

Dc`]nY]'A]YgVUW\.'J]Yf'9]bVfØW\Y'Ua DZ]b[ghk cW\YbYbXY'!'K Yf'ghYW_h XU\]bhYf3

BUWX 'a Y\fYfYb'9]bVfØWXYb']b'A]YgVUWX'Yfa]hhY`h'X]Y Dc`]nY]"'6YhfcZZYbY'g]bX'j YfgWX]YXYbY'9]bf]WXhi b[Yb'i bX ; YgWXÀZhY"'DfÀj Ybh]cbg\]bk Y]gY'[Y[YVYb"



A]YgVUW ž'8 Yi hgW `Ub X '! '\ 'XYf'j Yf[Ub[YbYb'DZ]b[ghnY]h'\Uh X]Y'Dc`]nY]']b'A]YgVUW 'a]h'a Y\fYfYb'9]bVfØW Yb'ni '_Àa dZYbž X]Y']b'j YfgW]YXYbYb'C fhYb'k]Y' < Ui g\ Ua ž'GW\`]YfgYY'i bX A]YgVUW 'fY[]ghf]Yfh'k i fXYb"'@Ui h'A Y`Xi b[Yb'XYf'A Yf_i f'g]bX X]Y'9]bVfØW Y'[Ubn'i bhYfgW]YX`]W 'Ui g[YZU``Yb"'J cb'Y]bYf NU\bUfnhdfUl]g'V]g'\]b'ni 'Y]bYa 'DZUff\Y]a 'k i fXYb'X]j YfgY'N]Y`Y Ui g[YgdÀ\h": Øf'X]Y'6Yk c\bYf'XYf'FY[]cb'Y]b'; fi bX'ni f 6Ygcf[b]g"

K À\fYbX'Y]b][Y'HÀhYf'Ài »Yfgh'dfcZYgg]cbY``'U[]YfhYbž'\UVYbUbXYfY'JYfgi W\Y'XYb'5bgW\Y]b'jcb'Ua UhYif\UZhYa 'Jcf[Y\Yb

Yfk YW_h"8]Y'Dc`]nY]'[Y\h'XUj cb'Ui gž'XUgg'a Y\fYfY'HÀhYf[fi ddYbUa 'K Yf_'g]bX"'A Ub'gdf]W\h'gc[Uf'j cb'Y]bYf'a Ò[`]W\Yb

i [YbX[fi ddY'bYVYb'[YØVhYb'9]bVfYW\Yfbž'XYfYb'<UbX`i b[Ybg]W\'[fi bX`Y[YbX'i bhYfgW\Y]XYb"'+b'<c`n_]fW\Yb'k i fXYb

YVYbZU``g'9]bVfØW\Y'[Ya Y`XYhž'XYfYb'Ni gUa a Yb\Àb[Y'X]Y
Dc`]nY]'YXcW\'j YfbY]bh"

JcfVYi[ib[ga U»bU\a Yb

8]Y'Dc`]nY]'\Uh'VYfY]hg'YfghY'GW\f]hhY'ni f'DfÀj Ybh]cb'Ya dZc\`Yb"
9]bZUW\Y'A U» bU\a Yb'k]Y'XUg'GW\`]Y» Yb'j cb': YbghYfb'i bX'HØfYb
cXYf'XUg'< Yfi bhYf`UggYb'j cb'Fc```ÀXYb'VY]'5Vk YgYb\Y]h'_ObbYb
\Y`ZYbž'9]bVfØW\Y'ni 'j Yfa Y]XYb"'5i W\'XUg'6YcVUW\hYb
j YfXÀW\h][Yf'DYfgcbYb']b'XYf'BUW\VUfgW\UZh'_ObbhY'XUni
VY]hfU[Ybž'dchYbn]Y``Y'9]bVfYW\Yf'UVni gW\fY_Yb"'9]b'[i hYg
BUW\VUfgW\UZhg[YZ\\`_Ubb'K i bXYf'k]f_Yb"'8]Yg'[Y\h'Ui W\
Y]b\Yf'a]h'8UhYbž'X]Y'nY][Ybž'XUgg'Y]b'AUb[Y`'Ub
; Ya Y]bgW\UZhgV]bXi b['XUg'9]bVfi W\gf]g]_c'j YfXcddY`h''8]YgY
9f_Ybbhb]ggY'ghUa a Yb'Ui g'U_hi Y``Yb'GhUh]gh]_Ybž'X]Y'Y]bYb
5bgh]Y['j cb'\&) i 'VY]'9]bVfØW\Yb']a 'J Yf[`Y]W\'ni '&\\$\&\\$'UVY]`XYb"

GdÀh']b'XYb'j Yf[Ub[YbYb'A cbUhYb'[UV'Yg'Y]bYb'k Y]hYfYb
gdY_hU_i `ÀfYb'9]bVfi W\']b'A]YgVUW\"8UVY]'XfUb[Yb'i bVY_UbbhY
HÀhYf']b'Y]b'\$\forall k Y`]Yf[YgW\AZh'Y]b'i bX'Ybhk YbXYhYb'GW\a i W_']a
a]hh`YfYb'ZØbZghY``][Yb'9i fcVYfY]W\"8]Y'9fa]hh`i b[Ybž'X]Y'j cb
XYf'Dc`]nY]'6UmYfb'[Y`Y]hYh'k YfXYbž'g]bX'bcW\']a '; Ub[Y"
NYi [Ybž'X]Y']b'XYf'ZfU[`]W\Yb'NY]h'j YfXAW\h][Y'6YcVUW\hi b[Yb
[Ya UW\h'\UVYbž'g]bX'Ui Z[Yfi ZYbž'g]W\'ni 'a Y`XYb"

8]Y'G]WXYf\Y]hg`U[Y']b'A]YgVUWX'k]fX']bgVYgcbXYfY'jcb'XifWX HYWXbc`c[]YZcfhgWXf]hh'VYY]bZiggh"GWX`UiY'GmghYaYž'k]Y'? # [YghØhnhY'5`UfagmghYaYž'\Y`ZYb'VY]gd]Y`gkY]gYž'9]bVfØWXY jcfniVYi[Yb"'GWXÀhnib[Yb'niZc`[Y'_cbbhYb']b',\$'i'XYf':À``Y XifWX'gc`WXY'GmghYaY'9]bVfØWXY'VYfY]hg'jcf'XYa'9]bXf]b[Yb jYf\]bXYfh'kYfXYb"'8cWX'hfchn'hYWXb]gWXYf'*bbcjUh]cbYb'V`Y]Vh Yg'k]WXh][ž'UiWX']a'dYfgÒb`]WXYb'IaZYYX'UiZaYf_gUa'nigY]b"

Ni gUa a YbZUggYbX``Àggh'g]WX 'gU[Ybž'XUgg'XYf'9]bVfi WXggWXi hn

b]Wkhibi fiXi fWkihYWkb]gWkYi9]bf]Wkhi b[YbžigcbXYfbiUi WkiXi fWkY]bYighUf_YiBUWkVUfgWkUZhi[Yg]WkYfhik YfXYbi_Ubb"iK Yf
Ui Za Yf_gUa YiBUWkVUfbi\Uhži]ghicZhigWkcbiY]biGhØW_ig]WkYfYf"i=b
A]YgVUWki[]VhiYgibcWkij]Yini ihi bžiUVYfiX]YiDci]nY]ik]fXik Y]hYf\]b
U``YgiXUfUbgYhnYbžiX]YiG]WkYf\Y]hiZØfiU``Yini i[YkÀ\fiY]ghYb"
; Ya Y]bgUa ig]bXik]fighUf_°

8 YhU]`g	
Cfh	A]YgVUWXž'8YihgWX`UbX
EiY``Yb	• k k k "a Yf_i f"XY
	• k k k "dc`]nY]"VUmYfb"XY
	• k k k "a Y]bYk Yf_nYi [Y"Wca

6Ygi WXYb G]Y i bg Ui Z. bU[!VUmYfb"XY