[gUa Yf'ZU\ fYbž'VYgcbXYfg'k Ybb'H]YfY'g]W'hVUf
k YfXYb'i bX'<i dYbž'i a 'g]Y'ni 'YfgW'fYW_Yb'"5i W'XUg
5i ggW'U'hYb'XYg': Yfb']W'hg'hfĀ[h'XUni 'VY]ž'X]Y'H]YfY'b]W'h'ni
V'YbXYb"

⊖'NY]hYbž'k c'j]Y'Y'K]`Xh]YfY'XĀa a Yfi b[g!'i bX'bUW'hU_h]j 'g]bXž
]gh'J c'fg]W'h[YVchYb'"8]Y'NU\`XYf'i bZĀ`Y'ghY][h']bgVYgcbXYfY'ja
6Yfi Zgj Yf_Y\ f'ž'i bX'k]YXYf\c'YbX'nY][h'g]W'ž'k]Y'Xf]b[YbX'Y]b
6Yk i gghgY]b'ZØf'XYb'GW'i hn'i bgYfYf'h]Yf]gWYb'A]hVYk c\ bYf
YfZcfXYf']W']gh"

9]b'k Y]hYfYf'J cfZU``Ua 'gY'VYb'HU['nY][hYž'XUgg'b]W'h'bi f'H]YfY']b
GWk]Yf][_Y]hYb'gY]b'_'ØbbYb'"?i fn'bUW'&\$'i \f'_Ua 'Yg'Ua
6U\ b\cZ'GhUfbVYf['BcfX'nk]gWYb'nk Y]'GmfYfb'ja
FY[]cbU'Yi dfYgg'bUW'Ā ØbWYb'ni 'Y]bYa 'GhfY]h'ØVYf'Y]bYb
G]hnd'Uhnž'XYf'Yg_U']YfhY'"6Y]'X]YgYa 'J cfZU``k i fXY'XYf'&) !>Ā\ f][Y
j cb'Y]bYa ' ' ' !>Ā\ f][Yb']bg'; Yg]W'h[YgW'U[Ybž'k Ug'ni 'Y]bYf
F Ub['Y'Y]ZØ\ fhYž'VY]'XYf'X]Y'6f]'Y'XYg'>Øb[YfYb'VYgWĀX][h
k i fXY'"'; `ØW_]W'Yfk Y]gY'Yf']hYb'VY]XY'_Y]bYb'bYbbYbgbk YfhYb

GWUXYb'i bX`Y\bhYb`Åfnh]WXY`6Y[i hUWxi b[Yb`UV"9fa]hi b[Yb
k Y[Yb`? ÒfdYfj Yf`Ymi b[`i bX`GUWVYgWÅX][i b[`k i fXYb`[Y[Yb
XYb`À`hYfYb`A Ubb`Y]b[Y`Y]hYhž`YXcW`k UfYb`VY]XY`ni j cf`b]W h
dc`nY]]W`]b`9fgWXY]bi b[`[YhfYhYbž`k]Y`DfYggYdcfhU`
]bZcfa]Yfh"

⇒ A ØbWYb`ghY`h`b]W`h`bi f`X]Y`G]WYf`Y]h`j cb`A YbgWYb`]a
J cfXYf[fi bXž`gcbXYfb`Ui W`XYf`GW`i hn`i bgYfYf`h]Yf]gWYb
6Y[`Y]hYf" `>XYf`9]bgUhn`nÅ`h` `gck c` `ZØf`X]Y`Dc`n]ghYb`U`g`Ui W
ZØf`X]Y`H]YfZfYi bXY`]b`XYb`Øfh]WYb`H]Yf`Y]a Yb"

8YhU]`g	
C fh	C ghVU\b`cZ`A ØbWYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "UVYbXnY]hi b[! a i YbWYb"XY • k k k "dfYggYdcfhU"XY • k k k "h]YfgW`i hnVi bX"XY

6Ygi WYb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY