

Hfi a d`ghc d d h`A]`hÀf\]`ZY. `K Ug`VYXYi hYh XUg`ZØf`X]Y`I _fU]bY 3

5_hi Y`Y`9bhk]W_`i b[Yb`ni f`a]`hÀf]gWYb`i bhYfghØhni b[`XYf
I _fU]bY`Xi fW`X]Y`I G5`i bX`9i fcdU`ja `?cbhYI h`XYg`?cbZ]_hg
a]h`Fi gg`UbX"



9f`Ub [Ybž`8Yi hgW`UbX`!`ē`XYb`j Yf[Ub [YbYb`K cWYb`U`h`g]W
X]Y`G]hi Uh]cb`]b`XYf`I _fU]bY`YfbYi h`ni [Ygd]hnh`8Yf`?cbZ]_hž`XYf
gY]h`Δ\`fYb`UbXUi Yfhž`nY][h`bi bž`XUgg`a]h`XYf`dc`]h]gWYb`K YbXY
]b`XYb`I G5`i bhYf`8cbU`X`Hfi a d`Ui W`X]Y`a]`hÀf]gWY
I bhYfghØhni b[`ZØf`?`]Yk`i bhYf`8fi W_`[YfÀh`"J]YhbUa "j b
VYf]W`hYhž`XUgg`X]Y`5i gg]W`hYb`ZØf`X]Y`I _fU]bY`gY]h`Hfi a dg
5a hgUbhf]h`XØghYfYf`[Yk cfXYb`g]bX`"K À\`fYbX`X]Y`6]XYb!
FY []Yfi b[`bcW`[fc»nØ[] [Y`A]`hÀf\]`ZYb`j YfgdfUW`ž`[`Ui Vh`a Ubž
XUgg`Hfi a d`X]Y`I bhYfghØhni b[`Ui ZY]b`A]b]a i a `fYXi n]YfYb
_ÖbbhY"

8]Yg`]gh`VYgcbXYfg`VYgcf[b]gYffY [YbXž`XU`j]Y`Y`Yi fcdÀ]gWY
6YcVUW`hYf`g]W`dYgg]a]gh]gW`Ài » Yfbž`UVYf`XYbbcW`J YfhfUi Yb

]b`X]Y`Yi fcdÀ]gWXY`I bhYfghØhni b[`ZØf`?]Yk` \UVYb"8]Y`I _fU]bY
 \Uh`Zc fhgWf]h`i]WXY`K UZZYb` \Yf[YghY`h`i bX`Ybtk]W_Y`h
 _cbh]bi]Yf`]W`bYi Y`HU_h]_Yb" Gc`ZØ\fhY`?]Yk` _Øfn`]W`X]Y
 CdYfUh]cb` Gd]bbYbbYhn`Xi fWž`VY]`XYf` (%fi gg]gWXY` :`i [nYi [Y
 Ub[Y[f]ZZYb`i bX`a` Ò[`]WXYfk Y]gY`nY`b`XUj`cb`nYfghØfh`k`i fXYb"

A]`]hÀf\]`ZY`i bX`[Ycdc`]h]gWXY`GdUbbi b[Yb

8 Ug`DU_Yh`XYf`I G5`ni`f`I bhYfghØhni b[`XYf`I _fU]bYž`XUg`Ui`g
 5VZUb[fU_YhYbž`[YdUbnYfhYb` :`U\fnYi [Ybž`DUbnYfUVk`Y\fk UZZYb
 i bX`a`YX]n]b]gWXYb`5i`gfØghi`b[Yb`VYghY`hž`]gh`Y]b`XfUgh]gWXYg
 NY]WXYb"@Ui`h`Y]bYa`6Yf]W`hj`cb`8Yi`hgW`UbXZi`b`_VY`Ài`Zh`g]W
 X]Y`bYi`Y`A`]]hÀf\]`ZY`Ui`Z`(&`A`]]cbYb`8c`Uf"8UVY]`ghY`h`X]Y`I`G!
 FY[]Yfi`b[`_Ufž`XUgg`g]Y`U`g`[fØ»`hYf`Z]bUbn]Y`Yf`i`bX`a`]]hÀf]gWXYf
 I`bhYfghØhYf`XYf`I`_fU]bY`]a`?`Ua`dZ`[Y[Yb`Fi`gg`UbX`U[]Yfh"

⇒ XYf`Nk`]gWXYbnY]h`\UVYb`g]W`X]Y`[Ycdc`]h]gWXYb`GdUbbi`b[Yb
 Xi`fW`X]Y`5b`_i`bZh`j`cb`,`"\$\$\$`bcfX`cfYUb]gWXYb`Gc`XUHyb`]b`XYf
 fi`gg]gWXYb` ;`fYbnfY[]cb`?`i`fg`_k`Y]hYf`j`YfghÀf`_h"8]Yg`k`i`fXY`j`cb
 I`G!5i`»`Yba`]b]ghYf`6`]b`_Yb`U`g`VYXfc`\]W`VYi`fhY`]hž`XU`X]Y
 Ni`gUa`a`YbUfVY]h`nk`]gWXYb`Fi`gg`UbX`i`bX`B`cfX`cfYU`X]Y
 G]WXYf\Y]h]b`XYf`FY[]cb`[YZÀ\`fXYb`_ØbbhY"

9i fcd Ug`5bghfYb[i b[Yb`i bX`Z]bUbn]Y`Y I`bhYfghØhni`b[

8]Y`I`bhYfghØhni`b[`ZØf`X]Y`I`_fU]bY`]gh`Ui`W`j`cb`Yi`fcdÀ]gWXYf
 GY]hY`b]W`h`i`bYf\`YV`]W`"9]bY`9f\`YVi`b[`nY][`hž`XUgg`9i`fcdU`]b`XYb
 `YhnhYb`»\`fYb`]bg[YgUa`h`fi`bX`%`&`A`]]UfXYb`9i`fc`Ub
 :`]bUbna`]hY`i`bX`a`]]hÀf]gWXYf`<`]ZY`a`cV`]g]YfYb`_cbbhYž
 k`À\`fYbX`X]Y`I`G5`%%(`A`]]UfXYb`9i`fc`VYfY]hghY`h`Yb"8]Y`9I
 d`Ubhž`]bbYf\`U`V`XYf`b`ÀW`ghYb`ZØbZ`»\`fY`Y]bY`i`b[`Ui`V`]WXY
 Gi`a`a`Y`j`cb`,`\$\$`A`]]UfXYb`9i`fc`ZØf`X]Y`J`YfhY]X[]i`b[
 VYfY]hni`ghY`Ybž`k`Ug`X]Y`J`YfhY]X[]i`b[`gUi`g[`UVYb`]b`XYb
 A`h[`]YXgghUUhYb`V]g`&\$`+`XYi`h]W`ghY][`Yfb`gc`""`@Ui`h`&\$`a`]b`W
]gh`X]Y`K`UZZYb`dfcXi`_h]cb`]b`XYf`I`_fU]bY`gY`Vgh`]bnk`]gWXYb`Ui`Z
 Yhk`U`(\$`DfcnYbh[Ygh]Y[Yb"

A]h'8 ÅbYa Uf_ž'GWk YXYbž? UbUXUž'B cfk Y[Yb'i bX'g`UbXž'X]Y
 \Yi Yf']bg[YgUa h'%ž 'A]`]UfXYb'9i fc'ZØf'i _fU]b]gWXY`K UZZYb
 Ui g[Y[YVYb'\ UVYbž'gWXY]bh'XYf'HfYbXž'X]fY_h'VY]'XYb
 i _fU]b]gWXYb'<YfghY`Yfb'ni '_Ui ZYbž]a a Yf'a Y\ f'GWi `Y'ni
 a UWXYb"Ni XYa '[UV'8Yi hgW`UbX`VY_Ubbhž'Y]bYb'GWi `XYbZcbXg
 j cb') \$\$'A]`]UfXYb'9i fc'ZØf'J YfhY]X][i b['i bX'žZfUghfi _hi f
 Y]bni f]W hYbž'k Ug'XYb'dc`h]gWXYb'K]`Yb'ni f'l bhYfghØhni b[
 i bhYfghfY]W h"

Ni _i bZhgUi gV`]W_`i bX'< YfUi gZcfXYfi b[Yb

CVk c\`X]Y'; YgUa hi bhYfghØhni b['ZØf'X]Y'l _fU]bY`Yf\YV`]W`]ghž
 []Vh'Yg'6YXYb_Yb'\]bg]W h]W`XYf'ni _ØbZh][Yb'<]'ZY"J]Y`Y'l G!
 Dc`h]_Yf'gY\Yb']b'Y]bYf'B]YXYf'U[Y`XYf'l _fU]bY`Y]bY'6YXfc\i b[
 ZØf'X]Y'l G5ž'k Ug'X]Y`K U\fgWXY]b`]W`_Y]h'Yf\Ø\hž'XUgg'K Ug\]b[hc b
 k Y]hYf\]b'i bhYfghØhYb'k]fXž'Ui W`k Ybb'g]W`XYf'l a ZUb[
 fYXi n]YfYb'_ØbbhY"8]Y'8]g_i gg]cb'ØVYf'Y]bYb'a Ø[`]WXYb'B5HC!
 6Y]hf]h'XYf'l _fU]bY`V'Y]Vh'ni XYa '_ca d`Yi ž'XU'Ui gfY]WXYbX
 6YXYb_Yb`VYghY\Ybž] cf'U`Ya `gY]hYbg'XYf'l G5"

5VgW`]Y» YbX`V`Y]Vh'ZYghni \U`hYbž'XUgg'X]Y'[Ycdc`h]gWXYb
 9b hk]W_`i b[Yb'i bX'X]Y'a]]hÅf]gWXY'l bhYfghØhni b['ZØf'X]Y
 l _fU]bY`Ui W`]b'Ni _i bZh'YbhgWXY]XYbX`V`Y]VYb'k YfXYb"8]Y'9i
 i bX'X]Y'l G5`ghY\Yb'] cf'XYf'< YfUi gZcfXYfi b[ž']\f'9b[U[Ya Yb'ni
]bhYbg]j]YfYbž'i a `XYf'l _fU]bY']a `?Ua dZ[Y[Yb'X]Y'fi gg]gWXY
 5[[fYgg]cb'k Y]hYf\]b'ni f'GY]hY'ni `ghY\Yb"

8YhU]`g	
C fh	9f`Ub[Ybž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "j]YhbUa "j b • k k k "XYi hgW`UbXZi b_"XY • k k k "&\$a]b"W

6Ygi WXYb`G]Y'i bg'Ui Z.`bU[!VUmYfb"XY