

: fY]g]b[`V`Y]Vh`VY]a ` _`Y]bYb
: i » [Àb[YfncbYb!`? cbnYdh. `9]b
? ca dfca]gg°

: fY]g]b[`gYhnh`Ui Zj Yfgh`Àf`_hj Yf`_Y`fgVYfi `][hY`NcbYb`i bX
d`Ubh`_Y]bY`_ca d`YhhY` : i » [Àb[YfncbY`]b`XYf`ϕbYbghUXh"



: fY]g]b[ž`8Yi hgW`UbX`!`ϕ` : fY]g]b[` \Uh`XYf`D`Ubi b[gUi ggW`i gg
XYg`GhUXhfUhg`bUW` `U`fY`Ub[Yb`8]g`_i gg]cbYb`bi b`Y]bY
9bhgW`Y]Xi b[` \]bg]W`h`]W`XYf` : i » [Àb[YfncbY`[Yhfc`ZZb`"8]Y
GhUXh`k]fX`_Y]bY`Xi fW`[Àb[]] Y` : i » [Àb[YfncbY`Ui gk Y]gYbž
gcbXYfb`V`Y]Vh`VY]a `VYgh`Y`YbXYb`J Yf`_Y`fg`_cbnYdh`"8]YgYg`g]Y`h
Y]bY` _`Y]bY` : i » [Àb[YfncbY`nk]gW`Yb`GW`]YXYfYW`_i bX
5a hg[Yf]W`hg[UggY`j cf`"ϕ`j]Y`Yb`J Yf`_Y`fgncbYbž`k]Y`XYf`C`VYfYb
i bX`I bhYfYb`<Ui dhghfU`Y`gck]Y`XYf` ; YbYfU`!j cb!BU[Y`!GhfU`Y
i bX`<Y`] []Y]gh[UggYž`V`Y]Vh`Yg`VY]`Y]bYa`j Yf`_Y`fgVYfi `][hYb
6YfY]W`ž`k c`5i hcZU`fYb`k Y]hYf` \]b`Yf`Ui Vh`]ghž`k Ug`ni a`6Y]gd]Y`
k]`XYg`DUf`_Yb`ni f` : c`[Y` \Uh"

8]Y'9bhgWXY]Xi b['Z]Y`a]h'Y]bYf'_bUddYb`A Y\ f\Y]hj`cb', . *
Gh]a a Yb"; f0bYž>@]b_Y`i bX`X]Y`² 8D`XfÀb[hYb`Ui ZY]bY
_ca d`YhhY` : i » [Àb[YfncbY`]b`XYf`5`hghUXh`'6Ygcf[hY
9]bnY`ÀbX`Yfž; Ughfcbca Yb`i bX`Y`fnhY`VYZ0fW hYb`bY[Uh]j Y
5i gk]f_i b[Yb`Z0f`X]Y`9ffY]WVUf_Y]h`]\fYf'; YgW`ÀZhY`"5bk c`bYfž
X]Y`0VYf`DUf_d`ÀhnY`]b`XYf`≠bYbghUXhj YfZ0[YbžVYb0h][Yb
5i gbU\ a Y[YbY\ a][i b[Ybž`k Ug`Y]bY`ni gÀhn`]WXY
<YfUi gZcfXYfi b[`XUfghY`h`9]b`dcg]hj Yg`9`Ya Ybh`X]YgYf`D`Ubi b[
]gh`X]Y`FYXi _h]cb`XYg`5i hcj Yf_Y\fg`]b`XYf`≠bYbghUXhi a`fi bX`- \$
i`]a`J Yf[`Y]W`ni`&\$%`žk]Y`Y]bY`J Yf_Y\fgnÀ`i b[`nY][hY"

J Yf_Y\fgVYfi \][i b[`i bX`6Y[Y[bi b[gncbY

8]Y`GhUXhj YfZc`[h`X]Y`@Y]h]XYY`Y]bYg`b]j YUi [`Y]WXYb`FUi a`g`Z0f
U`Y`J Yf_Y\fgY]bY\ a Yfž`k Ug`]bgVYgcbXYfY`XYf`6Y[Y[bi b[gncbY
]a`?Yfb`XYf`5`hghUXh`ni [i hY`_ca`a Yb`gc`""N]Y`]gh`Ygž`XYb
8i fW [Ub[gj Yf_Y\fg`XYf`Y]bgh`0VYf`) \$`i`Ui ga UW`hYž`ni
fYXi n]YfYb`"≠bYf\U`V`XYf`j cf[YgY\YbYb`5i hcYf[]cb`k]fX`Yg
b]W`h`bi`f`F`UXZU\`fYfbž`gcbXYfb`Ui W`GhUXhVi ggYb`i bX
@]YZYfj Yf_Y\fg`k`À`fYbX`ZYgh[Y`Y[hYf`NY]hYb`Yfa`0[`]W`hž`X]Y
Ui hcZfY]Y`?YfbncbY`ni`VYZU\`fYb`"8]Y`GhfU» Yb`]b`XYf`5`hghUXh
k YfXYb`Z0f`XYb`0Vf][Yb`J Yf_Y\fg`Ui Z`GW`f]h[YgW`k]bX][_Y]h
VYgW`fÀb`_h"

: i » [Àb[YfncbYb`g]bX`]b`j]Y`Yb`GhÀXhYb`XYf`K`Y`hj YfVfY]hYhi bX
Z0fXYfb`Y]bY`g]WXYfY`i bX`Ub[YbY\ a Y`I`a [YVi b[`Z0f`XUg
9]b`_Ui ZYb`i bX`:`Ub]YfYb`"K Ug`j]Y`Y`b]W`h`k]ggYb.`8]Y`YfghY
: i » [Àb[YfncbY`]b`8Yi hgW`UbX`YbghU`bX`VYfY]hg`%-)`']b
C`XYbVi f[""8]YgY` : cfa`XYf`GhUXh[YghU`hi b[`nY][h`g]W
a]h`Yfk`Y]Y`U`g`Y]bY`YfdfcVhY`@0gi b[`ni`f`GhY][Yfi b[`XYf
@YVYbgei U`]h`Àh`i bX`ni`f`FYXi n]Yfi b[`j`cb`I`a`k`Y`hVY`Ughi b[Yb"

9bhk]W`_i b[`i bX`G]WXYf\Y]h

9]b`5i [Yba Yf`_XYf`GhUXh` : fY]g]b[``]Y[h`Ui ZXYf`J YfVYggYfi b[`XYf
G]WXYf\Y]h]a`J Yf_Y\fg`"@Ui h`XYf`I`bZU``_ca`a]gg]cb`k`i`fXYb`gY]h
XYf`9]bZ0\fi b[`XYg`J Yf_Y\fg`_cbnYdhg`, +`J Yf_Y\fgi bZÀ`Y
fY[]ghf]Yfž`k`cVY]`X]Y`a`Y]ghYb`YX][`]W`6U[UhY`Yb`k`UfYb"

8YbbcW`_Ua`Yg`i bhYf`UbXYfYa`ni`" - `I bZ`Yb`Ui Z[fi bX`j cb
 ?c``]g]cbYb`a`]h`<]bXYfb]ggYb`k]Y`GhY]bei UXYfb`i bX`G]hnV`Ab`_Yb"
 I a`gc`W`Y`JcfZ`Y`ni`a`]b]a`]YfYbž`gc``Yb`X]YgY`<]bXYfb]ggY
 VYggYf`a` Uf_]Yfh`k`YfXYb"

8Yf`C`VYfVØf[Yfa`Y]ghYf`HcV]Ug`9gW`YbVUW`Yf`Ai`»`YfhY`g]W`
 Yf`Y]W`hYfh`ØVYf`XYb`?`cbgYbg`]a``GhUXhfUh`"8]Y`GhUXh`d`Ubh`ni`XYa`
 Y]bY``ϕZcfa`Uh]cbg`_Ua`dU[bYž`i`a``XYb`6Øf[Yfb`j`Yfgh`AbX`]W`ni`
 a`UW`Ybž`k`]Y`X]Y`bYi`Y`J`Yf`_Y`fgZØ`fi`b[`]b`XYf``ϕbYbghUXh`
 Ui`gg]Y`h`"5i`W`X]Y`6Uff]YfY`ZfY]`Y]h`XYf`<`U`hYghY``Yb`k`]fX`
 j`YfVYggYfhž`VYgcbXYfg`Ua``A`Uf]Ybd`Um`i`bX`XYf`
 5a`hg[Yf]W`h[UggY`"8]Yg`]gh`HY]`XYf`BYi`[YghU`hi`b[ž`i`a``X]Y`
 9ffY]W`VUf`_Y]h`XYf``ϕbYbghUXh`ni`j`YfVYggYfb`i`bX`XUg`6i`gZU`fYb`
]bhi`]h]j`Yf`ni`i`[YghU`hYb"

A`h`Y]bYa``_`UfYb`i`c`_i`g`Ui`Z`X]Y`6YXØfZb]ggY`j`cb`i`»`[`Ab[Yfb`i`bX`
 F`UXZU`fYfb`a`ØW`hY`i`fY]g]b[`U`gc`Y]bYb`ZfYi`bX`]W`Yb`i`bX`
 Y]b`UXYbXYb`GhUXhfUi`a`gc`W`UZZYb`"8]Y`J`Yf`_bØdZ`b[`]j`cb`
 J`Yf`_Y`fgd`Ubi`b[`]i`bX`GhUXhYbhk`]W`i`b[`nY][hž`XUgg`a`Ub`_\]Yf`Y]b`
 [i`hYg`<`AbXW`Yb`_\Uh`ZØf`X]Y`i`YghU`hi`b[`Y]bYf`YVYbgk`YfhYb`
 ϕbYbghUXh"

8YhU]`g	
C`fh	:`fY]g]b[ž`8Yi`hgW`U`bX
E`i`Y``Yb	<ul style="list-style-type: none"> • k`k`k`"gi`YXXYi`hgW`Y`"XY •]b`bYbghUXh"ZfY]g]b["XY • bi`hnXY]bYb`cfhXUbbV`Y]VYbk`]fXcf`h"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`bU[!VUmYfb`"XY