

6]gWkcZggi WkY`]b`9]WkghÀhh.`@U]Yb`i bX ; fYa]Yb`VYhY]`][Yb`g]Wk°

9]WX ghÀhhigi WX hib Yi Ybi6]gWX c Zi8]Òn Yg Yifi Zhi; f Ya]Y bini f A]hk]f_i b[iUiZžbUWX FØW_hf]hhij cbi; f Y[cfiAUf]Ui<Ub_YiUa, "ixib]"



9]W ghà hhž 8 Yi hgW `Ub X '! 8]Y _Uh\ c`]gW Y ?]fW Y]b '9]W ghà hh ghY\hij cf'Y]bYa 'VYXYi hYbXYb I a Vfi W "6]gW cZ'; fY[cf'A Uf]U < Ub _Yž XYf X]Y 8]OnYgY gY]h &\$\$* ``Y]hYhYž\Uh Ua ', "\$ b] &\$&) gY]bYb FØW_hf]hh Y]b[YfY]W hž i a ']b XYb GYY `gcf[YX]Ybgh U`g Y]bZUW Yf DUhYf'; fY[cf'ni fØW_ni _Y\fYb" 8]YgY '9bhgW Y]Xi b[ki fXY'j ca 'DUdgh' bi bWdfc'hi bW 'Ub[Ybca a Ybž k Ug'VYXYi hYhž XUgg XYf FØW_hf]hh Yfgh'ni 'Y]bYa 'gdÀhYfYb 'NY]hdi b_h'k]f_gUa k]fX" < Ub _Y 'V']W_h'Ui Z'Y]bY k Yfhj c``Y'NY]h'U`g'6]gW cZ'ni fØW_i bX d`ÀX]Yfh ZØf 'Y]bYb 'gW `]W hYb '5 VgW]YX']a 'F U\a Yb 'Y]bYg : Ygh[chYgX]YbghYg'Ua '* "\$ `] '&\$&) 'k À\fYbX 'XYf 'K]``]VU`X! : Yghk cW Yž]b 'XYf 'Yf 'gY]bYb '5 i gni ['Ui g'XYa '6]gW cZg\Ui g'd`Ubh'' GY]b' < YfnYbgUb`]Y[Yb']ghYgž A YbgW Yb']b'; `Ui VYbgZfU[Yb'ni VY[Y]hYb'i bX'g]Y'Ui Z'X]Y'GU_fUa YbhYj cfni VYfY]hYb"

±0:: cfa 'Y]bYg'GWXfY]VYbg'\UVYb'X]Y'8]ÒnYgY'i bX'XYf
8]ÒnYgUbUXa]b]ghfUhcf'5`ZfYX'Fchh`Yf'X]Y'?]fWXYbUbghU`hYb
Ui Z[YZcfXYfhž'U_h]j 'Ub'XYf'Gi WXY'bUWX'Y]bYa 'bYi Yb'6]gWXcZ
a]hni k]f_Yb"; Yd`Ubh']gh'X]Y'5i gUfVY]hi b['Y]bYg
?UbX]XUhYbdfcZ]`gž'XUg'X]Y'9][bi b['a Ò[`]WXYf'BUWXZc`[Yf'bÀ\Yf
VY`Yi WXhYb'gc``"'8UVY]'gd]Y`Yb'[Y]gh`]WXY'H]YZYŽ
@Y]hi b[gYfZU\fi b[ž'h\Yc`c[]gWXY'?ca dYhYbn'i bX'dUghcfU`Y
DfUl]g'Y]bY'nYbhfU`Y'Fc``Y'''<Ub_Y'gY`Vgh'k Uf'`Ub[Y'ZØf'gY]bY'ZU]fY
i bX'k YfhgWXÀhnYbXY'5fh'VY_Ubbh'i bX'[UV'Ubž'ZØf'Yhk U][Y'b]WXh
YfZØ``hY'9fk Ufhi b[Yb'i a 'JYfnY]\i b['ni 'V]hhYb"

6YhY]`][ib['Ub'XYf'6]gWxcZggiWXY

8 Yf 8]OnYgUbUXa]b]ghfUhcfii b X gY]b ghÀbX][Yf J YfhfYhYf A]W UY` 5 \ VYfhYf \ UddY``]YfYb \ Ub i \ YfgW]Y XYbY; fYa]Yb z \ XUfi \ bhYf \ XYb \ 8]OnYgUbfUhz \ XYb \ Df]YghYffUhii \ b X \ X]Y \ _Uh\c`]gW \ Yb \ \ i \ [Yb Xj YfV\Ab XYz i a \ J Yf\Ab XYfi \ b[Yb i \ b X \ 6YhY]`][i \ b[Yb \ U_h]j \ a \]hni [YghU`hYb" \ 9]b : fU[Yb _UhU`c[\ ni \ f \ 9][\ bi \ b[\ ZØf \ XUg \ 6]gW \ c ZgUa \ h'k \ i \ f XY \ Ub \ X]YgY; fi \ ddYb \ [YgYb XYhz i \ b X \ X]Y \ YfUfVY]hYhYb \ Dfc Z]Y \ gc``Yb \ XYa \ \ 9]W \ gh\hhYf \ 8 \ ca _Ud]hY``\Y`ZYb z \ Y]bY \ [YY][\ bYhY \ ? Ub X]XUhYb`]ghY \ ni \ YfghY``Yb " 8]Y \ 9f[YVb]ggY \ Ui \ g \ X]YgYa \ \ Dfc \ nYgg'k \ YfXYb \ XUbb \ ØVYf \ XYb \ d\ d\ dgh`]W \ Yb \ 6 c \ hgW \ UZhYf \ Ub \ XYb \ J Uh]_Ub \ ØVYfa \]hhY`hz \ Xc W \ XYf \ DUdgh \]gh`\]YfVY] \ b]W \ h`Ub \ X]YgY \ @ghY \ [YVi \ b XYb"

8]Y'@U]YbVYhY]`][ib[žgdYn]Y``VY]'XYf'K U\`ibX'6YghY``ib[jcb8]OnYgUbV]gW\OZYbž'k]fX'U`g'nYbhfU`Yf'Dib_hY']bbYf\U`V'XYgGmbcXU`Yb'K Y[g']b'8YihgW\`UbX'X]g_ih]Yfh"'Gc'g]Y\h'XYf

<UbX`ib[ghYIh'jcfž'XUgg'Y]b'@U]Yb[fYa]ia'a]h'YVYbgc'j]Y`YbA]h[`]YXYfb'k]Y'XUg'8ca_Ud]hY``Y]b[Yf]W\hYh'k]fXž'UiW\'kYbbXUg'6UmYf]gW\Y'?cb_cfXUh'jcb'%-&('_Y]bY'X]fY_hY'A]hk]f_ib[XYf'@U]Yb'VY]'XYf'?UbX]XUhYbUiqkU\`jcfq]Y\h"

9]b 6`]W_]b X]Y Ni _i bZh

A]h'Y]bYa '9]bni [g[YV]Yh'j cb'ØVYf'* "\$&) 'E i UXfUh_]`ca YhYfbž'&+% DZUff[Ya Y]bXYb'i bX'Yhk U'' (&"\$\$\$'? Uh\c`]_Ybž'k Ug'Yhk U'Y]bYa 8f]hhY`'XYf'; YgUa hVYj Ò`_Yfi b['XYg'6]ghi a g'Ybhgdf]W\hž'ghY\h'XUg

6]ghi a '9]Wk ghàhhij cf'XYf'< YfUi gZcfXYfi b[ž'b]Wk hibi f'Y]bYb a Ò[`]Wk ghid UggYb XYb 'B UWk Zc`[Yf'ZØf'6]gWk cZ'< Ub_Y 'ni 'Z]b XYbž gcb XYfb 'Ui Wk 'X]Y 'Gh]a a Yb 'XYf'; 'Ài V][Yb 'ni '\ÒfYb 'i b X']b 'XYb Dfcn Ygg'ni ']bhY[f]YfYb"'8]Y '\]ghcf]gWk Y'6YXYi hi b['XYg'6]ghi a gž XUg'V]g']bg', "'\\J\f\i b XYfh'ni fØW_fY]Wk hž'k]fX']b 'X]YgYf . VYf[Ub[qnY]h'VYqcb XYfq'qd ØfVUf"

K]Y 'X]Y '9bhk]W_`i b[Yb 'k Y]hYf[Y\Ybž'V`Y]Vh'UVni k UfhYb" '8]Y bÀW\ghYb 'GW\f]hhY 'Ui Z'XYa 'K Y['ni f'VYghY``hYb'@Y]hi b['XYf 8]ÒnYgY 'k YfXYb'nY][Ybž'k]Y 'g]W\'X]Y '5_nYdhUbn'i bX'XUg 9b[U[Ya Ybh'XYf'; `Ài V][Yb']b'XYf'8]ÒnYgY '9]W\ghÀhh'YbhZU`hYb k YfXYb"

: Øf'X]Y'bYi YghYb' \pm Zcfa Uh]cbYb.'8ca fUX]cž'6]ghi a '9]W\ gh\ hhž'? Uh\ c`]gW\ "XY"

8 Y hU]`g	
Cfh	9]WXghÀhhž8YihgWX`UbX
EiY``Yb	• k k k "Xca fUX]c"XY
	• k k k "V]ghi a !Y]WX ghUYhh"XY
	• k k k "_Uh\c`]gW\"XY

6Ygi WXYb G]Y i bg Ui Z bU[!VUmYfb"XY