

G_UbXU`']b ; Ufa]gW. ; Ya Y]bXYk Yf_Y
nYfghØfYb`Ghc fWY Yb!B]ghghÀhhY °

⊕ ; Ufa]gW!DUfhYb_]fWY Yb`k i fXY`XUg`BYgh`Y]bYg
Ghc fWY YbdUUfYg`j cb ; Ya Y]bXYk Yf_Yb`YbhZYfbhž`k Ug
Jc [Y`gWØhnYf`ghUf`_f]h]g]YfYb "



; Ufa]gW!DUfhYb_]fWY Ybž`8Yi hgW`UbX`!`⊕ ; Ufa]gW!
DUfhYb_]fWY Yb`gcf[h`Y]b`Jc fZU`fi bX`i a`Y]b`Ghc fWY YbdUUf`ZØf
5i ZfY[i b[" `6Yf]W hYb`ni Zc`[Y`UVYb`A]hUfVY]hYf`XYf
; Ya Y]bXYk Yf_Y`XUg`BYgh`Y]bYg`Ghc fWY YbdUUfYg`Ui Z
Di ZYfgdY]WYfb`YbhZYfbhž`k Ug`j cb`Jc [Y`gWØhnYfb`U`g
k]XYffYW h]W`_f]h]g]Yfh`k]fX" < Ubgl`æUW]a` : ØbZghØW`ž`Nk Y]hYf
Jc fgl]hnYbXYf`XYg`@UbXYgVi bXYg`ZØf`Jc [Y`gW i hn`f@6J Łž`Ài » YfhY
6Ygcf[b]g`ØVYf`XYb`GW i hngHui g`XYf`GhØfWY" <]Yf`k]fX`b]W h
bi f`Y]b`BYgh`fØW_g]W hg`cg`YbhZYfbhž`gcbXYfb`Ui W`XUg`K c`XYf
J Ø[Y`]b ; YZU`f`[YVfUW h ž`gc : ØbZghØW`" `8]Y`GhØfWY`k i fXYb`gY]h
Y]b][Yf`NY]h`b]W h`a`Y`f`b`XYf`F Y []cb`[Yg]W hYhž`k Ug`XYb
J YfXUW h`Ui Z_ca`a`Yb`Āgghž`XUgg`X]Y`BYghYf`b]W h`bi f`i bVYXUW h
VYY]bhf`ÀW h][h`k i fXYbž`gcbXYfb`a` Ø[`]W Yfk Y]gY`Ui W`X]Y

: cfhdZUbni b['XYf'H]YfY '[YZÄ\ fXYb ž'VYf]Wk.hYh'A Yf_i f"

8 f" GUV]bY`K U[bYfž'hYWk.b]gWk.Y`@Y]hYf]b`XYf"; Ya Y]bXYk Yf_Yž
Ybh[Y[bYhYž'XUgg`Yg`g]Wk`XUVY]i a`Di ZYfgdY]Wk.Yf`\UbX`Yž'i bX
X]Y`5fVY]hYb`bÖh][`[Yk YgYb`gY]Yb"G]Y`VYhc.bhYž` Yg`k i fXY`_Y]b
B]gha UhYf]U`YbhZYfbhž'i bX`X]Y`GhÖfWk.Y`\UhYb`]b`XYb
Di ZYfgdY]Wk.Yfb`b]Wk.h`[Yb]ghYh" `Gck c`\`X]Y`6YcVUWk.hi b[Yb`XYf
6Yj Ö`_Yfi b[`U`g`Ui Wk`XYf`GWk.i hngHUi g`ZUgn]b]YfYb`X]Y`c`_U`Y
; Ya Y]bgWk.UZž`X]Y`XYa`@VYb]gfUi a`XYf`J Ö[Y`[fc»Y`6YXYi hi b[
VY]a`]ggh"

5i Zfi Z'ni f`Ni gUa a YbUfVY]h

⇒a`F U\`a Yb`Y]bYg`8]U`c[g`\UVYb`c`_U`Y`BUhi fgWk.i hn] YfVÄbXY`X]Y
; Ya Y]bXYk Yf_Y`Ui Z[YZcfXYfhž]b`<]bV`]W`_Ui Z`X]Y`bÄWk.gH
6fi hgU]gcb`Yb[YfY`5Vgh]a a i b[Yb`j cfni bY`a Yb" `HYggm
@ÖXYfa Ubbž`@Y]hYf]b`XYg`H]Yf\Y]a gž`gd]Y`h`\]YfVY]`Y]bY`nYbhfU`Y
Fc`Y"G]Y`]bZcfa`]YfhY` : ØbZghØW`_ØVYf`XYb`J cfZU`ž`k Ug`ni`Y]bYf
⇒hYfj Ybh]cb`XYf`i bhYfYb`BUhi fgWk.i hnVY`\ÖfXY`ZØ`fhY" `K]f
a ØggYb`Ui ZdUggYbž`XUgg`k]f`]b`XYf`FY[]cb`X]Y`6U`UbW`nk`]gWk.Yb
⇒ZfUghfi`_hi`fi bX`BUhi fgWk.i hn`k U\`fYb`ž`Yf`_Äfh` : ØbZghØW`_i bX
j Yfk Y]gh`Ui Z`X]Y`6YXYi hi b[ž`X]Y`GhÖfWk.Y`ZØf`XUg`Ö`c`c[]gWk.Y
; `Y]Wk[Yk`]Wk.h`\UVYb"

GWk.i hna U» bU\`a Yb`k]Y`B]ghd`ÄhnY`g]bX`k]Wk.h[" `@Ui h`Y]bYa
5fh]_Y`XYf`DZU`nk Yf_Y`B Yhn`5; `b]ghYb`GhÖfWk.Y`[YfbY`Ui Z
Yf\Ö`hYb`D`ÄhnYbž`k Ug`]b`ghÄXh]gWk.Yb` ; YV]YhYb`YXcWk
dfcV`Ya Uh]gWk`gY]b`_Ubb" <]YfVY]`]gh`Y]bY`Yb[Y`Ni gUa a YbUfVY]h
a]h`c`_U`Yb`BUhi f!`i bX`H]YfgWk.i hn] YfY]bYb`i bYf`Ägg`]Wk"
9fgUmb]ghd`ÄhnY`k YfXYb`[YgWk.UZYZbž'i a`GhÖfWk.Y`XUi Yf`UZh`ni
gWk.ØhnYb`i bX`[`Y]Wk.nY]h[`X]Y`9bYf[]Yj Yfgcf[i b[`ni`g]Wk.Yfb" `8]Y
DZU`nk Yf_Y`gYhnYb`Ui Z`HfUbgdUfYbn`i bX`cZYZbY`?ca a i b[_Uh]cb
a]h`XYf`6Yj Ö`_Yfi b["

8 Yf`GWk i hn`XYf`GhÖfWk.Y`i bX`XYf`BUhi f

8 Yf`J cfZU`]b` ; Ufa`]gWk!DUfhYb_]fWk.Yb`k]fZh`Y]b`@Wk.h`Ui Z`X]Y`cZh
\Y]_`Y`6Yn]Y\i b[`nk]gWk.Yb`a YbgWk`]Wk.Yf`⇒ZfUghfi`_hi`fi bX`XYb

@YVYbgfÅi a Yb j cb J Ò[Y`b"8Yf`B56I žk]Y`Ui Z]\fYf`K YVgY]hY`
**bUVi "XY`VYgWxf]YVYbž\Uh'g]W`gWxcb`Ub[Y`XYa`GWxi hn`XYf`
 5fhYbj]Y`ZU`hj YfgWxf]YVYb" `b`8Yi hgW`UbX`g]bX`j]Y`Y`Jc[Y`UfhYbž
 XUfi bhYf`Ui W`XYf`GhcfW`ž[YfUXYni`VYXfc`h`A U» bU`a Yb`ni a
 GWxi hn`i bX`ni f` : ÒfXYfi b[`XYf`@YVYbgfÅi a Y`XYf`J Ò[Y``\UVYb
 \ÒW`ghY`Df]cf]h`hž`i bX`X]Y`6Yj Ò`_Yfi b[`k]fX`Yfa`i h][hž`U`hj]`Ub
 Jc[Y`gWxi hnU`_h]cbYb`hY]`ni bY`a Yb"**

8]YgYf`JcfZU``_ÒbbhY`U`gc`Y]bY`7\UbW`gY]bž`i a`]b`XYf`FY[]cb
 ; Ufa`]gW`!DUfhYb_]fW`Yb`b]W`h`bi f`ØVYf`XYb`GWxi hn`XYf`GhÒfW`Y
 bUW`ni XYb`_Yb`ž`gcbXYfb`Ui W`XUfØVYfž`k]Y`X]Y`Ni gUa` a YbUfVY]h
 nk]gW`Yb`A YbgW`i bX`BUhi f`[Ygh`f`_h`k YfXYb`_Ubb"i a gc`a Y`f
 a ØggYb`g]W`U``Y`VYhY]`][hYb`5`_hYi fY`]bg`NYi [``Y[Ybž`XUa`]h
 gc`W`Y`JcfZ`Å``Y`b]W`h`ni f`B`cfa`U`]h`h`k YfXYb"8Yf`8]U`c[`]gh`XYf
 GW`ØggY```ZØf`X]Y`GhÒfW`Y`i bX`X]Y`BUhi f`]bg[YgUa`h"

8YhU]`g	
Cfh	; Ufa`]gW`!DUfhYb_]fW`Yb`bž`8Yi hgW`UbX
Ei Y``Yb	<ul style="list-style-type: none"> • k k k "a Yf`_i f"XY • k k k "dZU`nk Yf`_Y!bYhn"XY • k k k "bUVi "XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY