

: 7 ' ð [c `ghUXh'j Yf`]Yfh'Hcd!HU`Ybh. '8 Yb]n
NY]h`Yf`k YWgY`h'ni a 'J Z6 `Ghi hh[Ufh°

: 7 ' ð [c `ghUXh'j Yf`]Yfh'a]h'8 Yb]n`NY]h`Yf`Y]bYb`hU`Ybh]YfhYb
Gd]Y`Yf`Ub`XYb`J Z6 `Ghi hh[Ufh"K YWgY`XYhU]`g'i bX
<]bhYf[fØbXY"



ðb [c `ghUXhž'8 Yi hgWk `UbX`!'8]Y`VUmYf]gWkY` : i ggVU`gnYbY`ghY\h
?cdZ`8Yf': 7 ' ð [c `ghUXh'a i gg`Y]bYb`k]Wkh[]b`5V[Ub [j
Yf_fUZhYb" `8Yf`% , !Å\ f][Y`GhØfa Yf`8 Yb]n`NY]h`Yf`ž`XYf`gY]bY
[YgUa hY`ž [YbX`VY]`XYb`GWkUbnyfb`j YfvfUWk`h`Uhž`k]fX
j cfUi gg]Wk`h]Wk`ni a 'J Z6 `Ghi hh[Ufh`k YWgY`b" `8]Y` : YgdfÅWkY
XUfØVYf`g]bX`VYfY]hg`k Y]h`Zcfh[YgWk f]hhYbž`i bX`Y]bY`5V`ØgYgi a a Y
j cb`Yhk U`Y]bYf`A]`]cb`9i fc`ghY\h]a `F Ui a "

ðb [c `ghUXh`]gh`VYghØfnh`ØVYf`XYb`J Yf`i gh`Y]bYg
j]Y`j YfgdfYWkYbXYb`HU`Ybhg" `NY]h`Yf`ž`XYf`gY]bY`DfcZ`_Uff]YfY`VY]a
: 7 ' ð [c `ghUXh]a `j Yf[Ub[YbYb`ž\ f`VY[Ubb`i bX`]b`XYf`YhnhYb
GU]gcb`]b` " %9]bgÅhnYb`UWk`h`HcfY`gck]Y`j]Yf`J cf`U[Yb
VY]ghYi YfhYž`k]fX`U`g`Y]bYf`XYf`k]Wkh[]ghYb`Gd]Y`Yf`]a `?UXYf

Ub[YgY\Yb"GY]b`K YWgY`_ÖbbhY`VYfY]hg`]b`XYb`bÅWghYb`HU[Yb
j c`nc[Yb`k YfXYbž`XU`Yf`]a`YhnhYb`HYghgd]Y`[Y[Yb`X]Y`GdJ [[6
UmFYi h\`b]W`h`a`Y`f`XUVY]`k`Uf`

J Z6`Ghi hh[Ufh`]b`XYf`C ZZYbg]j`Y`

8Yf`J Z6`Ghi hh[Ufh`\Uh`Y]b`5i [Y`Ui Z`↑ b[Y`HU`YbhY`i bX`d`Ubh
k`Y]hYfY`HfUbgZYfg`]a`Gca`a`Yf!HfUbgZYfZYbghYf`"BYVYb`NY]hYf
nY][Yb`Ui W`X]Y`HG; `<c ZZYb\Y]a`i bX`UbXYfY`7`i Vg`≠hYfYggY`
NY]hYf`[]`h`U`g`j`]Y`j`YfgdFYW`YbXYf`BYi`ni [Ub[ž`i bX`Yg`k`]fX
XUj`cb`Ui`g[Y[Ub[Ybž`XUgg`Yf`ni bÅWgh`ZØf`X]Y`nk`Y]hY`A`UbbgW`UZh
XYg`J Z6`Ghi hh[Ufh`gd]Y`Yb`k`]fX`"8]YgY`GhfUhY[]Y`nY][hž`XUgg`XYf
J YfY]b`_cbh]bi`]Yf`]W`Ub`XYf`9bhk`]W`_i`b[`↑ b[Yf`Gd]Y`Yf
]bhYfYgg]Yfh`]gh`

Ni`gÅhn`]W`h`Uh`NY]hYf`_Øfn`]W`gY]b`8YVØh`ZØf`X]Y`XYi`hgW`Y
l`%-!B`Uh]cb`U`a`UbbgW`UZh[YZY]Yfhž`k`c`Yf`U`g`@]b`_gUi`»Yb
Y]b[YgYhnh`k`i`fXY`"8]YgYg`9b[U[Ya`Ybh`Ui`Z]bhYfb`Uh]cb`U`Yf`9VYb`Y
_ÖbbhY`]a`k`Y]hYfY`k`Yfhj`c`Y`9fZU`fi`b[Yb`Vf]b[Ybž`X]Y`gck`c`\`
gY]bYa`ni`_ØbZh][Yb`7`i`V`U`g`Ui`W`XYf`B`Uh]cb`U`a`UbbgW`UZh
ni [i`hY`_ca`a`Yb`

A Uf`_hk`Yfh`i`bX`?`cb`_i`ffYbn`

A`j`h`Y]bYa`A`Uf`_hk`Yfhj`cb`fi`bX`%ž) `\$`A`j`]cbYb`9i`fc`]gh`NY]hYf
XUVY]ž`g]W`]b`XYf`Xf]hYb`@[U`Y]bYb`B`Ua`Yb`ni`a`UW`Yb`"8]Y`@[U
gY`Vgh`\Uh`Y]bYb`i`YgUa`ha`Uf`_hk`Yfhj`cb`ØVYf`%%-`A`j`]cbYb`9i`fcž
i`bX`7`i`Vg`k`]Y`<`UbgU`F`cghc`W`_i`bX`HGJ`%,`*\$`A`ØbW`Yb`nY][Ybž
XUgg`]a`XYi`hgW`Yb`i`ggVU`X`U`g]W`Yf`bcW`Y]b][Yg`Ub`HU`Ybh
gW`i`a`a`Yfh`8Yf`i`7`≠[c`ghUXhž`a`]hY]bYa`A`Uf`_hk`Yfhj`cb`+ž(`
A`j`]cbYb`9i`fcž`k`]fX`j`]Y`gY]h][[YZcfXYfhgY]bž`i`a`X]Y`@ØW`Yž`X]Y
NY]hYf`\]bhYf`Ågghž`ni`gW`Y]Y`»Yb`

≠[c`ghUXh`\Uh`a`]h`NY]hYf`g`5V[Ub[`]bg[YgUa`h`%
Gd]Y`Yfj`Yf`i`ghYb`]b`X]YgYa`Gca`a`Yf`ni`j`YfnY]W`bYbž`k`Ug`X]Y
<YfUi`gZcfXYfi`b[`ZØf`XUg`HYUa`i`bX`XUg`HfU]bYfhYUa
i`bhYfghfY]W`h`8]Y`i`fU[Y`]gh`bi`b.`?`Ubb`≠[c`ghUXh`gW`bY`Y`[Ybi`[
fYU[]YfYb`i`bX`XYb`?`UXYf`bYi`Ui`ZghY`Ybž`i`a`]a`_ca`a`YbXYb`

GU]gcbghUfh'k YhhVYk YfVgZÄ\['ni 'V`Y]VYb3

9]b`K]YXYfgY\Yb`a]h`NY]h`Yf`_ÖbbhY`Yg`VYfY]hg`Ua`' &`"Gd]Y`hU[`]b
XYf`bYi Yb`GU]gcb`[YVYbž`gc`h`Y`g]W\`gY]b`HfUbgZYf`ni a`J Z6
Ghi hh[Ufh`VYghÄh][Yb`"8]Y` : Ubg`g]bX`[YgdUbbhž`k]Y`g]W\`X]YgY
↑ b[Y`?Uff]YffY`i bX`X]Y`_ca` a YbXYb`Gd]Y`nY]hYb`Ybhk]W_Y`b
k YfXYb`"

8YhU]`g	
C fh	≠[c`ghUXhž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "`][U' !cb`]bY"XY• k k k "gh]a`a Y"XY• k k k "hfUbgZYfa`Uf_h"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY