

DfY]gj Yf`Y]\i b[`VY]a `GH58 HF 589@B.
; Ya Y]bgUa `ZØf`? `]a UgWxi hn`]a
@UbX_fY]g°

5a `; , "'× `]`&\$&) `Z]bXYh`X]Y`DfY]gj Yf`Y]\i b[`XYg
GH58 HF 589@B G`]a `@UbXfUhgUa h`@]W`hYbZY`g`ghUhhž`i a
?`]a UgWxi hn`i bX`6Yk Y[i b[`ni `ZØfXYfb"



@]W`hYbZY`gž`8Yi hgW`UbX`!`B UW`XfY]`Ui ZfY[YbXYb`K cW`Yb
XYg`GH58 HF 589@B G`]a `@UbX_fY]g`@]W`hYbZY`g`bY][h`g]W`X]Y
gdUbbYbXY`5_h]cb`XYa `9bXY`ni "'8]Y`5VgW`i ggj YfUbgU`hi b[
Z]bXYh`Ua `\$, "'× `]`&\$&) `i a `%, .\$\$`l `f`]a `@UbXfUhgUa h`@]W`hYbZY`g
ghUhh`<]Yf`k YfXYb`X]Y; Yk]bbYf`XYf`j YfgW]YXYbYb`?UhY[cf]Yb
gck]Y`XYf`DfY]g`XYf`GcbXYfj Yf`cgi b[`VY_Ubbh[Y[YVYb`"8Yf
@UbXfU`h`f]gh]Ub`A Y]» bYf`nY][h`g]W`VY[Y]ghYfh`j cb`X]YgYa
; Ya Y]bgW`UZhgd`fc`Y`hž`XUg`b]W`h`bi f`XYb`Gdc`fhž`gcbXYfb`Ui W`X
XYb`?`]a UgW`i hn`ZØfXYfh`"6Y]`X]YgYf`≠]h]Uhj Y`\\UVYb`GW`i `Ybž
?`hUgž`J YfY]bYž`i bhYfbY`a Yb`i bX`6Øf[Yf]bbYb`i bX`6Øf[Yf
Yb[U[]Yfh`ni gUa a Yb`[YfUXY`hž`i a `Y]bYb`U_h]j Yb`6Y]hfU[`ni a

I a k Y`hgWxi hni`ni`Y]ghYb"5i W`X]Y'6]`Ubn'ØVYf`X]Y]bg[YgUa h
YffUXY`hYb`?]ca YhYf`k]fX`VY]`XYf`J YfUbgH`hi b[`] Ync[Ybž`k Ug
X]Y`@Y]ghi b[Yb`XYf`6YhY]`[hYb`Ui Z`Y]bXfi W_gj c`Y`K Y]gY
g\ck WUgY!h"

8cW`k Ug`VYXYi hYh`XUg`GH58HF 589@B`[YbUi 3`9g`\UbXY`hg]W
i a`Y]bY`]bhYfbUH]cbU`Y`?Ua dU[bY`XYg`?`]a U!6ØbXb]g`GYfj]W`gž
X]Y`A YbgWYb`a`chj]]Yfhž`XUg`F UXZU`fYb`]b`]\fYb`5`hU[`ni
]bhY[f]YfYb"8UVY]`k]fX`b]W`h`bi f`XYf`Y][YbY`5bZU`fhgk Y[
[YgØbXYfž`gcbXYfb`Ui W`XUg`?`]a U`[YgW`cbh" `@]W`hYbZY`g`[UV
Yg`k Å`fYbX`XYf`5_h]cb`nU`fY]W`Y`J YfUbgH`hi b[Ybž`XUfi bhYf`XUg
5i ZhU`hfUXY`bž`X]Y` : Y]YfUVYbXhci f`XYg`58: 7`CVYfa U]bž`Y]b`9!
6_]Y!: U`fg]W`Yf`Y]hghfU]b]b[`i bX`X]Y'6_]Y6i g!5_h]cb`XYf`<Yfnc[!
C htc!A]hY`gWxi`Yž`X]Y`U`YgUa`h`Ui Z`X]Y`J]Y`gY]h][_Y]h`XYg
F UXZU`fYbg`\]bk]YgYb"

9]bZUW`Y`5ba Y`Xi b[`ZØf`U`Y

: Øf`U`Yž`X]Y`_ØbZh][`VY]`Y]bYa`Å`b`]W`Yb`9j Ybh`a]ha UW`Yb
a`ØW`hYbž`[]Vh`Yg`[i hY`B UW`f]W`hYb"8]Y`5ba Y`Xi b[`ni a
GH58HF 589@B`]gh`Y]W`h`i bX`gW`bY`Xi fW`ni ZØ`fYb"5i Z`XYf
K YVg]hY`k k k "ghUXhfUXY`b"XY#Uba Y`XYb`_ØbbYb` `hYfYgg]YfhY
]\fY`?ca a i bYb`fY[]ghf]YfYb"8cW` : YXi`X`]gh[YZfU[h`5i Z] fi bX
XYf`\c`Yb`B UW`ZfU[Y`_ØbbYb`X]Y`6YUfVY]hi b[Yb`Yhk Ug`Åb[Yf
XUi Yfb"K Å`fYbX`X]YgYf`NY]h`k]fX`XUfi a`[YVYhYbž`_Y]bY
F ØW`ZfU[Yb`ni a`6YUfVY]hi b[gghUbX`ni`ghY`Yb"

8]Y`HY]`bU`a`Y`]gh`b]W`h`bi f`ZØf`9]bnY`dYfgcbYbž`gcbXYfb`Ui W`ZØf
GW`i`Ybž`J YfY]bY`i bX`l bhYfbY`a`Yb`gY`f`k]`_ca`a`Yb"8 Ug
ZØfXYfh`XYb` : Ya`Y]bgW`UZhgg]bb`i bX`gcf[h`XUZØfž`XUgg`g]W`a`Y`f
A YbgW`Yb`Ui Z`X]Y`F ÅXYf`gW`k]b[Yb"

I bhYfghØhni b[`Xi fW` : ØfXYfdfc[fUa`a`Y

æ`?`cbhYi h`XYg`F UXj Yf`_Y`fg`[]Vh`Yg`gc[Uf`ghUUh`]W`Y
: ØfXYfa`Ø[`]W`_Y]hYb"æ`F U`a`Yb`XYg`Dfc[fUa`a`g`?`]a UgW`i h
Xi fW`F UXj Yf`_Y`f`_ØbbYb`?ca`a`i bYb`5bhfÅ[Y`ZØf`Dfc`Y`hY`ni f
J YfVYggYfi b[`XYf`F UX]bZfUghfi`_hi`f`Y]bY]W`Yb"9g`k]fX`nk]gW`Yb

Y]bYa`nk Y]ghi Z[Yb`5bhfU[gj YfZU\FYb`i bhYfgWk]YXYbž`XUg`Y]bY
Dfc`Y_hg_]nnY`j cfUi ggYhnhž`[YZc`[h]j cb`Y]bYf`5i ZcxfXYfi b[`ni f
5bhfU[ghY``i b[``8]Y`[YbUi Yb`8YhU]`g`Z]bXYb`g]Wk`Ui ZXYf`GY]hY`
_`]a UgWk`i hn`XY`

8]Y`: f]ghYb`ni f`9]bfY]Wk`i b[`j cb`Dfc`Y_hg_]nnYb`g]bX`_`Uf`[YfY[Y`h
j ca`%`A`Åfn`V]g`\$`5df]`gck`j]j ca`%`GYdhYa`VYf`V]g`%`
C_hcVYf``B UWk`XYf`9]bfY]Wk`i b[`YfZc`[h`Y]bY`i a`ZUggYbXY`DfØZ`b[
Xi fWk`X]Y`ni ghÅbX][Yb`GhY``Ybž`VY]j cf`Yg`Ubg`9]b[Ya`UWk`hY`[Y`h`

: Øf`U``Y`6YhY]`][hYb`Ua`GH58 HF 58 9@B`i bX`XYb`Yb[U[]YfhYb
?ca`a`i bYb`]b`6UmYfb``]Y[h`U`gc`Y]b`gdUbbYbXYg`9]Ybh`i bX`X]Y
A`Ø[`]Wk`_Y]h`ni f`j YfVYggYfi b[`XYf`F`UX]b`ZfUghfi`_hi`f`]b[`fY]ZVUfYf
B`Å`Y`

K`Y]hYfY`ϕZcfa`Uh]cbYb`ØVYf`X]Y`9fZc`[Y`XYg`GH58 HF 58 9@B`G`]a
@UbX`_fY]g`@]Wk`hYbZY`g`Yf`U`hYb`ϕhYfYgg]YfhY`Ui ZXYf`K`YVgY]hY
j`cb`@UbX`_fY]g`@]Wk`hYbZY`gž`k`c`Ui Wk`8YhU]`g`ni f
5VgWk`i ggj YfUbgH`hi b[`ni`Z]bXYb`g]bX`

8YhU]`g	
Cfh	@]Wk`hYbZY`gž`8Yi`hgWk`_UbX
EiY``Yb	<ul style="list-style-type: none">• k k k ``_f!`]Z`XY• k k k `ghUXhfUXY`b`XY• k k k ``_]a UgWk`i hn`XY

6Ygi Wk`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb`XY