

F UXZU\ fYf`]b`A Ufc`Xgk Y]gUW\`gh]fVh`bUW\` a mghYf]ÖgYa`Ghi fn°

→a`@UbX_fY]g`<U» VYf[Y`ghUfV`Y]b`) (!`Ä\ f][Yf`F UXZU\ fYf`
bUW\`Y]bYa`Ghi fn"l b[Y_`ÄfhY`l fgUW\Ybž`NYi [Yb`[Ygi W\h"



A Ufc`Xgk Y]gUW\ ž`8Yi hgW\`UbX`!`9]b`hfU[]gW\Yf`J cfZU`"\ Uh]g]W\`
Ua`5VYbX`XYg`) "'&]'&\$&)]b`A Ufc`Xgk Y]gUW\`]a`@UbX_fY]g`
<U» VYf[Y`YfY][bYh"; Y[Yb`&&.)) l`f`ghØfnhY`Y]b`) (!`Ä\ f][Yf`
F UXZU\ fYf`Ui ZY]bYa`F UXk Y[`nk]gW\Yb`; fc» gUUF`cZi`bX`
<UZYbdfYddUW\`Ui g`V]g`Ub[`i b[Y_`ÄfhYb`; fØbXYb`"Hfch`n`XYg`
fUgW\Yb`9]b[fY]ZYbg`j cb`Dc`nY]i bX`FYhhi b[g_`fÄZhYb`_cbbhY`bi f`
bcW\`XYf`HcX`XYg`A UbbYg`ZYgh[YghY`h`k YfXYb`"8]Y: fY]k`j`][Y`
: Yi Yfk Y\ f`A Ufc`Xgk Y]gUW\`k Uf`YVYbZU`g`j cf`C fhi`bX`
i bhYfghØhnhYž`]bXYa`g]Y`X]Y`l bZU`ghY`Y`Ui g`Yi W\hYhY`i bX`ZØf`X]Y`
G]W\Yf\Y]h`gcf[hY`"8]Y [YbUi Yb`l a ghÄbXYž`X]Y`ni`X]YgYa`
hfU[]gW\Yb`l bZU`ZØ\ fhYbž`gc`Yb`bi b`Xi fW\`Y]bYb`
GUW\j YfghÄbX][Yb`[Y_`Äfh`k YfXYb`"ϕ`X]YgYa`Ni gUa`a Yb\Ub[`
k YfXYb`NYi [Yb`[YVYhYbž`\fY`ϕZcfa Uh]cbYb`XYf`Dc`nY]i bhYf`

XYf`HY`YZcbbi a a Yf`\$-) ' %# (&!\$`a]hni hY`Yb" `b: fUb_Yb
VYf]W hYhž`XUgg`

@Y]XYf`]gh`X]YgYf`i bZU``b]W h`XYf`Y]bn][Y`J cfZU``X]YgYf`5fh]b`XYf`
FY[]cb" `6YfY]hg`Ua `*""5i [i gh&\$\$(`Ua `Yg`ni `Y]bYa `gWk YfYb
I bZU``ž`U`g`Y]b`)) !`À`f][Yf`F UXZU`fYf`Ui ZXYa `?fYi nk Y[`]b
I bhYfh`YfYg`i bhYfk Y[g`k Uf""5i W ` `]Yf`[UV`Yg`Y]bYb`Ghi fnž`i bX
XYf` : U`fYf`j Yf`YhnhY`g]W `Yf`YV`]W ž`_cbbhY`YXcW
[`ØW`]W Yfk Y]gY`]bg`?fUb_Yb`Ui g`[YVfUW h`k YfXYbž`c`bY`XUgg
@YVYbg[YZU`f`VYghUbX" `B D`7cVi f[`j Yfk Y]gh`Ui Z`À`b`]W Y
I bZ`Y`Y"

Ni bY`a YbXY`F]g]_Yb`ZØf`F UXZU`fYf`

8]YgY`VY]XYb`J cfZ`Y`ghY`Yb`VY]gd]Y`UZh`ZØf`Y]bYb
VYgcf[b]gYffY[YbXYb`HfYbX`]b`8Yi hgW`UbX" `@Ui h`U`_hi Y`Yb
GhUh]gh]_Yb`j Yfi b[`ØW`Yb`ni bY`a YbX` : U`ffUXZU`fYf`c`bY
: fYa XY]bk]f_i b[""6YgcbXYfg[YZ`fXYhg]bX`F UX`Yf`]b`XYb
K]bhYfa`cbUhYbž`k`cVY]`K]hYfi b[`i bX`a Ub[Y`UZhY` `ZfUghfi _hi f
cZi`U`g`5i g`ØgYf`]XYbh]Zn]Yfh`k YfXYb" `a ` `U`f`&\$&` [UV`Yg`Ui h`XYf`
I bZU``Zc`fgW`i b[`XYf`J Yfg]W YfYf`ØVYf`&+" (\$ \$ `5`Y]bi bZ`Y`ž`VY]
XYbYb`fi bX`*" (\$ \$ `A YbgW`Yb`gW`k Yf`j Yf`Yhnh`i bX`%(+ [Yh`ØhYh
k i fXYb" `HU[YggW`Ui `VYf]W hYh`ØVYf`X]Y`hfUi f][Yb
GhUh]gh]_Yb"

: Ugh`YXYf`Xf]hY`h`ØX`]W Y`F UXi bZU``j Yf`Ài Zh`c`bY`X]Y`6YhY][i b[
k Y]hYfYf`J Yf`_Y`fghY`]bY`a Yf""8]Yg`ghY`h]a `X]fY`_hYb
Ni gUa`a Yb`Ub[`a]h`XYf`ghY][YbXYb`6Y`YVh`Y]h`XYg`F UXZU`fYbgž
Ui W`VY]`À`hYfYb`A YbgW`Yb" `8UVY]`nY][Yb`X]Y`NU`Ybž`XUgg`X]Y
`ZfUghfi _hi f`cZi`b]W h`Ui Z`X]Y`6YXØfZb]ggY`XYf`F UXZU`fYf`
Ui g[Yf]W hYh]ghž`k Ug`j]Y`Y`U`g`< Ui dhi fgUW`Y`ZØf`]fY`GhØfnY
Ub[YVYb" `6YgcbXYfg[YZ`f`]W `g]bX`9`Ya YbhY`k]Y
6cfXghY]b`_UbhYb`i bX`GhfU» YbVU`bgW]YbYbž`k `À`fYbX`Dc`Yf`i bX
GW`]XYf`gY`hYbYf`j YfUbhk`cfh]W `g]bX"

5i Zfi Z`ni f`J c`fg]W h`i bX`ni f`J YfVYggYfi b[
XYf` `ZfUghfi _hi f`

8]Y'ni ghAbX][Yb'GhY''Yb'g]bX' [YZcfXYfhž'X]YgY' [YZÀ\ f']WXYb
 Di b_hY'ni 'VYgY]h][Yb'i bX'XUa]h'ni f'G]WXYf\Y]h'XYf': U\ffUXZU\ fYf
 VY]ni hfU[Yb''Ni XYa' '[YVYb'j]Y'Y'F UX'Yf'Ubž']\fY': U\fk Y]gY'U'g
 ; fi bX'ZØf'I bZÀ''Y'ni 'VYhfUW hYb''? bUdd'Y]b'8 f]hhY''XYf
 5''Y]bj Yfi bZU''hYb' [YVYb'Ubž'ni 'gW bY''ZØf'X]Y'Yk Y'] [Y'G]hi Uh]cb
 [YZU\ fYb'ni 'gY]b''8]YgYf'5gdY_h'XYf'GY'VghfYZYI]cb'_ÖbbhY'Y]b
 k]W h][Yf'GW f]hh'ni f'J Yfa Y]Xi b['ni _ØbZh][Yf'I bZÀ''Y'gY]b''

8Yf'hfU[]gWXY'Nk]gWXYbZU''']b'A Ufc'Xgk Y]gUW'gc''i bg'U''Y'XUfUb
 Yf]bbYfbž'k]Y'k]W h]['G]WXYf\Y]h'ja' GhfU» Ybj Yf_Y\ f']gh''CV'ja
 ghÀXh]gWXYb'J Yf_Y\ f'cXYf'VY]a' F UXZU\ fYb']b'XYf'BUhi f' 'YXYf
 j cb'i bg'_Ubb'XUni 'VY]hfU[Ybž'X]Y'; YZU\ fYb'ni 'a]b]a]YfYb'i bX
 XUg'F UXZU\ fYb'g]WXYfYf'ni ' [YghU'hYb''

8YhU]`g	
C fh	A Ufc'Xgk Y]gUW ž'8Yi hgW'UbX
E i Y''Yb	<ul style="list-style-type: none"> • k k k "]bZfUb_Yb"XY • k k k "bd!WcVi f["XY • k k k "hU[YggWUi "XY

6Ygi WXYb'G]Y'i bg'Ui Z.'bU[!VUmYfb"XY