

? UfhY`b`ZØf`XYb`[i hYb`Nk YW_ .
6YbYZ]ngW\ UZ_cdZhi fb]Yf`]b`ð `VUW\ °

5a`%, " ' ð b] ' & \$ &)`Z]bXYh`]b`5`hØh]b[`Y]b
6YbYZ]ngW\ UZ_cdZhi fb]Yf`ni [i bghYb`XYg`?]bXYf\cgd]nYg
ghUhh" `? UfhY`b`ZØf`XYb`[i hYb`Nk YW_ °



6U\bk Y[`%' ž, (' , + `ð `VUW\ #6i W\ ž`8Yi hgW\`UbX`!`5a`"*"
ð b] ' & \$ &)`k]fX`Yg`]b`ð `VUW\`ni a`YfghYb`A`U`Y]b
6YbYZ]ngW\ UZ_cdZhi fb]Yf`[YVYbž`XUg`i bhYf`XYa`A`c`h`c`? UfhY`b`ZØf`
XYb`[i hYb`Nk YW_`j`YfUbghU`hY`h`k`]fX`"8]Y`C`f`[Ub]gUhc`fYbž`X]Y
:]fa`U`l`bhYffY]bYf`: c`fgh[Yf`À`h`i`bX`@UbXhU[gdf`Àg]XYbh]b`è`gY
5][bYfž`UXYb`gW\ UZ_cdZVY[Y]ghYfhY`Gd]Y`Yf`Ui`g`[Ub`n`6UmYfb`Y]bž
i a`b]W\h`bi`f`]f`?`ØbbYb`ni`nY][Ybž`gcbXYfb`Ui`W\`Y]bYb
k`Yfh`c`Y`b`6Y]hfU[`ZØf`XUg`?]bXYf\cgd]n`Gh`"B`_c`Ui`g`]b`6UX
;`f`ØbYbVUW\`ni`Y]ghYb`"K`]Y`X]Y`DB`D`VYf]W\hYhž`VY[]bb`h`X]Y
J`YfUbghU`hi`b`[i a`%+`l`fž`k`cVY]`XYf`Gd]Y`VY[]bb`ZØf`%, " ` \$`l`f`
Ub[YgYhnh]gh"

8]Y`F`Y[Y`b`i`bX`5V`Ài`ZY`XYg`Hi`fb]Yfg`g]bX`gc`[YghU`hYhž`XUgg`Y`XY

DUfh]Y`ni `Y]bYa `i bj Yf[Ygg`]WXYb`9f`YVb]g`k]fX" `8]Y`HY]`bY\`a Yf
_`ObbYb`g]W`Ui Z`nk Y]`Fi bXYb`ni `Y`' &`Gd]Y`Yb`ZfYi Yb`ž`k Ug`X]Y
GdUbbi b[`i bX`XYb`K Yh`_Ua dZ[Y]gh`ni g`Äh`n]W`Ub`Y]nh" `8]Y
@Y]hi b[`XYg`Hi fb]Yfg`ØVYfb]a a h`GYdd`<i bXY[[Yf`Ui g`@Yb[[f]Ygž
XYf`a]higY]bYa `9b[U[Ya Ybh`g]WXYf`]W`ZØf`Y]bY`Ub[Ya YggYbY
5ha cgd`ÄfY`gcf[Yb`k]fX"

: Øf`XYb`[i hYb`Nk YW`_`°

6YgcbXYfg`Yfk Ä`bYbgk Yfh`g]bX`X]Y`Z]bUbn]Y`Yb`5gdY`_hY`XYg
Hi fb]Yfg.`J cb`YXYa `GhUfh[Y`Xž`XUg`%&`9i fc`]a `J cfj Yf`_Ui Zi bX
%) `9i fc`Ub`XYf`HU[Yg`_UggY`VYhfÄ[hž`Z]Y» Yb`nk Y]`V]g`ZØbZ`9i fc
X]fY`_h`Ub`XUg`?]bXYf`c`gd]n" `8]YgY`_`h]Uh]j Y`nY][h`b]W`h`bi fž`k]Y
UhhfU`_hj`XUg`GW`UZ`_cdZgd]Y`]ghž`gcbXYfb`Ui W`X]Y`6YfY]hgW`UZh
XYf`Gd]Y`Yfž`g]W`ZØf`UbXYfY`ni `Yb[U[]YfYb" `6Y]Y]bYf`a Ul]a U`Yb
HY]`bY\`a YfnU\`j cb`%) \$`DUfh]Yb`k]fX`_`Ufž`XUgg`_`Yf`[Ubn`j]Y`Y
Gd]Y`Yf`X]Y`? UfhYb`]b`X]Y`< UbX`bY\`a Yb`i bX`b]W`h`bi f`i a`XYb
G]Y[ž`gcbXYfb`Ui W`i a`X]Y`[i hY`GUW`Y`_`Äa dZb"

9]b`k Y]hYfYf`; fi bXž`g]W`XUg`Hi fb]Yf`b]W`h`Ybh[Y\`Yb`ni `UggYbž
]gh`XYf`k UW`gYbXY`: c`_i gž`XYb`XUg`GW`UZ`_cdZgd]Y`XYfnY]h`YfZÄ`fh"
5a`_`ca`a YbXYb`GcbbhU[`k]fX`ni a`6Y]gd]Y`XYf`%"
K Y`hgW`UZ`_cdZhU[`Ui g[Yfi ZYb" `h`A ØbW`VYf[ž`C VYfZfUb`_Ybž`Z]bXYh
Y]bY`nYbhfU`Y`J YfUbghU`hi b[`ghUhhž`i bX`nU\`fY]W`Y`Hi fb]YfY
k YfXYb`Ui W`Ub`UbXYfYb`C fhYb`]b`6UmYfb`gck]Y`cb`]bY
Xi fW`[YZØ`fh" `8]Y`_`h]Uh]j Y`ni f`: ØfXYfi b[`X]YgYf`hfUX]h]cbY`Yb
VUmYf]gW`Yb`Gd]Y`Zcfa`k]fX`j cb`GW`UZ`_cdZJ YfY]bYbž`XYa
VUmYf]gW`Yb`<Y]a Uha]b]ghYf]i a`i bX`XYa`VUmYf]gW`Yb
D\`c`c[Ybj YfVUbX`i bhYfgh`Øhnh" `<]Yf`k]fX`XYi h`]W`ž`XUgg`XUg
GW`UZ`_cdZgd]Y`j]Y`a Y\`f`]gh`U`g`bi f`Y]b`NY]hj YfhfY]V`Yg`Vf]b[h
A YbgW`Yb`ni gUa`a Yb`i bX`ZØfXYfh`gcn]U`Y`6]bXi b[Yb"

? UfhYbhf]W`_g`i bX`ghfUhY []gW`Yg`8Yb`_Yb

: Øf`U`YbYž`X]Y`bcW`b]W`h`a]hXYb`: Y]b`Y]hYb`XYg`Gd]Y`g
j YfhfUi`h`g]bX.`GW`UZ`_cdZ`k]fX`a Y]gh]j cb`j]Yf`DYfgcbYb`[Ygd]Y`h
i bX`bi hnh`VUmYf]gW`Y`Gd]Y`_UfhYb" `Gd]Y`Yf`_`ObbYb`]b
j YfgW`]YXYbYb`J Uf]UbhYb`UbhfYhYbž`gY]Yg]a`HYUa`a cXi`g`cXYf

U`g`9]bnY`gd]Y`Yf"6YgcbXYfg`gdUbbYbX`g]bX`X]Y` GUI !Gd]Y`Y žk c
 X]Y`HYUa a]h[`]YXYf`ni `6Y[]bb`b]W`h`k]ggYbžk Yf`Ui Z]\fYf`GY]hY
]gh"8]YgY`ghfUhY[]gW`Yb`9`Ya YbhY`a UW`Yb`XUg`Gd]Y`ni `Y]bYf
 <YfUi gZcfXYfi b[ž`X]Y`k Y]h`ØVYf`XYb`GdU» `]bUi g[Y`h` `Yg`ZØfXYfh
 a Uh\Ya Uh]gW`Y`i bX`gcn]U`Y` ðhY`][Ybnž`i bX`]b`Y]b][Yb`GW`i `Yb
 k]fX`gc[Uf`XYf`GW`UZ_cdZ bhYff]W`h`Ub[YVchYb"

K Yf`U`gc`X]Y`; Y`Y[Yb`Y]h`U`hž`VY]a `6YbYZ]ngW`UZ_cdZhi fb]Yf`Ua
 * " `ž b]]b `ž `VUW`hY]`ni bY`a Ybžgc`hY`g]W`gW`bY`gY]bY
 GhUfhd`Uhn`g]W`Yfb"5ba Y`Xi b[Yb`g]bX`ØVYf`X]Y`K YVg]hY
 k k k "gW`UZ_cdZYb"W`a `cXYf`hY`YZcb]gW`i bhYf`Ž (- # \$ (&# % , ' &&
 a Ò[`]W`"K]Y`Y]» hYg`XcW`gc`gW`Òb. `K Yf`b]W`h`k U[hž`XYf`b]W`h
 [Yk]bbh`i bX`]b`X]YgYa `: U``_Ubb`a Ub`XUVY]`Ui W`bcW`Yhk Ug
 ; i hYg`hi b`

8YhU]`g	
Cfh	6U\bk Y[`%' ž, (' , + `ž `VUW`#6i W`ž 8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "dbd"XY • k k k "[Yfh!i bhYffY]bYf"XY • k k k "k Y`h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z. `bU[!VUmYfb"XY