

A Uf_UhUdch\Y_Y'D]`gh]b[g]W\Yfh'%) \$ A U\`nY]hYb'ZØf'VYXØfZh][Y'?]bXYf°

A Uf_hUdch\Y_Y`D]`gh]b['gdYbXYh'* \$\$'9i fc'ZØf'X]Y 9ggYbgdUhYbgW\UZh'XYf'CZZYbYb'; UbnhU[YggW\i `Yž'g]W\Yfh %) \$'A U\`nY]hYb"



A Uf_hd`Uhn`%* ž-(('%D]`gh]b[ž8Yi hgW\`UbX`!'8]Y

A Uf_hUdch\Y_Y`]b`D]`gh]b[`nY][hžk]Y``c_U`Y`I bhYfbY\a Yb`a]h

[i hYa '6Y]gd]Y``j cfUb[Y\Yb'_ObbYb"`A]h`Y]bYf`GdYbXY`j cb`*\$\$

9i fc i bhYfghØhnh`g]Y`X]Y` 9ggYbgdUhYbgW\UZh`XYf`CZZYbYb

; UbnhU[YggW\i`Y`D]`gh]b[žk Ug`ZØf`j]Y`Y`: Ua]`]Yb`]b`XYf

; Ya Y]bXY`j cb`[fc»Yf`6YXYi hi b[`]gh"\8]YgY`Gi a a Y`g]W\Yfh`b]W\h

k Yb][Yf`U`g`%)\$ k Ufa Y`A U\`nY]hYb`ZØf`GW\i`_]bXYfžX]Y`]b`XYf

A]hhU[gVYhfYi i b[`Y]b`bU\f\UZhYg'A]hhU[YggYb`Yf\U`hYb"\8]Y

@Y]hYf]b`XYf`CZZYbYb`; UbnhU[YggW\i`Yž'A Uf]U`<YfhfY]hYfž'Ài »YfhY

g]W\`YfZfYi h`ØVYf`X]Y`I bhYfghØhni b[`i bX`VYhcbhYž'k]Y`k]W\h][

X]YgY`Z]bUbn]Y``Y`<]`ZY`]b`NY]hYb`ni bY\a YbXYb`k]fhgW\UZh`]W\Yb

8 fi W_g`]gh"`=a a Yf`a Y\f`: Ua]`]Yb`g]bX`Ui Z`gc`W\Y`5b[YVchY

Ub[Yk]YgYbžXU`X]Y`DfY]gghY][Yfi b[Yb`XYb`5``hU[`VY`UghYb"

9]b 6`]W_]bg; YgW ÀZh

8]Y'A Uf_hUdch\Y_Yž[Y`Y[Yb'Ua 'A Uf_hd`Uhn'%*']b'D]`gh]b[ž']gh
b]W\h'bi f'Y]bY'5b`Ui ZghY``Y'ZØf'5fnbY]a]hhY`ž'gcbXYfb'Ui W\'Y]b
Cfhž'XYf'; Ya Y]bgW\UZh'i bX'I bhYfghØhni b['ZÒfXYfh"'CVk c\``Yg'ZØf
X]Y'5dch\Y_Y'bcW\'_Y]bY'6Yk Yfhi b[Yb'[]Vhž'\UVYb'?i bXYb'X]Y
A Ò[`]W_Y]hž']\f': YYXVUW_'ni '\]bhYf`UggYb'i bX'gc'ni f
JYfVYggYfi b['XYf'8]Ybgh`Y]ghi b[Yb'VY]ni hfU[Yb"'8Yf'GhUbXcfh
k]fX'Xi fW\'nU\`fY]W\Y'kY]hYfY'5XfYggYb']b'D]`gh]b['Yf[Àbnhž'k Ug
X]Y'5dch\Y_Y'bcW\'ni [Àb[`]W\Yf'a UW\h'fD]`gh]b['"XYŁ"

; Ya Y]bgW\UZh`]W\Yf`Ni gUa a Yb\U`h

8]Y'5_h]cb'XYf'A Uf_hUdch\Y_Y']gh'b]W\hX]Y'Y]bn][Y'\b]h]Uh]j Yz'X]Y
nY][hz'k]Y'k]W\h][gcn]U'Y'JYfUbhk cfhi b['Ui W\']b
6]'Xi b[gY]bf]W\hi b[Yb']gh''6Y]gd]Y`gk Y]gY'\UVYb']b'<Ua Vi f[
?]bXYf'XYf'; fi bXgW\i 'Y'\bZY'XYf'GhfU\strucky Y'Xi fW\'j YfgW\]YXYbY
GdYbXYbU_h]cbYb'(\$\$'9i fc'ZØf'X]Y'9fXVYVYb\]'ZY']b'XYf'HØf_Y]
i bX'Gmf]Yb'[YgUa a Y`h''8]YgY'Dfc'Y_hY'j YfXYi h`]W\Ybz'k]Y
; Ya Y]bgW\UZhYb'ni gUa a YbUfVY]hYb'_ObbYbz'i a 'VYXØfZh][Yb
A YbgW\Yb'ni '\Y'ZYb''8]Y'J cfghY``i b[z'UbXYfYb'A YbgW\Yb'Xi fW\
9ggYb'Y]bY': fYi XY'ni 'VYfY]hYb' 'gY]'Yg'Xi fW\'Y]bYb
?i W\Ybj Yf_Ui Z'cXYf'XUg'GW\Yb_Yb'j cb'A U\`nY]hYb' 'nY][hz'k]Y
ghUf_'XYf'gcn]U'Y'Ni gUa a Yb\U'h'gY]b'_Ubb'''J]Y``Y]W\h']bgd]f]Yfh
X]YgY'I bhYfbY\a i b['Ui W\'UbXYfY'`c_U'Y'6Yhf]YVYz'Y]bYb'GW\f]hh
]b'X]YgY'F]W\hi b['ni '[Y\Ybz'i a 'g]W\']\fYf'JYfUbhk cfhi b[
VYk i qgh'ni 'k YfXYb'fBF? Ł''

8 Y hU]`g	
Cfh	A Uf_hd`Uhn`%* ž'- ((' %`D]`gh]b[ž'8 Yi hgW\`Ub X
EiY``Yb	• k k k "dbd"XY
	• d]`gh]b[!
	Vm"XYihgW\Yg\cdcb`]bY"Wca
	• k k k "Xf_"XY

6Ygi WXYb G]Y i bg Ui Z. bU[!VUmYfb"XY