

9f`Ub[Yb`fi Zh`ni f`F Yhhi b[`XYf K Y]\bUW\hgVY`Yi W\hi b[`Ui Z.`A UW\`a]h°

9f`Ub[Yb`ghUfhYh`7fck XZi bX]b[`ZØf`X]Y`F Yhhi b[`XYf
K Y]\bUW\hgVY`Yi W\hi b[`ži a `ZYgh]W\Y`5ha cgd\`ÄfY`hfc hn
<Ui g\U`hg_f]gY`ni `Yf\U`hYb"



9f`Ub[Ybž`8Yi hgW\`UbX`!`ϕ`9f`Ub[Yb`k Y\`h`XYf`8i Zhj cb
;`Ø\k Y]b`i bX`Zf]gW\`[YVfUbbhYb`A UbXY`bž`XcW\`X]Yga U`g]bX`X]Y
ZYgh]W\Yb`@W\hYf`XYf`GhUXh[YZ\`fXYh"8]Y
K Y]\bUW\hgVY`Yi W\hi b[`ghY\`hj cf`Y]bYf`i b[Yk]ggYb`Ni _i bZhž
XYbb`Ui Z[fi bX`XYf`Ub[YgdUbbhYb`<Ui g\U`hg`U[Y`_Ubb`X]Y`GhUXh
X]Y`?cghYb`b]W\h`a Y\`f`ØVYfbY\`a Yb"8]Y`GhUXh`i bX`XUg`7]hm!
A UbU[Ya Yb`h`9f`Ub[Yb`\UVYb`XU\Yf`X]Y`ϕ]h]Uhj Y`Yf[f]ZYb`i bX
ghUfhYb`Y]b`7fck XZi bX]b[`Ui ZXYf`D`UhhZcfa `K]fK i bXYf`ži a `X]Y
hfUX]h]cbY`Y`K Y]\bUW\hgVY`Yi W\hi b[`Ua `@VYb`ni `Yf\U`hYb"
I bhYf`XYa `H]hY` K Y]\bUW\hgghUXh`9f`Ub[Yb`k YfXYb
6Øf[Yf]bbYb`i bX`6Øf[Yf`gck]Y`c_U`Y`I bhYfbY\`a Yb`Ui Z[Yfi ZYbž
\`fYb`6Y]hfU[`ni `Y]ghYbž`i a `X]Y`ZYgh]W\Y`5ha cgd\`ÄfY`]b`XYf
ϕbYbghUXh`ni `VYk U\`fYb" @Ui h`Y]bYa `6Yf]W\hj cb`BB`gdf]W\h

7\]gh]Ub': fUb_žJ c fghUbX`XYg'7]hmlA UbU[Ya Ybhgžj cb`XYf
[fc»Yb'6YXYi hi b[`X]YgYf'5_h]cbž']bgVYgcbXYfY`Ui Z[fi bX`XYf
V]g\Yf][Yb`l bhYfghØhni b[`XYf`GhUXh'gY]h'XYf'7cfc bU!DUbXYa]Y"

8]Y`K Y]\bUW\hgVY`Yi W\hi b[`i a ZUggh`VYY]bXfi W_YbXY` () \$`A YhYf
@]W\hYf_YhhYbž`X]Y`a]h`Yhk U` (\$\$\$`@98g`VYghØW_h'g]bXž`gck]Y`&`*
, VYfgdUbbi b[Yb`]b`XYf`<Ui dhghfU»Yž`X]Y`a]h`Y`ZØbZ`Yi W\hYbXYb
GhYfbYb`[YgW\ a ØW_h'g]bX`"8UfØVYf`\]bUi g`n]YfYb`nU\`fY]W\Y
GhYfbYbcbfUa YbhY`X]Y`BØfbVYf[Yf`GhfU»Y`i bX`XYb`6c\`Ybd`Uhnž
k Å\fybX`nk Y]`dfÅW\h][Y`K Y]\bUW\hgVÅi a Y`Ui ZXYa
<i [YbchYbd`Uhn`i bX`XYa `A Ufh]b!@ h\Yf!D`Uhn`YfghfU\`Yb`gc``Yb"
8]Y`Å\`f]W\Yb`?cghYb`ZØf`5i Z`i bX`5VVUi ž`9]b`U[Yfi b[ž`K Ufhi b[ž
DYfgcbU`i bX`Ghfca `VY`Ui ZYb`g]W`Ui Z`Y]bYb`ZØbZghY``][Yb
6YhfU[gVYfY]W\`<]YfVY]`_ca a h'XYf`GhUXh!`i bX`?fY]ggdUf_UggY
9f`Ub[Yb`<ØW\ghUXh`<Yfnc[YbUi fUW\`Y]bY`k]W\h][Y`F c``Y`ni ž`XU
g]Y`hYW\ b]gW\Y`l bhYfghØhni b[`i bX`6YfUhi b[`UbV]YhYhž`i a `X]Y
6Øf[Yf`i bX`X]Y`K]fhgW\UZh`ni gUa a Ybni Vf]b[Yb"

9]b`k Yb][`@]W\h`]b`XYf`Xi b_`Yb`NY]h

8]Y`K Y]\bUW\hgVY`Yi W\hi b[`k]fX`Å\`f]W\`cf[Ub]g]Yfhi bX`gc``]b
X]YgYa `Å\`f`Ua `&%"`Bcj Ya VYf`&\$&&`Y]b[YgW\U`hYh`k YfXYb`"8]YgY
@]W\hYf`gc``Yb`b]W\h`bi f`X]Y`GhfU»Yb`ni a `; `ÅbnYb`Vf]b[Ybž
gcbXYfb`Ui W\`X]Y`c_U`Y`K]fhgW\UZh`i bhYfghØhnYbž`X]Y`]b`XYb
`YhnhYb`Å\`fYb`ghUf`_i bhYf`XYf`7cfc bU!DUbXYa]Y`[Y`]hYb`\Uh`Jcf
&\$&\$`hfi [Yb`X]Y`9f`Ub[Yf`6Yhf]YVY`X]Y`?cghYbž`gY]hXYa `U`h`X]Y
GhUXh`X]Y`j c``Y`J YfU`b`k c`fhi b[`ØVYfbca a Yb`"8]Y`6Y`Yi W\hi b[
k]fX`hÅ[`]W\`j cb`%*`V]g`&&`l \f`Yi W\hYbž`Ub[YdUggh`Ub`X]Y
6Ygi W\Yfa Yb[Yb`k Å\fybX`XYf`5Xj YbhgnY]h"

I a `YXcW\`[`Y]W\`nY]h][`9bYf[]Y`ni `gdUfYbž`gYhnh`X]Y`GhUXh'gY]h
&\$&\$-`Ui Z]bbcj Uh]j Y`@98!HYW\ b]_`"8i fW\`XYb`9]bgUhn`X]YgYf
YbYf[]YYZ]n]YbhYb`@Yi W\hYb`_cbbhY`XYf`Ghfca j YfVfUi W\`i a
VYY]bXfi W_YbXY`- \$`DfcnYbh[YgYb`_h`k YfXYb`"5i W\`VY]a
5i ghUi gW\`j cb`GhYfbYbcbfUa YbhYb`k]fX`K Yfhi`Ui Z`a cXYfbY`@98!
@Yi W\hY]b\Y]hYb`[Y`Y[hž`X]Y`b]W\h`bi f`i a k Y`hžfYi bX`]W\Yf`g]bXž
gcbXYfb`Ui W\`Ub[`YV][Yf`"Gca]hj YfV]bXYh`X]Y`GhUXh`9f`Ub[Yb
HfUX]h]cb`i bX`A cXYfbY`Ui Z`Y]bY`j c`fV]`X`]W\Y`5fhi bX`K Y]gY"

K Y]hYfY' ðZcfa Uh]cbYb'ni f'7fcK XZi bX]b[!5_h]cb'i bX'k]Y'a Ub
g]W\`VYhY']][Yb' _UbbžZ]bXYb' ðhYfYgg]YfhY'i bhYf'X]YgYa '@]b_"

Gc`V`Y]Vh'ni `cZZYbž'XUgg`X]Y`9f`Ub[Yf'6Øf[Yf]bbYb'i bX'6Øf[Yf
g]W\`nU\`fY]W\`Ub`XYf'5_h]cb`VYhY']][Yb'i bX'X]Y`@]W\`hYf`XYf`GhUXh
Ui W\`]b`X]YgYa `đ\`f`k]YXYf'ni `Y]bYa `i bj Yf[Ygg`]W\`Yb`9f`YVb]g
a UW\`Yb"; Ya Y]bgUa `_Ubb`X]Y`K`Y]\bUW\`hgghUXh`9f`Ub[Yb
YfghfU\`Yb'i bX'X]Y`<YfnYb`XYf`A YbgW\`Yb'a]h`ZYgh]W\`Ya `; `Ubn
YfZØ`Yb"

8YhU]`g	
C fh	9f`Ub[Ybž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "bb"XY• k k k "]bZfUb_Yb"XY

6Ygi W\`Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY