

F]YgYf`J YfVfUi W\YfUi gghY`i b[. ? cghYb`cgYg`G\cdd]b[!9f`YVb]g`]b B ÒfX`]b[Yb °

8]Y` , "F]YgYf`J YfVfUi W\YfUi gghY`i b[`]b`B ÒfX`]b[Yb
ghUfhYhiUa `&% " ' † b] ' &\$&) `a]hifi bX`%\$\$`5i gghY`Yfb`i bX
_cgYb`cgYa `9]bhf]hh"



B ÒfX`]b[Ybž8Yi hgW\`UbX`!`5a `GUa ghU[a cf[Yb`k i fXY`X]Y` , "
F]YgYf`J YfVfUi W\YfUi gghY`i b[`]b`B ÒfX`]b[Yb`YfÒZbYhi bX`XUg
a]h[fc»Ya `6f]a Vcf]i a žXYbb`X]Y`J YfUbghU`hi b[`ZY]Yfh`]f
(\$!`À\`f][Yg`6YghY\Yb`"I bhYf`XYf`@Y]hi b[`j cb`J YfUbghU`hYf
GYVUgh]Ub`<UU[`UVYb`g]W\`fi bX`%\$\$`5i gghY`Yf`Ui g`XYf`FY[]cb
Y]b[YZ bXYbži a `]\fY`Gcfh]a YbhY`Ui ZXYf`[fc»nØ[] [Yb
5i gghY`i b[gZÅWY`j cb`Yhk U` ("\$\$\$`E i UXfUha YhYfb`ni
dfÅgYbh]YfYb`"8]Y`9fÒZbi b[gZY]Yf`cW`hY`nU\`fY]W\Y`6Ygi W\Yf`Ub
i bX`[UV`Y]bYb`J cf[YgW\ a UW`Ui ZX]Y`J]Y`ZU`hXYf`Ub[YVchYbYb
DfcXi `_hY"

8]Y`F J 5ž`k]Y`X]YgY` ; Yk YfVYgWU i `Ui W` [YbUbb`h`k]fXž`V]YhYh
b]W`h`bi f`9]bV`]W`_Y`]b`U`_hi Y`Y`DfcXi`_hY`i bX`8]YbghY]ghi b[Ybž
gcbXYfb`]gh`Ui W`_Y`]b`k`]W`h`[Yf`HfYZZdi b`_h`Z0f`U`Y`ž`X]Y`g]W`_0VYf
bYi Y`HfYbXg`]bZcfa`]YfYb`a`0W`hYb`"6Ygi W`Yf`_0bbYb`g]W`_Ui Z`Y]b
Vi bhYg`Gcfh]a`Ybh`Ui g`<UbXYž`<UbXk Yf`_i bX`?c bgi a` [0hYfb
ZfYi Yb`"8]Y`A YggY`k`]fX`V]g`ni a`"YnhYb`GHF C << 5@A`]\fY`H0fYb
Z0f`X]Y`^ ZYbh]W`_Y]h`0ZZbYb`i bX`Yg`[]Vh`_Y]bYb`9]bhf]hh`ni`nU`Yb
`Y]b`YW`hYg`GW`b`AddW`Yb`Z0f`X]Y`[YgUa`hY` : Ua`]]Y`°

8 YhU]`g`ni f`J YfUbgHU`hi b[

8]Y`GW`Ui`Z]bXYh`h`[`]W`_j`cb`%\$. \$\$`I` \f`V]g`%-`.\$ \$`I` \f`ghUhhž`Ua
GcbbhU[`0ZZbYh`g]Y`gc[Uf`VYfY]hg`i a` "\$`-`.\$ \$`I` \f`"A`]h`XYf
9fk Ufhi b[`j`cb`Yhk`U`%\$\$"\$\$\$`6Ygi W`Yfb`]gh`X]Y`J YfUbgHU`hi b[
Y]b`YW`hYf`A`U[bYh`Z0f`X]Y`F Y[]cb`"8 Ug`?c bndh`XYf`A`YggY`]gh`gY]h
%-` ,`)`[`Y]W`_ [YV`]YVYbž`hfcmXYa`_gcf[Yb`ghYh][Y`_#bcj`Uh]cbYb
XUZ0fž`XUgg`Yg`Z0f`5`hi bX`_# b[]a` a`Yf`k`]YXYf`Yhk`Ug`BYi Yg`ni
YbhXYW`_Yb`[]Vh`Ni a`6Y]gd]Y`k`i fXYb`]b`X]YgYa`_#U`f`Y]b`bYi Yf
5i gghY`YfdUf`_d`Uhm`i bX`Y]b`HYdd]W`_ja`NY`h`]bghU`]Yfhž`i a`XYb
?ca`Zcfh`Z0f`X]Y`5i gghY`Yf`ni`Yf`_0`Yb`"5i W`_X]Y
_#hYfbYh`j`Yfgcf[i b[`k`i fXY`j`YfVYggYfhž`gcXUgg`X]Y`5i gghY`Yf`]\fY
5b[YVchY`bcW`_VYggYf`df`AgYbh]YfYb`_0bbYb`"

9]b`VYgcbXYfYg`GW`a`Ub`_Yf`Z0f`X]Y`5i gghY`Yf`]ghž`XUgg`GYVUgh]Ub
<UU[`gY`Vgh`_Y]bY`J Yf`_Ui`Zg[Ygdf`AW`Y`Z0`f`h`_`X]Yg`V`Y]Vh`XYb
5i gghY`Yfb`0VYf`UggYbž`X]Y`X]Y`A`YggY`U`g`D`UhhZcfa`_bi`hnYbž`i`a`
XYb`X]fY`_hYb`?c`bhU`_hni`dchYbn]Y`Yb`?i`bXYb`ni`gi`W`Yb`i`bX`]fY
DfcXi`_hY`j`cfni`ghY`Yb`"

8]Y`6YXYi hi b[`j`cb`A`YggYb

8]Y`XYi`hgW`Y`A`YggY`UbXgW`UZh`]gh`VY`_Ub`bh`]W`_Y]b`XmbUa`_]gW`Yf
K`]fhgW`UZhgnk`Y][ž`XYf`b]W`_h`bi`f`_#bcj`Uh]cbYb`Z0fXYfhž`gcbXYfb
Ui W`_XYb`5i ghUi`gW`_]bbYf`_U`V`XYf`6fUbW`Y`gh`_h`"B`0fX`]b[Yb
i bX`gY]bY`J YfVfUi`W`YfUi`gghY`i b[`hfU[Yb`XUni`VY]ž`X]Y`c`_U`Yb
K`]fhgW`UZhghfi`_hi`fYb`ni`ZYgh][Yb`"8Yf`9fZc`[`XYf`J YfUbgHU`hi b[
nY][`h`g]W`_b]W`_h`ni`Y`nh`Ub`XYf`J]Y`nU`_`j`cb`fY[]cbU`Yb
I`bhYfbY`a`Ybž`X]Y`_`]Yf`]\fY`GYfj`]W`Ub[YVchY`j`cfghY`Yb`i`bX`

gca]h'X]Y`8]j Yfg]hÅh'XYf'K]fhgWÅ UZh'i bhYfghfY]WÅ Yb"

A Ub`_Ubb`gU[Ybž'XUgg`J YfUbghU`hi b[Yb`k]Y`X]Y`F J 5`Y]b`[i hYg
< ÅbXWÅ Yb`XUZØf` \ UVYbž`b]WÅ h`bi f`c`_U`Y`A Åf`hY`ni`ghÅf`_Ybž
gcbXYfb`Ui WÅ`XYb`X]fY`_hYb`?cbhU`_h`nk]gWÅ Yb`5bV]YhYfb`i bX
?i bXYb` \ Yfni ghY`Yb`"8Yf`k]fhgWÅ UZh'i]WÅ Y`5i ghUi gWÅ`Ui ZXYb
A YggYb`]gh`ZØf`j]Y`Y`i bhYfbY`a Yb`j cb`Yf`YV`]WÅ Yf`6YXYi hi b[ž
i bX`X]Y`dcg]h]j Yb`9ZY`_hY`g]bX`]b`XYf`[YgUa hYb`FY[]cb`gdØfVUf"

≠g[YgUa h`_ØbbYb`X]Y`6Ygi WÅ Yf`Ui ZY]bY`j]Y`j YfgdfYWÅ YbXY
5i gghY`i b[` \ cZZYbž`X]Y`gck c` \ `ni a` GhØVYfb`_U`g`Ui WÅ`ni a
[Yn]Y`hYb`9]b`_Ui ZYb`Y]b`ÅXh`K Yf`]b`B ØfX`]b[Yb`j cfVY]gWÅ Ui hž
gc`hY`g]WÅ`X]YgY`; Y`Y[Yb`Y]h`b]WÅ h`Yb`h[Y`Yb`UggYb`i bX`g]WÅ`j cb
XYb`j]Y`ZÅ`h]j Yb`5b[YVchYb`VY[Y]ghYfb`UggYb"

: Øf`k Y]hYfY`≠Zcfa Uh]cbYb`i bX`ni f`D`Ubi b[`XYg`6Ygi WÅ g
Ya dZ]Y`h`Yg`g]WÅ ž`X]Y`K YVgY]hY`XYf`F J 5`F]YgYf
J YfVfUi WÅ YfUi gghY`i b[`ni`VYgi WÅ Yb"

K Ybb`G]Y`a Y`f`ØVYf`X]Y`9bhk]W`_i b[Yb`]b`XYf`A YggYVfUbWÅ Y
YfZU`fYb`a ØWÅ hYbž`gWÅ Ui Yb`G]Y`Ui WÅ`VY`]J YfUbghU`hi b[Yb
F Y[]cbU`j cfVY]žk c`fY[Y`a Å»] [`U`_hi Y`Y`A YggYb`i bX`XYfYb
6YXYi hi b[`Yf`Åi hYfh`k YfXYb`"GWÅ`]Y»`]WÅ`]gh`XYf`?cbhU`_h
nk]gWÅ Yb`K]fhgWÅ UZh'i bX`X]YfVfUi WÅ Yf`Ui WÅ`Y]b`VYXYi hYbXYf
A chc`f`ZØf`X]Y`k]fhgWÅ UZh'i]WÅ Y`9bhk]W`_i b[`]a`@JbX"

8 YhU]`g	
C fh	B ØfX`]b[Ybž`8Yi hgWÅ`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "XcbUi !f]Yg!U`_hi Y`"XY • k k k "a YggYb"XY • k k k "j YfUbghU`hi b[Yb! fY[]cbU`"XY

6Ygi WÅ Yb`G]Y`i bg`Ui Z.`bU[!VUmYfb"XY