

? fcbUWX . . : fYi bXgWX UZh`YbXYh`]b
; Yk U`hgnYbUf]c ` `Dc`]nY]`Yfa]hhY`h°

⊕ ? fcbUWX `Yg_U`YfhYb`GhfY]h][_Y]hYb`nk]gWX Yb` : fYi bXYb
i bX` : Ua]]Yb`]b`nk Y]`J cfZÄ`YbžVY[`Y]hYh`j cb`dc`nY]`]WX Yb
9fa]hhi b[Yb"



? fcbUWX ž`8 Yi hgWX `UbX`!`⊕`X]YgYf`GUa ghU[bUWX hž[YbUi
[YgU[hi a `&"\$) `l`fž`_Ua `Yg`Ua `GWXUfZYb[UfhYb`]b`? fcbUWX `ni
Y]bYa ` \]m][Yb`GhfY]h`nk]gWX Yb`nk Y]: fYi bXYb`"8 Yf`5VYbX`bU\ a
Y]bY`i bYfZfYi `]WX Y`K YbXi b[ž`U`g`X]Y`5i gY]bUbXYfgYhni b[`gWX bY`
]b`Y]bY`_ÖfdYf`]WX Y; Yk U`h`a ØbXYhY`"@Ui h`6Yf]WX h`j cb`BD!
7cVi f[`k UfYb`VY]XY`6YhY`][hYb`U`_c`c`]g]Yfhž`k Ug`X]Y`G]hi Uh]cb
ni gÄm`]WX `Yg_U`YfYb`"]Y» "`8 Yf`; fi bX`ZØf`XYb`GhfY]h`]gh`V]g`Yhnh
b]WX h[Y`_Äfh`"8]Y`Dc`]nY]`k i fXY[`Yfi ZYb`i bX`Y]hYhY`X]Y
bchk YbX][Yb`GWX f]hY`Y]bž`Y]bgWX`]Y» `]WX`XYf`5i ZbU\ a Y`Y]bYf
5bnY][Y`k Y[Yb`? ÖfdYfj Yf`Yhni b["

8cWX`b]WX h`bi f`X]YgY`5i gY]bUbXYfgYhni b[`gcf[hY`]b`XYb`YhnhYb
HU[Yb`ZØf`5i ZFY[i b["`5a`GcbbhU[UVYbX`_Ua`Yg`Ui ZY]bYa

Gd]Y`d`Uhn`ja`@UbXYg[UfhYbgWU i !DUf_]b`? fcbUW`ni`Y]bYa
k Y]hYfYb`Ui ZgY\YbYffY[YbXYb`J cfZU`"A Y\ fYfY` : Ua`]Yb`[Yf]YhYb
]b`GhfY]hž`k Ug`i bYfZfYi`]WXYfk Y]gY`ni`J Yf`Yhni b[Yb`ZØ\fhY`"@Ui h
XYf`Dc`]nY`6UmYfb` \UVYb`X]Y`VYhfcZZYbYb`DYfgcbYbž`XUfi bhYf
5b[Y\Öf][Y`a`]h`XYi hgW`Yb`i bX`gmf]gW`Yb`K`i fnY`b`gck]Y`Y]bY
`*!`Å\ f][Y` : fUi ž`g]W`gY`Vghgh`ÅbX][`]b`Åfnh]W`Y`6Y\UbX`i b[
VY[YVYb`"8]Y`Dc`]nY`a`i gghY`a` Y\ fYfY`J Yf`YhnhY`j cf`C`fh
j YfbY\`a` Yb`i bX`g]W`hYhY`6Yk Y]ga`]hY`ni`X]YgYa`J cfZU`"

6YXYi hi b[`j`cb` ; Yk U`h_f]a]bU`]hÅh

5`Y`X]YgY`9fY][b]ggY`k YfZYb`Y]b`@]W`h`Ui`Z`Y]b`[fÖ» YfYg`DfcV`Ya` .
X]Y` ; Yk U`h_f]a]bU`]hÅhž`X]Y`]b`8Yi hgW`UbX`[Yf]b[Yž`UVYf
VYgcf[b]gYffY[YbXY`5i ga U» Y`Ub[Ybca`a` Yb`\Uh`"@Ui h`GhUh]ghU
a`UW`Yb` ; Yk U`hhUhYb`k`Yb][Yf`U`g`(`i`U`Yf`dc`]nY`)]W`YfZUgghYb
GhfUZhUhYb`Ui`g`"8Yb`bcW`VYY]bZi`ggYb`g]Y`XUg`G]W`Yf\Y]hg[YZØ\
XYf`6Yj`Ö`_Yfi b[Yf\YV`]W`"a` `Å\ f`&\$&(`k`i`fXYb`fi`bX`&%+`"\$\$\$
 ; Yk U`hj`YfVfYW`Yb`fY[]ghf]Yfh`X]Y`\ÖW`ghY`NU\`gY]h`&\$+\$`"9]b
k`YgYb`h]W`Yg`DfcV`Ya`V`Y]Vh`X]Y`† [YbX`]W`Y` ; Yk U`hhÅhYfei`chYž
X]Y`ni [Ybca`a` Yb`\Uhž`i`bX`j`]Y`Y`X]YgYf` : Å`Y`\Åb[Yb`Yb[`a`]h
gcn]U`Yb`6Y`Ughi b[Yb`i`bX`k`]fhgW`UZh]W`Yb`i`bg]W`Yf\Y]hYb
ni`gUa`a`Yb`"

8]Y`Dc`]nY`i`bX`X]Y`GhUUhgUb`k`U`hgW`UZh`7cVi`f[`k`UfbYb
Y]bXf]b[`]W`j`cf`\UggYfZØ`hYb`Y`i`» Yfi`b[Yb`]b`gcn]U`Yb`A`YX]Ybž
X]Y`Ui`Z[fi`bX`j`cb`J`cfZÅ`Yb`k`]Y`X]YgYb`ni`bY\`a`Yb`"8Ug`j`]fU`Y
J]XYc`XYg`GhfY]h[YgW`Y\Ybg`Ui`Z`XYa`Gd]Y`d`Uhn`\Uh`VYfY]hg`ni
<UggfYXYb`[YZØ`fh`i`bX`X]Y`9fa`]h`i`b[Yb`k`Y[Yb`j`YfXÅW`h][Yf
?ÖfdYfj`Yf`Yhni`b[`i`bX`J`c`_g]Yf\Yhni`b[`k`i`fXYb`Y]b[Y`Y]hYh`"9g`]gh
VYXYb`_]W`ž`XUgg`Y]b`gc`W`Yg`J`Yf\U`hYb`Ui`g`Y]bYa` `c`_U`Yb`J`cfZU`
Y]bY`k`Y]hfY]W`YbXY`8]g_i`gg]cb`ØVYf` ; Yk U`hi`bX`[YgY`gW`UZh]W`Y
?cbZ`_hY`bUW`g]W`n]Y\`h`"

; YfUXY`]b`NY]hYbž`]b`XYbYb`[Yk U`hhÅh][Y`5i`gY]bUbXYfgYhni`b[Yb
ni`bY\`a`Ybž`]gh`Yg`bi`b`Ub`XYf`NY]hž`@Ögi`b[Yb`ni`Z]bXYb`i`bX
 ; YgdfÅW`Y`ni`ZØ\`fYbž`i`a`]b`i`bgYfYf` ; Ya`Y]bgW`UZh`ZØf`Y]b
VYggYfYg`A`]hY]bUbXYf`ni`gcf[Yb`"

8YhU]`g	
C fh	? fcbUWž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bd!WłVi f["XY • k k k "dc`nY]"VUmYfb"XY • XY"ghUh]ghU"Wła

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY