

5GJ`7\Ua`hf]i a d\]Yfh]a`HYghgd]Y`.`%'
Hc fY`[Y[Yb`A]hhYf_fY]h\`°

5GJ`7\Ua`ghUfhYh`YfZc`[fY]W\`]b`X]Y`Gca a Yfj cfVYfY]hi b[
a]h`HYghgd]Y`!G]Y[Yb`[Y[Yb`A]hhYf_fY]h\`i bX`6UX`?`Öhnh]b["



7\Ua ž`8Yi hgW\`UbX`!`9g`]gh`k]YXYf`gck Y]h`8Yf`5GJ`7\Ua
ghUfhYh`YbhmØW_h`]b`X]Y`Gca a Yfj cfVYfY]hi b["BUW\`Y]bYa
_fÄZhYnY\`fYbXYb`HYghgd]Y`[Y[Yb`XYb`GJ`A]hhYf_fY]h\`ž`k`Y`W`Y`g
a]h`Y]bYa`VYY]bXfi`W_YbXYb`%'`.'`YbXYhYž`XØfZYb`g]W\`X]Y`:`Ubg
Ui`ZY]bY`gdUbbYbXY`GU]gcb`ZFYi`Yb`8UVY]`hfUh`X]Y`A`UbbgW`UZh
i`bhYf`XYf`@Y]hi b[]cb`7c!5VhY]i b[g`Y]hYf`K]\`Y`a`FY]g]b[Yf`a]h
Y]bYf`Vi`bhYb`A]gW`i b[`Ui`g`XYf`YfghYb`A`UbbgW`UZh`i bX`↑`b[Yb
HU`Yb`hYb`Ui`g`XYf`i`%-`Ub`"Hfchn`nk]gW`YbnY]h`]W`Ya`5i`g[`Y]W\`XYf
A]hhYf_fY]h\`Yf`Ui`Z`&.`&ž`]Y»`g]W\`7\Ua`b]W`h`Ui`g`XYf`Fi`Y`Vf]b[Yb
i bX`nY][`hY`gW\`Y»`]W`ž`k`Ug`]b`]b`Yb`ghYW_h`**Zi dU`bYh`VYf]W`hYh**
j`cb`X]YgYa`Zi`a]bUb`hYb`5i`ZhU`hž`XYf`XYa`HYUa`G]W`Yf\`Y]h`ZØf
X]Y`VY]j`cfghY\`YbXYb`<`YfUi`gZc`fXYfi b[Yb`[YVYb`gc`hY"

5i W\X]Y'9f[YVb]ggY'UbXYfYf'HYghgd]Y'Y'g]bX'VYa Yf_Yb gk Yfh'Gc
_cbbhY'XYf'5GJ'6i f['Yb[YbZY'X'Y]bYb'_UfYb'' . \$!G]Y['[Y[Yb'XYb
%"': 7'GW\k UfnYbZY'X'Y]bZU\ fYb" 'A]h'HcfYb'j cb '@ WU
Gd]W_YbfYi h\Yfz': f]h'ni bX'D"?'Ai ZYf']b'XYb'YfghYb'' \$'A]bi hYb
a UW\hYb'g]Y'gW\cb'ZfØ\'_Ufz'k Yf'XUg'GU[Yb'Ui Z'XYa 'D'Uhn'\Uh"
Ni XYa 'g]Y[hY'X]Y'GdJ [['GW\]fa]h'ni'b'Y]bYa 'hcfY]W\Yb'Gd]Y'a]h
*.('[Y[Yb'XYb': GJ'DfØZYb]b[ž'k Å\ fYbX'gc'a UbW\UbXYfYg'8i Y''
Å\b'W\gdUbbYbXY'9f[YVb]ggY''YZYfhY"

8 YfVmg]Y['ZØf'XYb'5GJ'7\Ua

9]b'k Y]hYfYg'<][\'][\h]b'XYf'V]g\Yf][Yb'J cfVYfY]hi b['k Uf'XUg
8YfVm[Y[Yb'XYb'%"': 7'6UX?'Ønh]b[ž'XUg]a '?UddYbVYf[Yf
GdcfmYbhfia 'ghUhhZUbX" '<]Yf'\UhY'XYf'5GJ'7\Ua 'i bhYf'HfU]bYf
: Ufi '_A U'c_i 'X]Y'BUgY'_Uf'j cfb'ni bX'_cbbhY'a]h'(.&[Yk]bbYb"
8]Y'YfghY'<U'VnY]h'Xca]b]YfhY'7\Ua 'bUW\6Y'YVYb'ni bX'[]b['a]h
Y]bYa '_ca ZcfhUV'Yb'' . \$'j]b'X]Y'DUi gY''5''YfX]b[g'j YfgÅi a hYb'g]Y
Ygž'X]Y'j]Y'Yb'7\UbW\bi'ni'bi hnYbž'k Ug'Hcf\ØhYf'HcV]Ug'Jc['j cb
6UX?'Ønh]b['b]W\h'ni bk YgYbh]W\ 'ni'j YfXUb_Yb'k Ufž'XYf'Y]b][Y
j]Y'j YfgdfYW\YbXY'GW\ØggY'UVk Y\ fYb'_cbbhY''

a]hhY'VUmYf]gW\Y"XY

≠'XYf'nk Y]hYb'<U'VnY]h'k i fXY'VY]a '5GJ'7\Ua 'a i bhYf
[Yk YW\gY'hž'k Ug'XYa 'Gd]Y''YXcW_'Y]bYb'5VVfi W\hUh" 'E i]f]b
<i VYf'gcf[hY'ZØf'XUg'' . %]b'XYf'+) " 'A]bi hYž'XcW\ 'Ghck UggYf
ghY''hY'a]h'g]Y]bYa 'nk Y]hYb' 'Hcf']b'XYf'+- " 'A]bi hY'XYb'U'hYb
5VghUbX'j cb'XfY]'HcfYb'k]YXYf'\Yf" 'Bi f'ZØbZ'A]bi hYb'j cf'GW\ 'i gg
_cbbhY': fcXc';]'W\bcW\ 'ZØf'6UX?'Ønh]b['j Yf_ØfnYbž'XcW\ 'XYf
G]Y['ZØf'7\Ua 'ghUbX'ZYgh" 'HfU]bYf'9f]W\ '<Ufh'j cb'6UX?'Ønh]b[
[YghUbX'Y]bž'XUgg'g]Y]bY'A UbbgW\UZh'gY'Vgh'ZØf'X]Y'YfghYb'XfY]
; Y[YbhcfY'j YfUbhk cfh]W\ 'k Uf"

9]b'j]Y'j YfgdfYW\YbXYf'GU]gcbghUfh

A]h'X]YgYb'nk Y]VYY]bXfi W_YbXYb'HYghgd]Y'Yb'ghY'h'ZYgh'8Yf'5GJ
7\Ua '\Uh'g]W\ 'ZØf'X]Y'GU]gcb'j]Y'j cf[Ybca a Yb'ni bX'gW\Y]bh'a]h
Y]bYa 'ghUf_Yb'?UXYf'i bX'Y]bYa 'a ch]j]YfhYb'HfU]bYfhYUa 'XYb
dYfZY_hYb'; fi bXghY]b['Y'Y[h'ni '\UVYb"'8]Y': Ubg'XØfZYb'[YgdUbbh

gY]bž'k]Y'g]W'XUg'HYUa']b'XYb'bÅW ghYb'K cW Yb'dfÅgYbh]YfYb
k]fX°'K Y]hYfY' bZcfa Uh]cbYb'ni'XYb'9f[YVb]ggYb'i bX'GhUh]gh]_Yb
]a'5a UHYi fZi » VU``Z]bXYb'G]Y'Ui Z'_]W_Yf"XY"

8YhU]`g	
C fh	7\Ua ž'8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "Zi dU"bYh• k k k "a]hhY`VUmYf]gW Y"XY• k k k "_]W_Yf"XY

6Ygi W Yb'G]Y'i bg'Ui Z.'bU[!VUmYfb"XY