

8 c Ub g`Ni _i b Zh. `9]b hfUW h` : fUb _Zi fh`ja K Yhh`Ui Zi a `XYb`GhUfgd]Y`Yf`

9]bhfUW h` : fUb _Zi fh`j Yf\UbXY`hi a `F]hgi `8cUb`j ca `G7
: fY]Vi f[ž`XYf`a Ò[`]WXY`J Yfgh`Äf`_i b[`ZØf`X]Y`7\Ua d]cbg
@YU[i Y`XUfghY``h"



5 a VYf[ž`8Yi hgW`UbX`!`8]Y`9]bhfUW h` : fUb _Zi fh`]gh`Ui Z`XYf
Gi W`Y`bUW`J Yfgh`Äf`_i b[`ZØf`X]Y`VYj c fghY`YbXY`7\Ua d]cbg!
@YU[i Y!GU]gcb`i bX`\Uh`XYb`6`]W`ZYgh`Ui Z`F]hgi `8cUb`[Yf]W`hYh"
8Yf`&+!`Ä`f][Y`DfcZ`XYg`G7` : fY]Vi f[`YfZfYi h]g]W`[fc»Yf
6Y`]YVh`Y]hi bX`_ÖbbhY`VU`X`XYb`J YfY]b`k YW`gY`b`"8cW`X]Y
J Yf\UbX`i b[Yb`ØVYf`gY]bY`Ni _i bZi[YghU`hYb`g]W`U`g
; YXi `XgdfcVY`"K]Y`Zf"XY`VYf]W`hYhž`ghY`Yb`X]Y` ; Ygdf`ÄW`Y`i a
XYb`HfUbgyZfg`bcW`Ua `5bZUb[ži bX`Y]b`5VgW`i gg`]gh`V]g`Ub[
b]W`h`i]b`G]W`h"

8cUbž`XYf`]b`XYb`gcn]U`Yb`A YX]Yb`a]hfi bX`Y]bYf`A]`]cb
: c`ck Yfb`Ui ZL`i bX` ðghU[fUa `cW`ja `?i fg`ghY`hž`\Uh`bUW`XYa
`YhnhYb`Gd]Y``[Y[Yb`X]Y`9]bhfUW h`[YgU[hž`XUgg`Yf`]b`F`i`Y`a]h

gY]bYf: Ua]]Y`ØVYf`gY]bY`C dh]cbYb`bUW`XYb`_Yb`a` ÒW`hY`"8Yf
5_hYi`f`\Uh'gck`c`\`X]Y`DYfgdY`_hj`Y`XYf`7\Ua`d]cbg`@YU[i`Y`U`g
Ui`W`dchYbn]Y`Y`5b[YVchY`Ui`g`XYf`DfYa`]Yf`@YU[i`Y`i`bX`j`cb
6UmYfb`A`ØbW`Yb`ž`X]Y`YVYbZU`g`#hYfYggY`nY][Ybž`a`'6`]W`"
9]bhfUW`h: fUb`_Z`fh`\Uh'gY]h`A`cbUhYb`Y]b`5i` [Y`Ui`Z`8`c`Ub
[Yk`cfZYbž`XYf`a`]h`VYY]bXfi`W`_YbXYb`(`-`GW`fYfdi`b`_hYb`]b`%&`*
DZ]W`hg d]Y`Yb`ZØf`: fY]Vi`f[`Ui`Zk`UfhYh"

8 Yf`DfY]g`ZØf`8 c Ub

9]bhfUW`h: fUb`_Z`fh`d`Ub`hž`Y]b`5b[YVch`nk`]gW`Yb`%)`i`bX`%,
A`]]`cbYb`9i`fc`UVni` [YVYb`"5`Y`fX]b[g`ZcfXYfb`X]Y: fY]Vi`f[Yf
nk`]gW`Yb`&\$`i`bX`&)`A`]]`cbYb`9i`fc`ZØf`]\fYb`k`Yfhj`c`ghYb`Gd]Y`Yfž
XYggYb`A`Uf`_hk`Yfh`U`_hi`Y`VY]`&&`A`]]`cbYb`9i`fc`]]Y[h`K`]Y`
**hfUb`gZYfa`Uf`_h`XY`Yfk`À`b`hž`[UV`Yg`VYfY]hg`]a`]: YVfi`Uf`YfghY`
6Yf]W`hY`ØVYf`XUg`#hYfYggY: fUb`_Z`fhg`Ub`8`c`Ub`ž`k`Ug`X]Y`
8f]b[`]W`_Y]hi`bX`XYb`8`fi`W`_Ui`Z`XYb`J`YfY]b`Yf`\Ò`hž`Y]bYb`
5VgW`i`gg`ni`Yfn]Y`Yb`"**

8 U: fUb`_Z`fh`YX][`]W`5bg[Uf`?`bUi`ZZ`U`g`[Y`YfbhYb`FYW`hgUi`»`Yb`
]a`?`UXYf`\Uhž`]gh`_`Ufž`XUgg`XYf`J`YfY]b`Xf]b[YbX`b`UW`
J`Yfgh`À`f`i`b[`ZØf`X]YgY`Dcg]h]cb`ghfYVh`"BYVYb`8`c`Ub`ghY`Yb``Ui`h`
XYb`#Zcfa`Uh]cbYb`j`cb`hfUb`gZYfa`Uf`_h`XY`Ui`W`8`]UbY`6`U`_k`U`i`bX`
B]W`Ug`?Ø`b`Ui`Z`XYf`@ghYž`UVYf`XYf`: c`_i`g`]]Y[h`Y]bXYi`h][`Ui`Z`
XYa`Gd]Y`Yf`XYg`G7: fY]Vi`f["

GdUbbi`b[`i`a`XYb`HfUb`gZYfa`Uf`_h

8]Y`?`cb`_i`ffYbn`i`a`Hcdgd]Y`Yf`k`]Y`8`c`Ub`]gh`Yb`c`f`a`"9g`g]bX`b]W`h`
bi`f`?`i`Vg`Ui`g`8`Yi`hgW`Ub`Xž`gcb`XYfb`Ui`W`Yb[`]gW`Y`i`bX`
]hU`]Yb]gW`Y`J`YfY]bY`]bhYfYgg]Yfh`Ni`XYa``\Uh: fY]Vi`f[g`
GdcfhX]fY`_hc`f`?`Ya`Ybg`<`UfhYb`VUW`VYfY]hg`Ub[YXYi`hYhž`XUgg`Y]b`
J`Yf`_Ui`Z`ni`f`fYW`hYb`NY]h]b`6`YhfUW`h[Ync[Yb`k`YfXYb`_Øb`b`hYž`
gc`hY`g]W`X]Y`G]hi`Uh]cb`ZØf`XYb`Gd]Y`Yf`Yb`hk`]W`_Y`b`"GW`Y`Y`»`]W`
k`YW`gY`hY`8`c`Ub`Yfgh`ni`f`GU]gcb`&\$&&#&`ZØf`,`ž)`A`]]`cbYb`9i`fc`
j`cb`DGJ`9]bX`c]`Yb`b`UW`: fY]Vi`f[`i`bX`\Uh]g]W`Xcfh'gY]h`Yf`
df`À`W`h][`k`Y]hYfYb`hk`]W`_Y`h`"

Ni gUa a YbZUggYbX`Äggh'g]W`gU[Ybž'XUgg'X]Y`9bhk]W`i b[Yb
fi bX`i a `F]hgi `8cUb`ZØf`9]bhfUW`h: fUb`Zi fh`YbhgW`Y]XYbX`gY]b
_ÖbbhYbž`i a `g]W`i]b`XYf`7\Ua`d]cbg!@YU[i Y!GU]gcb`ni
VY\Ui dhYb``8]Y`NY]h`XfÄb[hž`i bX`Ui W`k Ybb`X]Y`J Yf\UbX`i b[Yb
\YfUi`gZcfXYfbX`g]bXž`V`Y]Vh`X]Y`<cZbi b[`Ui Z`Y]bY`9]b][i b[
VYghY\Yb``9]b`HfUbgZYf`j`cb`8cUb`k`ØfXY`b]W`h`bi`f`X]Y`A`UbbgW`UZh
ghÄf`_Ybž`gcbXYfb`_ÖbbhY`Ui`W`Y]b`NY]W`Yb`ZØf`X]Y`5a`V]h]cbYb
XYf`9]bhfUW`h`gYhnYbž`g]W`i`bhYf`XYb`VYghYb`?`i`Vg]b`9i`fcdU`ni
VY\Ui dhYb`"

⇒`XYf`_ca`a`YbXYb`NY]h`V`Y]Vh`UVni`k`UfhYbž`k`Y`W`Y
9bhgW`Y]Xi`b[Yb`8cUb`hf]Zh`i`bX`cV`9]bhfUW`h: fUb`Zi`fh`XUg`b`Öh][Y
<ÄbXW`Yb`VYk`Y]ghž`i`a`XYb`HfUbgZYf`ni`a`5VgW`i`gg`ni`Vf]b[Yb`"
8Yf`K`YhhVYk`YfV`]a`i`i`»VU``]gh`\Ufhž`i`bX`bi`f`X]Y`i`YXi`X][Yb`i`bX
GhfUhY[]gW`Yb`k`YfXYb`Ua`9bXY`VY`c`b`h`"

8YhU]`g	
Cfh	5a`VYf[ž`8Yi`hgW`U`bX
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "Zf"XY • k k k "hfUbgZYfa`Uf_h"XY • Zc`hmg`hUhg"cf[

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`bU[!VUmYfb"XY