

: c fhgW\ f]hhY `ZØf`@Ub [Y b d fY]g]b [.
Ghfc [YbVfØW_Y`gc```UhhfU_h]j Yf`k YfXYb`°

→ a `> b]`&\$&) `]bZcfa]Yfh`6Øf[Yfa Y]ghYf`GhfU» Yf`ØVYf
J YfVYggYfi b[Yb`ni f`Ni [`Àb[`]W\ _Y]h`XYf`Ghfc[Yb`]b
@Ub[YbdfY]g]b[`i bX`XYb`5Vf]gg`XYf`U`hYb`GW\ a]YXY"



@Ub [Y b d fY]g]b [ž`8 Yi hgW\ `Ub X`!`#`@Ub [Y b d fY]g]b [`hi`h`g]W\
Y]b][Yg`]b`GUW\ Yb`K`UggYfk]fhgW\ UZh`i bX`8cfZ[YghU`hi b["
6Øf[Yfa Y]ghYf`>cgYZ`GhfU» Yf`\Uh]b`Y]bYf`G]hni b[`XYg
; Ya Y]bXYfUhg`_Øfn`]W\ `YfZfYi `]W\ Y`B UW\ f]W\ hYb`ØVYf`X]Y
[Yd`UbhYb`J YfVYggYfi b[Yb`ni f`Ni [`Àb[`]W\ _Y]h`ni f`Ghfc[Ybž
Y]bYa`k]W\ h][Yb`; Yk`ÀggYf`]b`XYf`F Y[]cbž`ØVYfvfUW\ h"@Ui`h`
**A Yf`_i`f`k`]fX`XUg`K`UggYfk]fhgW\ UZh`gUa`h`X]Y`A U» bU\`a`Yb`Ub`XYf`
Ghfc[YbVfØW_Y`gck]Y`VY]`XYf`U`hYb`GW\ a]YXY`]b`5b[f]ZZ`bY\`a`Ybž
k Ug`XYb`6Øf[Yf.]bbYb`ni` ; i`hY`_ca`a`Yb`gc`""**

8Yf`J]nY!6Øf[Yfa Y]ghYf`@Yc`A`Y`Yfck]h`n`\UhhY`VYfY]hg`j`cf`>\`fYb
YfghY`>XYb`Yb`hk]W\ _Y`hž`k]Y`XUg`; Yk`ÀggYf`UhhfU_h]j`Yf`[YghU`hY`h
k YfXYb`_ØbbhY`""8YbbcW\`nY][Yb`g]W\`X]Y`5bk`c\`bYf`i`bni`Zf]YXYbž

XU`XUg`5i gVU[[Yfb`XYf`8cfZghfc[Yb`V]g\Yf`bcW`b]W`h`YfZc`[h]gh"
8Yf`6Øf[Yfk]`Y`V`Y]Vh`U`gc`VY]`X]YgYb`H\Ya`Yb`k`Y]hYf\]b`ghUf`_`]a
: c_i gž`k]Y`Ui W`X]Y`ni gh`AbX][Yb`6Y\ØfXYb`gY\Yb"

: cfhgW`f]hhY`VY]a`GW`a]YXY!5Vf]gg

9]b`k`Y]hYfYf`dcg]hj Yf`GW`f]h`]ghž`XUgg`XYf`5Vf]gg`XYf`U`hYb
GW`a]YXY`bi b`cZ]n]Y``[YbY`a] [h`k`i`fXY`"8]YgY`ghY`h`b]W`h`bi`f
]a`K`Y[ž`gcbXYfb`k]f`_`h`Ui W`X]Y`a`XcfZ]`XYbXYb`7\UfU`_`hYf
Ybh[Y[Yb`"8]Y`GW`a]YXY`U`h`bi`b`Y]bYb`bYi`Yb`6Yg]h`nYf.`XUg
6Ui`Yfb\Ui`ga`i`gYi`a`]b`9fX]b[`k`]fX`X]Y`]g`hcf]gW`Yb`HY]`Y
UV\c`Yb`"8UZØf`k`i`fXY`Y]bY`J`YfY]bVUfi`b[`]`YhfcZZYbž`XUgg`X]Y
; Ya`Y]bXY`VY]a`5V`UXYb`i`bhYfghØ`h`nYb`k`]fX`"Gc`W`Y
?ccdYfUH]cbYb`g]bX`ZØf`X]Y`5i`Zk`Yfhi`b[`XYf`8cfZ]bZfUghfi`_`hi`f
k`]W`h][`i`bX`nY][Ybž`XUgg`[Ya`Y]bgUa`Yg`<UbXY`b`: fØW`hY`hf`Ä[h"

K]h][Yfk`Y]gY`U`h`hY`X]Y`; Ya`Y]bXY`Ui`W`U`bXYfY`GW`Ä`h`nY`Ui`g
XYf`Y`Ya`U`][Yb`Fi`a`dY`_`Ua`a`Yf`]b`bYi`Y`<Ä`bXY`j`Yfa`]h`hY`b
`Ø`bYb`Y`h`k`U`Y]b``Udi`h`hYg`?`Uj`]Yfž`XUg`bi`b`VY]`Y]bYa
A`ØVY`Yb`h`i`g]UghYb`]b`@UbXg\i`h`Y]b`bYi`Yg`@YVYb`Z]bXYh`K`]f
gdUfYb`i`bg`XUa`]h`b]W`h`bi`f`9bhgc`f[i`b[g`c`ghYbž`gcbXYfb
gW`UZZYb`Ui`W`D`U`h`ZØf`B`Yi`Yg`ž`VYa`Yf`_`hY`6Øf[Yfa`Y]ghYf
GhfU»Yf`"9]b[`i`hYg`; YgW`Ä`Zi`ZØf`X]Y`; Ya`Y]bXY`°

B UW` \ U`h][Y`K`UggYfk`]fhgW`UZh`Y`b
ni`_`i`b`Zh`gk`Y]gYbXYg`?`c`b`n`Y`d`h`

8Yf`6YfY]W`X`Yf`K`UggYfk`]fhgW`UZh`]gh`Ui`W`]a`; YgUa`h`_`cb`hYi`h
j`cb`[`fc»Yf`6YXYi`hi`b[`]`B`UW` \ U`h][Y`K`UggYfk`]fhgW`UZh`]gh`Y]b
H\Ya`Už`XUg`Ub`6YXYi`hi`b[`]`Yk`]bb`hi`bX`]b`XYb`Y`h`hYb`]`Ä`\fYb
]a`a`Yf`a`Y`f`]b`XYb`: c_i`g`[YfØW`_`h`]gh`"8]Y`J`YfY]bhYb`B`Uh]cbYb
\UVYb`gW`cb`%-`-`&`XUg`@Y]hV]`X`Y]bYf`bUW` \ U`h][Yb`9bhk`]W`_`i`b[
Zcfa`i`]Yf`hž`XUg`i`a`ZUggYbXY`A`U»bU`a`Yb`ZØf`XYb`GW`i`h`ni`bgYfYf
K`UggYfYfYggci`fW`b`ZcfXYfh`@Ui`h`i`a`k`Y`h`Vi`b`XYgUa`h`]gh`Yg
k`]W`h][ž`XUg`K`UggYf`U`g`@YVYbgfUi`a`ni`gW`Ø`h`nYb`i`bX
g]W`Yfni`ghY`Ybž`XUgg`Yg`Ui`W`ZØf`_`ca`a`YbXY`; YbYfUH]cbYb
Ui`gfY]W`YbX`j`YfZØ[VUf`]gh"

9g'nY][h'g]Wł ž'XUgg[YfUXY'Ui Z'_ca a i bU'Yf'9VYbY'j]Y''VYk Y[h
k YfXYb'_Ubbž'i a 'X]Y'K UggYfk]fhgWł UZh'bUWł \U'h]['ni ' [YghU'hYb"
A U» bU\ a Yb'ni f'FYbUhi f]Yfi b['j cb'; Yk ÅggYfb'cXYf'ni f
FYXi n]Yfi b['ØV'Wł Yf'J YfgWł a i hni b[gei Y''Yb'g]bX'bi f'Y]b][Y
XYf'j]Y'Yb'5bgÅmYž'X]Y'j YfZc`[h'k YfXYb'gc`hYb"8]Yg'g]bX
GWł f]hhYž'X]Y'b]Wł h'bi f'X]Y'^2 _c`c[]Y'i bhYfghØhYbž'gcbXYfb'Ui Wł
X]Y'Ÿgh\Yh]_i bX'X]Y'@YVYbgei U'hÅh'i bgYfYf'8 ÒfZYf'ghY][Yfb
_ÖbbYb"

8]Y'[YbUbbhYb'9bhk]W_`i b[Yb']b'@Ub[YbdfY]g]b['g]bX'U'gc'b]Wł h
bi f'Y]b'`c_U'Yg'5b`Y[Ybž'gcbXYfb'HY]'`Y]bYg'VfY]hYfYbž
ni _i bZhgZÅ\][Yb'5bgUhnYg"K]Y'XYf'YfghY'GWł f]hh'Ui Z'Y]bYa
`Ub[Yb'K Y[. '<]Yf'k]fX'b]Wł h'bi f'XUg'X]fY_hY'8cfZYVYbgi a ZY'X
j YfVYggYfhž'gcbXYfb'Ui Wł `Y]b'k]Wł h][Yf'6Y]hfU['ni f'bUWł \U'h][Yb
9bhk]W_`i b['i bgYfYf'K UggYffYggci fWł b '[Y`Y]ghYh"

8YhU]`g	
Cfh	@Ub[YbdfY]g]b[ž'8Yi hgWł `UbX
Ei Y''Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "`UbX_fY]g!YfX]b["XY • k k k "i a k Y`hVi bXYgUa h"XY

6Ygi Wł Yb'G]Y'i bg'Ui Z.'bU[!VUmYfb"XY