

? fY]g_`]b]_ '9VYfgVYf['k]fX`ni a ' ? `]b]_i a
A ØbWXYb`C gh. '9]b`bYi Yf`5bZUb[°

8]Y`? fY]g_`]b]_ '9VYfgVYf['k]fX`UV`%"` † `]b` ? `]b]_i a
9VYfgVYf['A ØbWXYb`C gh`i a VYbUbbhž`i a `: UWX_fÄZhY
`Y]WXYf`ni` [Yk]bbYb"



9VYfgVYf[ž`8Yi hgW`UbX`!`5V`XYa` %"` † `]hfÄ[h`X]Y`? fY]g_`]b]_
9VYfgVYf[`XYb`bYi Yb`B`Ua`Yb` ? `]b]_i a `9VYfgVYf[`A ØbWXYb
C gh` "8]YgYf`GWXf]h]gh`a` Y`f`U`g`bi`f`Y]bY`B`Ua`Ybg`Äb`XYfi`b[`/`Yf
gc`X]Y`Gi`WXY`b`UW`ei`U`]Z]n]YfhYa`DYfgcbU`]a
; Ygi`bX`Y]hgk`YgYb`Yf`Y]WXYf`b" `a`a`Yf`a`Y`f`: UWX_fÄZhY`_ca`a`Yb
Ui`g`U`Yf`K`Y`hž`i`bX`X]Y`? `]b]_`U`h]b`XYb`Y`h`h`Yb`X`f`Yb`U`_h]j
A`hUfVY]hYf`Ui`g`XYa`5i`g`UbXž`VY]gd]Y`gk`Y]gY`j`cb`XYb
D`]`dd]bYbž`Ub[`Yk`cfVYb`"K`Ug`X]Y`9b`hgWXY]Xi`b[`ni`g`Ä`h`]W
VYZØ[`Y`hž`]gh`Y]b`Ui`ZYbXYg`6Ui`dfc[`fUa`a`ni`f`GW`UZZ]`b[`j`cb
A`hUfVY]hYfk`c`ä`bi`b[`Yb`"J`cf`k`Yb][`Yb`K`c`WXYb`ZUbX`VYfY]hg`XYf
GdUHybgh]W`ZØf`Y]bYb`bYi`Yb`DYfgcbU`VUi`ghUhh"

@UbXfUh`F`cVYfh`B]YXYf[`YgÄ` »`f7GI`Ł`ZFYi`h`g]W`ØVYf`XYb`bYi`Yb

B Ua Ybž'XYf'Ui W'U'g'C f]Ybh]Yfi b[g\]'ZY'ZØf'A YbgWYb'X]Ybhž'X]Y
g]W']b'XYf'F Y[]cb'b]W'h[i h'Ui g_YbbYb" 'J]Y'Y'DUh]YbhYb'XYg
?fUb_Yb\Ui gYg'YVYb'Ui » Yf\U'V'XYg'@UbX_fY]gYg'9VYfgVYf[ž'i bX
[YbUi '\]Yf'gc''XYf'Ni gUhm' A ØbWYb'C gh' [fY]ZYb"
; YgW'ÀZhgZØ\ fYf'GhY ZUb' < i VYf'\YVh'X]Y'ghYh][Y'9bhk]W' i b['XYf
'?]b]_ i bX'X]Y'\c\Yb'E i U']h'ÀhgUbgd fØWY'\Yfj cfžX]Y'g]Y'j YfZc'[h"
= a Yf\]b'_Ubb'X]Y'?]b]_ 'a]h'Yfgh_'Ugg][Yb'a YX]n]b]gWYb
5VhY]i b[Yb' ['ÀbnYbž'ni 'XYbYb'i bhYf'UbXYfYa 'X]Y'nYfh]Zn]YfhY
? UfX]c'c[]Y'i bX' i bZU'W]fi f[]Y'i bhYf'XYf'@Y]hi b['j cb'7\YZÀfnh]b
J]_hcf]U'6c[bYf!:' Uhm' [Y\ØfYb"

9]b'j YfVYggYfhYg'5b[YVch'ZØf'DUh]YbhYb

8 Ug'?]b]_ i a '9VYfgVYf['A ØbWYb'C gh'Yfk Y]hYfh'ni XYa 'gY]bY
@Y]ghi b[Yb"'8]Y'DUh]YbhYb'_ØbbYb'nk]gWYb'j YfgW]YXYbYb
I bhYfVf]b[i b[gUfhYb'k À\Ybž'XUfi bhYf'%!6Yhh!ž'&!6Yhh! i bX
: Ua]'Ybn]a a Yf"'5i W'X]Y'J YfdZY[i b['i bX' i bhYfVf]b[i b['Y]bYf
6Y['Y]hdYfgcb'k YfXYb'Ub[YVchYb" <]YfVY]'_ØbbYb'X]Y'? cghYb'ZØf
X]YgY'Ni gUhm'Y]ghi b[Yb'k À\YbX'XYf'5i ZbU\ a Y' [Y_'Àfh'k YfXYbž
k Ug'X]Y'D'Ubi b['ZØf'X]Y'DUh]YbhYb'Yf'Y]W'hYfh'"K Yf'a Y\ f
HfUbgdUfYbn'a ØW'hYž'_Ubb'j cf'Y]bYa '[Yd'UbhYb'5i ZYbh\U'h
9]bnY'ZfU[Yb'VYgd fYWYbž']bgVYgcbXYfY'j cf'9]b[f]ZYb'cXYf
; YVi fhYb"'8]Y'A]hUfVY]hYf]bbYb'XYf'ghU]cb'ÀfYb
DUh]YbhYbUi ZbU\ a Y'ghY\Yb'ghYhg'ZØf'5i g_ØbZhY'VYfY]h'

9]b' [i hYf'HY]'XYf'DUh]YbhYb'\Uh'df]j UhY'Ni gUhmj Yfg]WYfi b[Ybž
X]Y']b'XYf'F Y[Y'X]Y'? cghYb'ZØf'X]Y' [Yk ØbgW'hYb'@Y]ghi b[Yb
X]fY_h'a]h'XYa ' ?]b]_ i a 'UVk]W_Y'b"

: UWX_fÀZhYa Ub[Y' i bX'; Y\U'h'U'g'5bfY]n

8]Y'?]b]_ 'a ØW'hY'a]h]\fYa 'bYi Yb'BUa Yb'i bX'XYf'Yfk Y]hYfhYb
5b[YVchggfhi _hi f'Ui W']a ' <]bV']W'Ui Z'XYb': UWX_fÀZhYa Ub[Y'
VYghY\Yb"'@Ui h'U_hi Y''Yb'8 UhYb'g]bX'Y]b'Ub[Ya YggYbYg'; Y\U'h
i bX'UhfU_h]j Y'5fVY]hgVYX]b[i b[Yb'XYf'GW'ØggY'ni f'5bk YfVi b[
bYi Yf'? fÀZhY"'6YgcbXYfg'VY]'Øb[YfYb'5Vgc'j Ybh.]bbYb'i bX
k YW'gY'k]''[Yb': UWX_fÀZhYb'ghY\h'X]Y'6YnU\ i b['a
J cfXYf[fi bXž'k]Y'Y]bY'Ghi X]Y'nY][h'Fi bX'* , 'DfcnYbh'X]YgYf

N]Y`[fi ddY`VYhfUW`hYb`X]Y`Z]bUb]n]Y`Yb`5bFY]nY`U`g`YbHgW`Y]XYbXž
i a`V]g`ni`f`F`Y`bhY`]a` ; Ygi`bX`Y]hgk`YgYb`h`h][`ni`V`Y]VYb`"5i`W`
VYggYfY`5fVY]hgnY]hYb`i`bX`Y]bY`j`YfVYggYfhY`dYfgcbY`Y`
5i`gghU`hi`b`[`g]bX`J`cfUi`ggY`hni`b`[`Ybž`X]Y`j`]Y`Y`]b`XYf`DZY`[`Y`
Ubgd`fY`W`Yb`"

8 Ug`?`]b]_i`a`9VYfgVYf[`gY`hni`XYa`bUW`Ui`Z`Y]bY`?`ca`V]bUh]cb
Ui`g`VYhf]YV`]W`Ya`9b`[`U`[`Ya`Yb`hi`bX`U`hfU`_h]j`Yb`?`cbX]h]cbYbž`i`a`
X]Y`VY`ghYb`?`ÖdZY`ni`[`Yk`]bbYb`i`bX`[`Y]W`nY]h][`X]Y`
DUh]Yb`hYb]`Yfgcf`[`i`b`[`Ui`Z`ÖW`ghY`a`B]j`YUi`ni`U`hYb`"8]Y`
J`Yf`Ä`bX`Yfi`b`[`Yb`]a`?`]b]_VYfY]W`gck`]Y`XYf`bYi`Y`B`Ua`Y`gc`Yb`
X`Uni`VY]hfU`[`Ybž`X]Y`K`U`fbY`a`i`b`[`XYf`?`]b]_]a`A`Ø`b`W`b`Yf`C`ghYb`
ni`gh`Ä`f`_Yb`i`bX`]f`X]Y`b`Öh][`Y`G]W`hV`Uf`_Y]h`ni`j`Yf`Y`Y`b`"

: Øf`k`Y]hYfY`÷Zcfa`Uh]cbYb`i`bX`8YhU]`g`ni`a`?`]b]_i`a`VYgi`W`Yb`
G]Y`X]Y`c`Z]n]Y`Y`K`YVgY]hY.`?`]b]_i`a`9VYfgVYf[`A`Ø`b`W`Yb`C`gh`"

@YgYb`G]Y`a`Y`f`Ø`VYf`X]Y`B`Ua`Ybg`Ä`bX`Yfi`b`[`i`bX`X]Y`J`]g]cbYb`XYg`
?`]b]_i`a`g`Ui`Z`GØXXYi`hgW`Y`XY`"5i`»`YfXYa`V]YhYh`DK`7`
8Yi`hgW`Y`Ub`X`k`Yfhj`c`Y`9]bV`]W`_Y`]b`X]Y`<`YfUi`gZc`fXYfi`b`[`Yb`XYg`
: UW`_f`Ä`ZhYa`Ub`[`Y`g`]a` ; Ygi`bX`Y]hgk`YgYb`"

8YhU]`g	
C`fh	9VYfgVYf[`ž`8Yi`hgW`Y`Ub`X
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "gi`YXXYi`hgW`Y`XY • k k k "_]b]_!YVY`XY • k k k "dk`WXY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b`U`[`!`V`U`m`Y`f`b`"XY`