

HfUi a \ UZhYg`6UXYj Yf[bØ[Yb. 5i g[YnY]Wk bYhY`K UggYfei U`]hÅh`ja @UbX_fY]g`

@UbXgVYf[`Ua `@YWk. `5i g[YnY]Wk bYhY`K UggYfei U`]hÅh`XYf
6UXY[Yk ÅggYf`&\$&) " `FY[Y`a Å»][Y`?cbhfc`Yb`g]Wk Yfb
GWk]a a j Yf[bØ[Yb"



@UbXgVYf[`Ua `@YWk ž`8 Yi hgWk `UbX`!`K Ug[]Vh`Yg`9fZfYi `]Wk Yg
]a `@UbX_fY]g`@UbXgVYf[`Ua `@YWk ž`8 Ug; Ygi bX`Y]hgUa h`XYg
@UbX_fY]gYg`Uh`ni a `GhUfh`XYf`6UXYgU]gcb`&\$&) `U`Y`6UXYghY`Yb
Ui Z]\fy`K UggYfei U`]hÅh`ØVYfdfdØZhi bX`\]ghc f]gWk Y`9f[YVb]ggY
[Y`]YZf h`5`Y`[YhYghYhYb`6UXY[Yk ÅggYf`k Y]gYb`Y]bY
Ui g[YnY]Wk bYhY`K UggYfei U`]hÅh`Ui Z`9]b; fi bX`ni f: fYi XY`ZØf
6UXY[ÅghYž`X]Y`g]Wk `Ui ZYfZf]gWk YbXY`Ghi bXYb`Ua `K UggYf`ZfYi Yb
_ØbbYb`"8]Y, VYfdfdØZ b[`YfZc`[h`Ui Z; fi bX`U[Y`XYf`6UmYf]gWk Yb
6UXY[Yk ÅggYf] YfcfXbi b[`fbUm6UXY; Yk J Łž`k cVY]`XYf: c_i g`Ui Z
VU_hYf]c`c[]gWk Yb`HYghg`XYf`K UggYfdfcVYb`Y]Y[h`5i Wk
i bYfk ØbgWk hY`J Yfi bfY]b][i b[Yb`k]Y`hYfY`U`h][Y`F ØW_g hÅbXYž

; `Ug'cXYf'D`Ugh]_k YfXYb`i bhYfgi W`h"@UbX_fY]g`@UbXgVYf[
VYf]W`hYhž`XUgg`X]Y`fY[Y`a`À»][Yb`?cbhfc`Yb`j ca`%) "'A U`V]g`%) "
GYdhYa`VYf`ghUhhZ]bXYb`i bX`Ui W`Ui »Yfd`Uba`À»][Y`HYghg
Xi fW`[YZØ`fh`k YfXYb`"

≈a` : c_i`g`XYf`ØW`Yb`cgYb`?cbhfc`Y`ghY`Yb`ZØbZ9I`!6UXYghY`Yb
Ua`K`Yghi`ZYf`XYg`a`U`Yf]gW`Yb`5a`a`YfgYYg`gck`jY`%`k`Y]hYfY
6UXYghY`Yb`ja`@UbX_fY]g`"5`Y`X]YgY`GhY`Yb`k`YfXYb`U`Y`j`jYf
K`cW`Yb`Ui`Z`]\fY`K`UggYfei`U`]h`h`[YdfØZ`"Ni`XYb`6UXYghY`Yb
[Y\ØfYb`i`bhYf`UbXYfYa`XYf`@W`ghUi`ghi`ZY`&\$`VY]`GW`Yi`f]b[`i`bX
X]Y`VY`YVhYb`6U`[YfgYYb`]b`Df]hf]W`]b[`i`bX`; Y`hYbXcfZ`"9]bY
j`c`gh`AbX][Y`@]ghY`XYf`6UXYghY`Yb`]gh`cb`]bY`VY]a`@UbXfUhgUa`h
j`YfZØ[VUf`"

K`UggYfei`U`]h`h`]b`6UmYfb`]a`6`]W`_

8]Y`YI`nY`Yb`hY`K`UggYfei`U`]h`h`]b`@UbXgVYf[`gd]Y[Y`h`g]W`Ui`W`]a
VUmYf]gW`Yb` ; YgUa`hV`]X`k`jXYf`"@Ui`h`XYa`6UmYf]gW`Yb
@UbXYgUa`h`ZØf` ; Ygi`bX`Y]h`i`bX`@YVYbga`]hY`g]W`Yf`Y]h`f@`@L`]gh
X]Y`K`UggYfei`U`]h`h`VUmYf]gW`Yf`6UXYgYYb`ØVYfk`jY[YbX`[i`h`
GhUbX`đ`b`]&\$&)`g]bX`]bg[YgUa`h`+(`6UXYghY`Yb`]b`6UmYfb`U`g
9I`!6UXY[Yk`ÀggYf`Ui`g[Yk`jYgYb`"≈a`GW`b]h`UVYb`-`&ž`i`X]YgYf
 ; Yk`ÀggYf`X]Y`5i`gnY]W`bi`b[`Ui`g[YnY]W`bYh`"9g`]ghY`]b[`i`hYf
H]ddž`X]Y`@`@C`b`]bY!6UXY[Yk`ÀggYf`_UfhY`ni`bi`hYb`ž`i`a`ØVYf
U`hi`Y`Y`bZcfa`Uh]cbYb`ni`f`K`UggYfei`U`]h`h`]bZcfa`jYfh`ni`V`Y]VYb`"
@`@`6UmYfb`ghY`h`Y]fZØf`U`Y`k`jW`h][Yb`8`UhYb`VYfY]h`"

8]Y` , VYfk`UW`i`b[`XYf`K`UggYfei`U`]h`h`YfZc`[h`Xi`fW`
 ; Ygi`bX`Y]hg`A`hYfž`X]Y`j`cb`9bXY`5df`]V]g`ni`a`%) "'GYdhYa`VYf
fY[Y`a`À»][`DfcVYb`Yb`hbY`a`Yb`"8]YgY`HYghg`g]bX`Yb`hgW`Y]XYbXž
i`a`a`Ø[`]W`Y` ; Ygi`bX`Y]hg]g]_Yb`Xi`fW`?fUb`_Y]hgYffY[Yf`ni
]XYb]Z]n]YfYbž`X]Y`]bg`K`UggYf`[Y`Ub[Yb`_ØbbYb``gY]Yb`Yg`J`jYb
cXYf`6U`hYf]Yb`Ui`g`a`YbgW`]W`Yb`cXYf`h]Yf]gW`Yb` :`À`U`]Yb`"
J`YfUb`hk`cfhi`b[gj`c`Yg`J`Yf`U`hYb`XYf`6UXY[`ÀghYž`]bgVYgcbXYfY
VY]a`l`a`[Ub[`a`]h`A`Ø`i`bX`XYa` :`ØhYfb`j`cb`K`UggYfj`Ø[Y`bž`]gh
j`cb[`fc»Yf`6YXYi`hi`b[ž`i`a`X]Y`K`UggYfei`U`]h`h`Ui`W`k`Y]hYf`]b
Ui`ZY]bYa`c`Yb`@Yj`Y`ni`U`hYb`"

9]b 'g]W\ YfYf '6 UXYgd U»

6UXYb]b '6UmYfb]gh]b 'XYf'FY[Y''i bVYXYb_]W\ " 'b'XYb
 j Yf[Ub[YbYb'>\fYb'k i fXY'U''YfX]b[g'Ui W\ 'ZYgh[YghY''hž'XUgg
 ?`ja Uk UbXY''i bX'ghY][YbXY'HYa dYfUhi fYb'<YfUi gZcfXYfi b[Yb
 a]h'g]W\ 'Vf]b[Yb' _ÒbbYbžYhk U'Xi fW\ 'X]Y'j Yfa Y\fhY'6]Xi b['j cb
 6`Ui U'[Yb''; Ygi bX\Y]hga]b]ghYf]b'š X]h\ ; Yf'UW\ 'Uhi]b'X]YgYa
 Ni gUa a Yb\Ub['VYhc b hž'XUgg'X]Y ; Ygi bX\Y]h'XYf'6UXY[ĀghY
 cVYfghY'Df]cf]hĀh'\Uh" GhA ; 'ghY''h'g]W\ Yfž'XUgg'VY]ni '\c\Yb
 K YfhY'j cb'6U_hYf]Yb'[YY][bYhY'A U» bU\ a Yb'Yf[f]ZZYb'k YfXYbž
 i a 'X]Y'6UXYbXYb'ni 'gW\ØhnYb"

8Yf'Xi fW\gW\ b]h]W\Y'GW\k]a a Yf'b]a a h'VY]a '6UXYb'Yhk U') \$
 A]'']hYf'K UggYf'Ui Z' 'XU']gh'Yg'k]W\h][ž]g]W\ 'XYf'dchYbh]Y''Yb
 F]g]_Yb'VYk i ggh'ni 'gY]b''5i ZXYb'6UXYghY''Yb']b '@UbXgVYf[
 _ÒbbYb'g]W\ 'U''Y'GW\k]a a Yf'YXcW\ 'Ui ZY]bY'Ui g[YnY]W\ bYhY
 K UggYfei U]hĀh'j Yf'UggYb''Ni XYa 'V]YhYb'j]Y'Y'GYyb'gUb]hĀfY
 9]bf]W\ hi b[Ybž'DUf_d`ĀhnY'i bX'gc[Uf'FYhhi b[ggW\k]a a Yf' 'U''Ygž
 k Ug'a Ub'ZØf'Y]bYb'YbhgdUbbhYb'HU['Ua 'K UggYf'VfUi W\h"

8YhU]`g	
C fh	@UbXgVYf['Ua '@YW\ ž'8Yi hgW\`UbX
E i Y''Yb	<ul style="list-style-type: none"> • k k k "'UbX_fY]g!'UbXgVYf["XY • k k k "'[``VUmYfb"XY • k k k "gha [d"VUmYfb"XY

6Ygi W\ Yb 'G]Y' i bg'Ui Z. 'bU[!VUmYfb"XY