

A]b]ghYfd fÄg]XYbh'@]Yg'k Ufbh.
<Y]ni b[gk YWÅ gY`'_ÒbbhY'Z]bUb n]Y`Y': U`Y
gY]b°

B]YXYfgUWÅ gYbg'A]b]ghYfd fÄg]XYbh'C`UZ'@]Yg'k Ufbhj'cf
\c\Yb'<Y]n_cghYb'i bX'ZcfXYfh'gcn]U`Y': ÒfXYfi b['ZØf'XYb
l a gh]Y['Ui Z'K Äfa Ydi a dYb"



: Øfh\ ž'8Yi hgWÅ`UbX'!' ð'NY]hYb'ghY][YbXYf'9bYf[]Y_cghYb'g]bX
X]Y'8]g_i gg]cbYb'i a 'i a k Y'hZFYi bX`]WÅY'<Y]nhYWÅb]_`U_hi Y`Yf
XYbb'Y'"B]YXYfgUWÅ gYbg'A]b]ghYfd fÄg]XYbh'C`UZ'@]Yg'\Uh'g]WÅ'_`Uf
ni`K Äfa Ydi a dYb'VY_Ubbhi bX'X]YgY'U`g'_i [Y'@Øgi b['ZØf
<Y]ni b[gZfU[Yb'VYnY]WÅbYh"K Ä\fybX'Yf'X]Y'; YZU\fyb'j cb'\c\Yb
²`!'i bX'; UgdfY]gYb'Ubgdf]WÅhž'k Ufbh'Yf'Ui WÅ'j cf'XYa`F]g]_cž
XUgg'J YfvfUi WÅYf'']b'Y]bY' Z]bUb n]Y`Y': U`Y`'[YfUhYb'_ÒbbhYbž
k Ybb'XYf' l a gh]Y['b]WÅh'[i h'VY['Y]hYh'k]fX"'8Ua]h'UddY`']Yfh'Yf
Ub'X]Y'Dc`]h]_žX]Y'f]WÅh][Yb'K Y]WÅYb'ni`ghY`Ybž'i a`XYb'K YWÅgY`
ni`Y]bYf'i a k Y'hZFYi bX`]WÅYfYb'<Y]nhYWÅb]_`ni`i bhYfghØhnYbž
c\by'YXcWÅ'VYgh]a a hY'<Y]ni b[gUfhYb'ni`j YfvUbbYb"'8]Y

8]g_i gg]cbYb'ØVYf'XUg'i a ghf]hhYbY'<Y]ni b[g[YgYhn'j cb'9! !
K]fhgW\UZhga]b]ghYf'F cVYfh'<UVYW_\UVYb']b'XYf'6Yj Ò_Yfi b['ZØf
j]Y'5i ZFY[i b[' [Ygc f[hž'XU'X]YgYg'j c fgW\ fY]Vhž'XUgg'bYi Y
<Y]ni b[Yb'ni '*) 'DfcnYbh'a]h'YfbYi YfVUFYb'9bYf[]Yb'VYhf]YVYb
k YfXYb'a ØggYb''8]YgY'FY[Y'i b[' []'h'ni Yfgh'bi f'ZØf'BYi VUi hYb']b
ZYgh[Y`Y[hYb'BYi VUi [YV]YhYbž'gcXUgg'VYghY\YbXY'<Y]ni b[Yb
k Y]hYf\]b' [Ybi hnh'k YfXYb'XØfZYb'i bX', VYf[Ub[gZf]ghYb' [Y'hYb"

K]Y' **BB** 'VYf]W\hYhž'Zc fXYfb'9! dYfhYb'Y]bY'gc n]U'' [YghUZZY'hY
: ÒfXYfi b['ZØf'XYb' l a gh]Y['Ui ZK Àfa Ydi a dYb''@]Yg'\YVh'\Yfj cfž
XUgg'Y]bY'GYb_i b['XYf'Ghfca dYf]gY'X]Y'5hfU_hj]hÀ'h'X]YgYf
HYW\bc`c []Y'k Y]hYf'ghY][Yfb'_ØbbhY''9g'V`Y]Vh'UVni k UfhYbž'cV
X]Yg']b'XYf'dc`h]gW\Yb'8 YVUhhY'Yb hgd fYW\YbX'VYfØW_g]W\h[h
k]fX"

: ÒfXYfa Ò[`]W\ _Y]hYb'ZØf
<Y]ni b[ga cXYfb]g]Yfi b[Yb

8Ua]h'XYf'K YW\gY''ni 'YfbYi YfVUFYb'9bYf[]Yb'Ui W\Z]bUbn]Y''
a UW\VUF'V`Y]Vhž'ghY\Yb'X]j YfgY': ÒfXYfdfc[fUa a Y'VYfY]h''Gc'g]bX
XYf'5i ghUi gW\U'hYf'2 `!`cXYf'; Ug\Y]ni b[Yb' [Y[Yb'V]ca UggY!
cXYf'k Àfa Y[Ydi a dYhY'5b`U[Yb'ZØfXYfZÀ\][''Ni gW\ØggY'_ØbbYb
VY]'XYf'? ZK ž'XYf'? fYX]hUbghU'h'ZØf'K]YXYfUi ZVUi ž'VYUbhfU[h
k YfXYb''8]YgY'V]YhYh'b]W\h'bi f'X]fY_hY'Ni gW\ØggYž'gcbXYfb
Yfa Ò[`]W\h'Ui W\`Y]bYb'Yf[ÀbnYbXYb'? fYX]h'ZØf
<Y]ni b[gbYi Yfi b[Ybž'gcbZYfb'Y]bY'Ni gU[Y'ZØf'Y]bYb'Ni gW\i gg
j cf`Y[h''BYVYb'XYf'; fi bXZØfXYfi b['j cb'' \$'DfcnYbh'ZØf'U''Y
ZØfXYfZÀ\][Yb'<Y]ni b[gUb`U[Yb'_ØbbYb'Ui W\`ni gÀ'h`n]W\Y'6cb]'b
5bgdfi W\ [Ybca a Yb'k YfXYbž'k]Y'X]Y'J YfVfUi W\YfnYbhfU`Y'Ui Z
]\fYf'K YVgY]hY'Yf'Ài hYfh: **J YfVfUi W\YfnYbhfU`Y`**"

8]Y'6i bXYgZØfXYfi b['ZØf'YZZ]n]YbhY'; YVÀi XYž'_i fn'69; '9A ž
i bhYfghØhnh']bgVYgcbXYfY`A U» bU\`a Yb'Ub'K c\`b\`Ài gYfbž'i a `XYb
K YW\gY''ni 'Yf'Y]W\hYfb''<]YfVY]'k]fX'b]W\h'bi f'XYf'5i ghUi gW\`j cb
<Y]ni b[Ybž'gcbXYfb'Ui W\`X]Y'`C dh]a]Yfi b['VYghY\YbXYf'GmghYa Y
[YZØfXYfhž'gc`Ub[Y`X]YgY'À'hYf'U`g`nk Y]'J\`fY'g]bX''5bhfÀ[Y
_ØbbYb'ØVYf'XUg'?i bXYbdcfhU`XYf'? ZK `cXYf'XUg'65: 5 [YghY''h
k YfXYbž'i bX'Y]bY']bX]j]Xi Y``Y'9bYf[]YVYfUhi b['_Ubb'a]h'Y]bYa

Ni gW i gg j cb `V]g`ni `) \$`Dfc nYbh`[YZ`fXYfh`k YfXYb`"

6YgcbXYfY`6YX]b[i b[Yb`i bX` : f]ghYb

8]Y` : `fXYfdfc[fUa` a` Y`gYmYb`j` cfUi` gZ`XUgg`5bhf`A[Y`j` cf`XYa`
6Y[]bb`XYf`Yk`Y`][Yb`A`U`»`bU`a` Yb`[YghY`h`k`YfXYb`"5i` »`YfXYa`
_`ObbYb`j` YfgW`]YXYbY`Dfc[fUa` a` Y`a`]hY]bUbXYf`_ca`V]b]Yfh`
k`YfXYb`Z`i` a` `X]Y`OZZYbh`]W`Yb` : `fXYfa`]hhY`c`dh]a` U`Ui` gni` bi` hnYb`"
8Yf`[Y`hYbXY`F`U`a` Yb`g]Y`h`j` cfZ`XUgg`X]Y` : `fXYfi` b[`j` cb`XYf`5fh`
XYf`VYghY`YbXYb`<Y]ni` b[gUb`U[Y`i` bUV`A`b[] [`]gh`i` bX`V]g`ni`
)` "\$`\$`\$`9i` fc`d`fc`K` c`b`Y]b`Y]h`Z`f`K` c`b[YV`A`i` XY`a` O[`]W`g]b`X`"
8Yf`5i` ghUi` gW`j` cb`^`!`cXYf` ;` Ug`Y]ni` b[Yb`k`]fX`gdYn]Y`a`]h`
Y]bYa` `ni` g`Am`]W`Yb`6`cbi` g`j` cb`%`\$`Dfc`nYbh`i` bhYfgh`Ø`h`h`Z`k` Ybb`
X]YgY`[Y[Yb`Z`fXYfZ`A`][Y`5`b`U[Yb`YfgYm`h`k`YfXYb`Z`k`]Y`]a` `8`YhU]`
Ui` ZXYf`K` YVgY]hY`XYg`65: 5`Ui` g[YZ`f`h`"

5b[Yg]W`hg`XYf`8]g`_i` gg]cbYb`i` bX`XYf`J`]Y`nU`U`Ub`
: `fXYfa` O[`]W`_Y]hYb`]gh`Yg`i` bYf`A`gg]W`Z`XUgg`g`c`k` c`l`Dc`]h]_`U`g`
Ui` W`6`Øf[Yf`[i`h]bZcfa`]Yfh]g]bXZ`i` a` `X]Y`HfUbgZcfa` Uh]cb`ni` `Y]bYf`
bUW`U`h] [YfYb`<Y]nhYW`b]_`YfZc`[fY]W`ni` `i` [YghU`hYb`"8]Y`
K` A`fa` Ydi` a` dY`_`ObbhY`XUVY]b]W`h`bi` f`U`g`a` cXYfbY`@`Øgi` b[`Z`f`
BYi` VUi` hYb`Z`gcbXYfb`Ui` W`U`g`ni` _i` bZhgZ`A`][Y`C`dh]cb`Z`f`A`hYfY`
;` YV`A`i` XY`[Y`hYb`Z`gcbZYfb`X]Y`f]W`h][Yb`J`cfUi` ggYhni` b[Yb`
[YgW`UZZYb`k`YfXYb`"

8YhU]`g	
C`fh`	:` Øfh`Z`8Yi` hgW`U`b`X`
E`i`Y`Y`b`	<ul style="list-style-type: none">• k k k "bb"XY• k k k "j`YfVfUi` W`YfnYbhfU`Y"XY• k k k "VUZU"XY

6Ygi` W`Yb`G]Y`i` bg`Ui` Z.`b`U[!VUmYfb`"XY`