

: fY]VUX`6i W`cY`[`Àbnh`bUW`GUb]Yfi b[.
BYi Yf`GdfUmdUf`_i bX`a Y`f
6Uff]YfYZfY]\Y]h°

: fY]VUX`6i W`cY`ZY]Yf`]W`YfÒZbYh`GUb]Yfi b[g_cghYb`j cb
*ž+`A`]]cbYb`9i fcž`bYi Y`5i gghUhi b[`i bX`6Uff]YfYZfY]\Y]h"



6i W`cY`ž`8Yi hgW`UbX`!`8Ug` : fY]VUX`]b`6i W`cY`\Uh`bUW`%,
AcbUhYb`]bhYbg]j Yf`6Ui UfVY]hYb`bi b`YbX`]W`k]YXYf`[YÒZbYh`
8]Y`ZY]Yf`]W`Y`9]bk Y`\i b[`ZUbX`nk Uf`i bhYf`k]Xf][Yb
K YhhYfVYX]b[i b[Yb`ghUhi` `XYf`FY[Yb`j Yf`]bXYfhY`X]Y`[Yd`UbhYb
: Y]Yf`]W`_Y]hYb`k]Y`6YUW`!DUfmi bX`: i b!Gd]Y`Y`"8YbbcW`"]Y» Yb
g]W`fi bX`%\$\$\$` ; ÀghYž`XUfi bhYf`GhUXhf`ÀhY`i bX`BUW`VUfbž`b]W`h
UV`U`hYbž`Ub`XYf`J YfUbgH`hi b[`hY`]ni bY`a Yb`"6Øf[Yfa`Y]ghYf
FcVYfh`DØgW`"\UhY`VY`]XYf` , VYf[UVY`bYi Y`J cfnØ[Y`i bX
gdUbbYbXY` : YUhi fYg`XYg`fYj]hU`]g]YfhYb`GW`k]a`a`VUXg`]a
; Yd`ÀW`ž`k]Y`X]Y`A`Yf`_i`f`VYf]W`hYh"

8]Y`GUb]Yfi b[`k Uf`bchk YbX][ž`XU`XUg` : fY]VUX`ni `Yhnh]b`XYb

%- - \$Yf`đ\`fYb`i a ZUggYbX`YfbYi Yfh`k i fXY"; YgUa h_cghYb`j cb ZØbZA]``cbYb`9i fc`k UfYb`ni bÀW`ghj YfUbgW`U[hž`UVYf`Xi fW X]j YfgY`DfcV`Ya Y`a]h`XYf`6Ui gi VghUbn`gh]Y[Yb`X]Y`5i g[UVYb`Ui Z *ž+`A]``cbYb`9i fc``Gc`a i gghYb`VY]gd]Y`gk Y]gY`VYgW`ÀX][hY Ghfca`Y]hi b[Yb`i bX`<cW`Xfi W_fc`fY`Ui g[Yk YW`gY`hgck]Y : Yi W`h][_Y]hggW`ÀXYb`VY`cVYb`k YfXYbž`X]Y`X]Y`?cghYb`Yf`YV`]W]b`X]Y`<Ò`Y`hf]YVYbž`k]Y`X]Y`5``[Ài Yf`NY]hi b[`Ui gZØ`fhY"

⇒bcj Uh]cbYb`i bX`6Uff]YfYZfY]\`Y]h

9]b`VYgcbXYfYg`<][\`][\h`XYg`bYi Yb`i: fY]VUXYg`]gh`XYf`%\$\$ E i UXfUha`YhYf`[fc»Y`GdfUmdUf`ž`XYf`j cf`U`Ya`X]Y`_`Y]bYb 6Ygi W`Yf`VY[Y]ghYfb`gc``Ni XYa`k i fXY`X]Y`6Uff]YfYZfY]\`Y]h XYi h]W`j YfvYggYfh`9]b`bYi Yf`@]Zh`Yfa Ò[`]W`h`Yhnh`XYb`Ni [Ub[]bg`6UX`ZØf`A YbgW`Yb`a]h`_ÖfdYf`]W`Yb`9]bgW`fÀb`_i b[Yb``8]Y ⇒ghU`Uh]cb`YbYf[]YYZ]n]YbhYf`K`Àfa Ydi a dYbž`X]Y`a]h D\`chcj`c`hU]_!9bYf[]Y`VYhf]YVYb`k YfXYbž`gdf]W`h`ZØf`Y]b ni`_i bZhgZÀ\][Yg`?cbnYdhž`XUg`YVYbZU`g`]b`XYf`A`Yf`_i`f 9fk`À\bi b[`ZUbX"

8]Y`K`UggYfk`UW`h`6i W`cY`Yf\`Y`h`YVYbZU`g`bYi Y`F`Ài`a`_]W`_Y]hYbž X]Y`ZØf`@Y`f[`Àb[Y`i`bX`i: cfhV]`Xi b[Yb`[Ybi`hnh`k YfXYb`_ÖbbYb" 8]YgY`⇒gh]hi h]cb`\Uh`gY]h`%-`*`'`b]W`h`k`Yb][Yf`U`g`%`\$"\$\$\$ K`UW`ghi`bXYb`i`bX`+`)`\$\$`9fghY!<`]ZY!@Y]ghi`b[Yb`YfvfUW`hž`k`Ug nY][hž`k`Y`k`]W`h][`X]Y`K`UggYfk`UW`h]b`XYf`F`Y[]cb`]gh``8Yf 5fW`]hY`_h]bc`?fYVg`c`VhY`X]Y`[Y`i`b[YbY`⇒hY[fUh]cb`hYW`b]gW`Yf GmghYa`Y`]b`X]Y`i; YgUa`hUfW`]hY`_hi`f`XYg`i: fY]VUXYgž`k`À\`fYb`X`X]Y GhUXh`6i`W`cY`k`Y]hYf\`]b`Yhk`U`ZØb`ZA`]]cbYb`9i`fc`Ui`g`Y][YbYb A`]hY`b`ghYa`a`Yb`a`i`gg"

< YfUi gZc fXYfi b[Yb`ZØf`i: fY]VÀXYf`]b`6UmYfb

8]Y`G]hi Uh]cb`ZØf`i: fY]VÀXYf`V`Y]Vh]bXYg`Ub[YgdUbbh``⇒ 8Yi hgW`UbX`VYb`Øh][h`YXYg`Xf]hY`i: fY]VUX`i`a`ZUb[fY]W`Y GUb]Yfi b[Yb`]b`XYb`_ca`a`YbXYb`ZØbZ`đ\`fYb``8Yf`5bgh]Y[`XYf 6Ui`_cghYbž`_ca`V]b]Yfh`a`]h]g]b`_YbXYb`i: ÖfXYfi b[Ybž`ghY``hY]bY [fc»Y`<YfUi`gZc`fXYfi`b[`XUf``5i`W`]b`6i`W`cY`[UV`Yg GW`k`]Yf][_Y]hYbž`X]Y`Ub`j`YfgW`]YXYbYb`GhY``Yb`XYg`Dfc`Y`_hg

Ui ZhfUhb"iGc`k i fXY`XYf"; fi bXk UggYfghUbX`U`g`DfcV`Ya ZU_hcf
]XYbh]Zn]Yfhž`k Ug`ni gÀhn`]WXY`?cghYb`j`Yfi fgUW`hYž`VYf]W`hYhY`X]Y`
 GhUUhgUb`nY][`Yf`"

›XcW`[]Vh`Yg`<cZbi b[.`?Øfn`]W`k i fXYb` : ØfXYfi b[Yb`XYg
 : fY]ghUUhg`6UmYfb`ZØf`XYb`9f\U`hi bX`X]Y`GUb]Yfi b[`j`cb
 GW`k`ja`a`V`AXYfb`Ub[Y`cVYb`" `ϕ[YgUa`highY`Yb`XYa`@UbX``À`f`]W`
 *`\$`A`j`]cbYb`9i`fc`ni`f`J`YfZØ[i b[ži`a`X]Y`GW`k`ja`a`V`AXYf
 ni`_i`b`Zhgg]W`Yf`ni`[`YghU`hYb`"8]Y`GhUXh`6i`W`c`Y`dfcZ]h]Yfh`VYfY]hg
 j`cb`Y]b`Yf` : ØfXYfi b[`]b`<Ø\Y`j`cb`%ž` `A`j`]cbYb`9i`fc`" : Øf`X]Y
 Ni`_i`b`Zh`]gh`Y]b`g`W`f]hk`Y]g`Yg`J`cfUb`_ca`a`Yb`ZØf`U`Y`6YhY`] [hYb
 i`b`Yf`Àgg`]W`ž`i`a`X`Yf`<YfUi`gZc`fXYfi b[`Y]b`Yg`g]b`_Yb`XYb`5b[YV`chg
 Ub`6UXYZ`ÀW`Yb`Ybh[Y[Ybni`k`]f`_Yb`"

A`j]h`XYf`k`j]XYfYfØZZbi b[`XYg` : fY]VUXg`]b`6i`W`c`Y`nY][`h`g]W`ž`XUgg
 5bghfYb[i b[Yb`i`bX`ϕj`Ygh]h]cbYb`]b`X]Y`ϕZfUghfi`_hi`f`b`ch`k`YbX][
 i`bX`c`b`Yb`X`g]b`X`"8]Y`?ca`a`i`b`Yb`a`ØggYb`k`Y]hYf\]b`Y]b[i`hYg
 <ÀbXW`Yb`\UVYbž`i`a`]\fY`6`AXYf`ni`_i`b`Zh`gZ`À\][`ni`[`YghU`hYb`i`b`X
 X]Y`6Yj`Ø`_Yfi b[`VY]a`GW`k`ja`a`Yb`ni`U`hYb`"

8YhU]`g	
C`fh	6i`W`c`Y`ž`8Yi`hgW`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "a`Yf`_i`f`"XY • k k k "U` `[`UYi`Yf`!`nY]hi`b[`"XY • k k k "ghUUhgUb`nY][`Yf`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b`U[`!`V`UmYfb`"XY