

K]`Xk i W g`]b `A Ya a]b[Yb. `GhUXh`Zc fXYfh GWX bY``][_Y]h`VY]a `F ØW_gWX b]hh

8]Y`GhUXh`A Ya a]b[Yb`]bZcfa]Yfh`ØVYf`X]Y`fY[Y`a Å»][Y
9bhZYfbi b[`j cb`K]`Xk i W g`ni f` ; Yk Å`f`Y]ghi b[`XYf
J Yf_`Y`fgg]WYf`Y]hi bX`5Vk UggYffY[i `Uh]cb"



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A Ya a]b[Ybž`8Yi hgW`UbX`!`ē`XYf`GhUXh`A Ya a]b[Yb`fØW_h
XUg`H\Ya U`l a k Y`h`i bX` ; Yk ÅggYfgW`i hn`j YfghÅf_h]b`XYb` : c_i g"
8]Y`GhUXh`j Yfk U`hi b[`k Y]gh`Y]bXf]b[`]W`Ui Z`X]Y`B`chk YbX][_Y]h
`]bž`K]`Xk i W g`fY[Y`a Å»][`ni `YbhZYfbYb"8]Yg`U`h`b]W`h`bi f
d`cg]h`j Y`5i g`k]f_i b[Yb`Ui Z`X]Y`C`dh]_`XYf`GhUXh`ž`gcbXYfb`Ui W`Ui Z
X]Y` : i b_h]cbgZÅ\][_Y]h`XYf`F`Y[Ybk UggYfUV`Ài ZY"K]Y`
**a Ya a]b[Yb"XY`VYf]W`h`Y`ž`gc`Yb` ; fi bXghØW_gY][YbhØa Yf`]a
GhUXh[YV]Yh`X`Uni `Ub[Y`U`h`Yb`k YfXYbž`XYb`Ni ghUbX`j cb
; Y`k Y[Yb`i bX`GhfU`Yb]b]bYb`a]bXYghYbg`Y]ba U`]a `A`cbUh`ni
ØVYfd`fØZYb"**

K Ug`hi h`a Ub`U`gcž`k Ybb`XYf` ; UfhYb`Ui g`XYa `Fi XYf`Ài Zh3`l bfUh
i bX`l b_fUi h`a ØggYb`YbhZYfb`h`k YfXYbž`k Ybb`bØh][ži bX`<YW_Yb

gck]Y`GhfÅi W\Yfž`X]Y`Ui Z; Y\k Y[Y`cXYf`GhfU» Yb`fU[Ybž`[]`h`Ygž
YbhgdFYW\YbX`ni`ghi`mYb`"9]b`F`ØW_gW\ b]hh`V]g`ni`f
; fi`bXghØW_g[fYbnY`]gh`YfZc`fXYf`]W\ž`i`a`Y]bY`i`b[Y\]bXYf`hY
8i`fW\ [Åb`[][_Y]h`ZØf`i` » [Åb[Yfž`9`hYfb`a`]h`?]bXYfk`U[Yb`i`bX
Fc`gh`i` \ZU\`fYf`ni` [Yk`Å\`f`Y]ghYb`"8]YgY`A`U» bU\`a` Yb`g]bX`b]W\`h
bi`f`[YgYhn`]W\Y`J`cf[UVYbž`gcbXYfb`Ui`W\`XYf`GW\`ØggY`ni`Y]bYf
g]W\YfYb`i`bX`gUi`VYfYb`GhUXh`

B UW\ U`h][_Y]h`]a` : c_i`g

9]b`k`Y]hYfYf`VYXYi`hYbXYf`GW`f]hh`]b`F`]W\`hi`b[; Yk`ÅggYfgW\`i`m`]gh
X]Y`J`YfØZY`bh`]W\`i`b[`XYg`A`Yf_V`Uhhg`8K`5!A`%\$&!`)#6K`?!A`"`)`ž
XUg`Ua`"%"`C`_hc`VYf`&\$&`YfgW\]YbYb`]gh`"8]YgYg`i`a`ZUggYbXY
8c_i`a`Ybhž`XUg`g]W\`a`]h`XYf`6Yk`]fhgW\UZh`i`b[`i`bX`6Y\`UbX`i`b[
j`cb`FY[Ybk`YhYfUVZØggYb`VYgW\`ÅZh][hž`V]YhYh`k`Yfhj`c`Y
A`Yh\`cXYb`ni`f`\`mXfca`cfd`\`c`c[]gW\Yb`i`bX`V]c`c[]gW\Yb
BUW\`k`Y]gZØ\`fi`b[["`N]Y`]gh`Ygž`X]Y`5i`gk`]f_i`b[Yb`j`cb
b]YXYfgW\`U[gVYX]b[hYb`9]b`Y]hi`b[Yb`Ui`Z: `]Y» [Yk`ÅggYf`[YbUi
ni`Yfa`]hhY`bž`k`jY`Xk`U`"XY`\`Yfj`cf\`YVh`

A`]h`X]YgYa`A`Yf_V`Uhh`Yf\`Å`h`X]Y`GhUXh`i`bhYfghØ`hni`b[ž`i`a
[YY][bYhY`A`U» bU\`a` Yb`ni`f`B]YXYfgW\`U[gk`UggYf`i`i`bX
; Yk`ÅggYfVYk`]fhgW\UZh`i`b[`Ui`gni`k`Å\`Yb`"6YgcbXYfg`]a`i`fVUbYb
F`Ui`a`ž`k`c`XYf`Ø`c`c[]gW\Y`; Yk`ÅggYfni`ghUbX`ni`c`Zh`j`cb
F`YZYfYbn[Yk`ÅggYfb`UVk`Y]W\`hž`]gh`Yg`k`]W\`h][ž`[Yn]Y`hY`GW`f]hhY`ni
i`bhYfbY\`a`Yb`"8Uni`[Y\`ØfYb`Ui`W\`BYi`fY[Y`i`b[Yb`i`bX
K`Y]hYfYbhk`]W`i`b[Ybž`X]Y`]b`XYb`j`Yf[Ub[YbYb`đ\`fYb`YfUfVY]hYh
k`i`fXYb`

K`UggYfk`]fhgW\UZh`]W\Y`5b`]Y[Yb`]a`6`]W_

8]Y`H\`Ya`Yb`B]YXYfgW\`U[gk`UggYf`i`bX`A`]gW\`k`UggYfUVZØggY
k`YfXYb`i`a`ZUggYbX`VY\`UbXY`h`"æ`?`cbhYi`h`XYf`bYi`Yb`F`]W\`h`]b]Yb
[]Vh`Yg`Y]bY`FY]\`Y`j`cb`9fk`Y]hYfi`b[Ybž`X]Y`X]Y
F`Y`Y]`UbndfØZ`b[Yb`gck`jY`X]Y`5bk`YbXi`b[`a`cXYfbYf`J`YfZU\`fYb
ni`f`D`Ui`g]V`]g]Yfi`b[`bUhi`fbU\`Yf`5VZi`gggdYbXYb`i`a`ZUggYb`
Ni`XYa`k`YfXYb`_`UfY`N]Y`j`cf[UVYb`ZØf`UVZ`]hf]YfVUfY`Ghc`ZY
XYZ]b]Yfh`

8]YgYb`H\Ya Yb`k]fX`]b`XYf`GhUXhj Yfk U`hi b[` [fc»Y`6YXYi hi b[
 VY][Ya YggYb" : Øf`DYfgcbYbž`X]Y`a]h`XYf`D`Ubi b[`i bX`l a gYhni b[
 j cb` ; Yk ÅggYfgWxi hna U»bU`a Yb`VYhfUi h`g]bXž`V]YhYh`XUg
 A Yf`V`Uhh`k Yfhj c`Y`<`]ZYghY`i b[Yb`"8Yg`U`V`k]fX`Yg`b]W`h`bi f
 j cb`K UggYfVY\ØfXYbž`gcbXYfb`Ui W`j cb
 5Vk UggYfVYgY]h][` b[gdZ]W`h][Yb`U`g`k]W`h][Yg`<`]Zga]hhY`
 [YgW`À`hh"

@Yhnh`]W` _Ubb` [YgU[h`k YfXYbž`XUgg`X]Y`?ca V]bUh]cb`Ui g
 fY[Y`a `À»][Yf`DZY[Y`XYf` ; fØbZ`ÅW`Yb`]b`A Ya a]b[Yb`i bX`XYb
 bYi Yb`F]W`h`b]Yb`ni f`FY[Ybk UggYfVYk]fhgW`UZh`i b[`Y]b`f]Yg][Yg
 GhØW`_ni f`J YfVYggYfi b[`XYf`@YVYbgei U`]h`h`a `i fVUbYb`F`Ui a
 VY]hfU[Yb`_Ubb`"8Yb`b`Yhnh`]W` `dfcZ]h]Yfh`YXYf`j cb`Y]bYa
 gUi VYfYb`i bX`Z`b_h]cb]YfYbXYb`l a ZY`X"

8YhU]`g	
C fh	A Ya a]b[Ybž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Ya a]b[Yb"XY • XY"Xk U"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY