

5i gV]`Xi b[`]a `K]hhY`gVUW X Yf`@UbX. `ž` nc
i bX` ; fi a U`gYhnYb`Ui Z`Ni _i bZh°

@UbXfUh'8f"?'`Ui g`A Yhn[Yf`VYgi WXh'5]WXUW!: f]YXVYf[ž
VYhcbh'5i gV]`Xi b[gUb[YVchY`i bX`: UW_fÄZhYa Ub[Y``]b`XYf
FY[]cb"



5]WXUW ž'8Yi hgWX`UbX`!`<Yi hYž`Ua`%"'ž`]'&\$&) ž'a UW hY`g]WX
@UbXfUh'8f"?'`Ui g`A Yhn[Yf`Ui Z`XYb`K Y[ž`i a `]a `F U`a Yb`XYf
VUmYfbk Y]hYb`K cWX`Y`XYf`5i g!`i bX`K Y]hYfV]`Xi b[`[`Y]WX`nk Y]
I bhYfbY`a Yb`]a `@UbX_fY]g`5]WXUW!: f]YXVYf[`ni`VYgi WYb.`ž` nc
]b`5]WXUW`i bX` ; fi a U`]b` : f]YXVYf[""8]YgY`6Ygi WY`UVYb`XUg
N]Y`ž`X]Y`6YXYi hi b[`XYf`5i gV]`Xi b[`]b`XYf`FY[]cb`Yfj`cfni`YVYb
i bX`Y]bYb`6`]W`Ui Z`X]Y`U`hi Y``Yb`<YfUi gZcfXYfi b[Yb`]a
5i gV]`Xi b[gVYfY]WX`ni`k YfZYb"

6Y]`ž` ncž`k c`%*`j YfgWX]YXYbY`5i gV]`Xi b[gVYfi ZY`Ub[YVchYb
k YfXYbž`[]Vh`Yg`j]Y`ZÄ`h[]Y`A`Ö[`]WX`_Y]hYb`ZØf`Ub[Y`YbXY
: UW_fÄZhY""8]Y`DU`YhY`fY]WX`h`j`cb`_Ui`Za`Äbb]gWX`Yb`i bX
hYWX`b]gWX`Yb`6Yfi ZYb`V]g`Y`b`ni`c[]gh]gWX`Yb`5i gV]`Xi b[gk Y[Yb"

; YgWÅZhgz\fyf'>Øf[Yb'; c`X`cVhY`X]Y`c\Y', VYfbU\ a Yei chYž
X]Y`nY][hžXUgg'j]Y`Y`5i gni V]`XYbXY`bUWÅ`j\fyf'@Y\fnY]h]a
I bhYfbY\ a Yb`V`Y]VYb"8]Y`A]hUfVY]hYf`VYf]WÅhYb`j`cb`Y]bYa
ZUa`j]ÅfYb`5fVY]hg`_]a U`i`bX`XYf`A`Ò[`]WÅ`_Y]hžZfØ`J`YfUbhk`cfhi`b[
ni`ØVYfbY\ a Yb"5i »YfXYa` \UVYb`X]Y`5i gni V]`XYbXYb`X]Y
7\UbWž`j`YfgWÅ]YXYbY`?Uff]YfYk`Y[`Y`Y]bni`gWÅ`U[`Yb`'gY]`Yg`U`g
: UWÅk`j]hž`ØVYf`Y]b`Xi`U`Yg`Ghi`X]i`a`cXYf`Xi`fWÅ`]bX]j`]Xi`Y`Y
K`Y]hYfV]`Xi`b[`gUb[`YVchY"@"Ui`h`XYb`bZcfa`Uh]cbYb`j`cb`fU!U]W
ZXV"XY`hfÅ[`h`XYf`Zf]gWÅY`K`]bXž`XYb`X]Y`5ni`V]g`a`]h]`fYb`≠XYb
Vf]b[`Ybžk`YgYbh]WÅ`ni`a`d cg]h]j`Yb`6Yhf]YVg`_]a`U`VY]"

5i gV]`Xi b[`VY];` fi a U

5i WÅ`VY];` fi a U]b': f]YXVYf[`ghY\Yb`X]Y`NY]WÅYb`Ui`Z`5i`gV]`Xi`b[`"
8Ug`i`bhYfbY\ a Yb`V]`XYh]b`g]YVYb`6Yfi`ZYb`Ui`gžXUfi`bhYf
: UWÅ]bZcfa`Uh]_Yfž`@JbX!`i`bX`6Ui`a`UgWÅ]bYba`YWÅUhfc]b]_Yf`gck`jY
?Ui`ZYi`hY`ZØf';`fc»!`i`bX`5i`»Yb\UbXY`ga`UbU[`Ya`Ybh"
; YgWÅZhgz\fyf'<Ubg';`fi`VYf`\YVh`\Yfj`cfžXUgg`X]Y
_Ui`Za`Àbb]gWÅY`5i`gV]`Xi`b[`]b`Y]bYa`fc``]YfYbXYb`GmghYa`YfZc`[`hž
VY]`XYa`U`Y`gYWÅg`A`cbUhY`X]Y`5VhY]i`b[`]Yk`YWÅgY`h`k`]fX"8Ug
gc``[`Yk`Å`f`Y]ghYbž`XUgg`X]Y`5i`gni`V]`XYbXYb`j`YfgWÅ]YXYbY
6YfY]WÅY`XYg`i`bhYfbY\ a Ybg`_YbbYb`YfbYb";`fi`a`U]gh`U`_h]j`_Ui`Z
XYf`Gi`WÅY`bUWÅ`[`i`hYb`B`UWÅk`i`WÅg`f`ÅZhYb`i`bX`bi`hnh`XUZØf`gc]n]U`Y
A`YX]Yb`gck`jY`GWÅi`!`i`bX`6Yfi`Zga`YggYbž`i`a`ZØf`g]WÅ`ni`k`YfVYb"
B`UWÅ`XYf`5i`gV]`Xi`b[`]Yfa`Ò[`]WÅh;`fi`a`U]bX]j`]Xi`Y`Y
,`VYfbU\ a`YdYfgdY`_h]j`Yb`gck`jY`K`Y]hYfV]`Xi`b[`ga`Ò[`]WÅ`_Y]hYbž
k`jY`Yhk`U`XYb`9fk`YfV`Y]bYg`5i`gV]`XYfgWÅY]bg`cXYf`Y]bYg`6Yhf]YVg!
cXYf':`UWÅk`]fhg"

8f"?'`Ui`g`A`Yhm[`Yf`Yfa`i`h][`hY`X]Y`5i`gni`V]`XYbXYbž`\fy
VYfi`Z]WÅYb`DYfgdY`_h]j`Yb`k`Y]hYf\]b`ni`Yfk`Y]hYfb`i`bX`VYhcbhY`X]Y
Ub\U`hYbXY`B`UWÅZfU[`Y`bUWÅ`:`UWÅ`_f`ÅZhYb`]a`k`]hY`gVUWÅYf`@JbX"
Hfchn`XYf`J`YfVYggYfi`b[`]b`XYf`5i`gV]`Xi`b[`gg]hi`Uh]cb`V`Y]Vh`XYf
: UWÅ`_f`ÅZhYa`Ub[`Y`Y]bY`<YfUi`gZc`fXYfi`b[`"8]Y`8UhYb`XYg`=56
nY][`Ybž`XUgg'j`]Y`Y`6Yhf]YVY`GWÅk`]Yf][`_Y]hYb`\UVYbž]\fy
5i`gV]`Xi`b[`gd`ÀhnY`ni`VYgYhnYb"(\$`Dfc`nYbh`XYf`i`"U"i`bVYgYhnhYb
5i`gV]`Xi`b[`gd`ÀhnY`k`YfXYb`Ui`Z`ni`k`Yb][`Y`6Yk`YfVYf
ni`fØW_[`YZØ`fh"

5_hi Y`Y`< YfUi gZcfXYfi b[Yb`]b`XYf
5i gV]`Xi b[

@Ui h`XYb`5bU`mgYb`j cb`? C: 5; `Uh`X]Y

5i gV]`Xi b[gd`UhnUWZfU[Y]b`9b[dUggVYfi ZYb`gY]h`&\$%` i a`%\$ž
DfcnYbhni [Ybca a Ybžk Ā\fybX`XUg`5b[YVch]b`X]YgYb`6Yfi ZYb
gc[Uf`i a`ZUgh`&\$`DfcnYbh[Ygh]Y[Yb`]gh`HfcmXYa`g]bX
i bVYgYhnhY`5i gV]`Xi b[gghY`Yb`]b`X]YgYb`6YfY]WYb`ni`Y]bYa
YW`hYb`DfcV`Ya` [Yk cfXYb`"Gc`]gh`XYf`5bhY]`XYf`i bVYgYhnhYb
D`ĀhY`j cb` (ž-`DfcnYbh]a``X\`f`&\$%` `Ui Z`%\$ž+`DfcnYbh]a``X\`f
&\$&&`Ub[Ygh]Y[Yb`"

8]Y`; f0bXY`XUZ0f`g]bX`j]Y`ZĀ`h][.`Ni a`Y]bYb`Uh`XUg`a U[Y
a UbWYf`5i gV]`Xi b[gVYfi ZY`ni`_Āa dZYbž`i bX`X]Y
5fVY]hgVYX]b[i b[Yb`g]bX`cZi`b]W`h`UhhfU`_hj` [Ybi ["`5i W`X]Y
9ffY]W`VUf`_Y]h`XYf`6Yhf]YVY`i bX`6Yfi ZggW`i`Yb`]gh`Y]b` : U`_hcfž`XYf
j]Y`Y`dchYbn]Y`Y`5i gni V]`XYbXY`UVgW`fYW`_h`"8]Y`6Yhf]YVY`g]bX
[YZcfXYfhž`X]Y`5hhfU`_hj`]hĀ`h`XYf`5i gV]`Xi b[`Xi fW`j YfgW`]YXYbY
GhfUhY[]Yb`ni`Yf`\0`Yb`i bX`l bhYfgh0hni b[`Ubni V]YhYbž`i a`X]Y
NU\`XYf`5i gV]`Xi b[gd`ĀhY`ni`ghY][Yfb`"

Ni gUa a YbZUggYbX`Āggh]g]W`ZYgh`U`hYbž`XUgg`gck c`\`ž`nc`U`g
Ui W` ; fi a U`a]h`\fyb`]bbcj Uh]j Yb`5i gV]`Xi b[gdfc[fUa a Yb`i bX
? Uff]YfYW`UbW`b`Y]bYb`k]W`h][Yb`6Y]hfU[`ni`f`G]W`Yfi b[`XYf
: UW`_fĀZhY`ja`@UbX`_fY]g`Y]ghYb`"8]Y`< YfUi gZcfXYfi b[Yb`XYg
: UW`_fĀZhYa Ub[Y`g`g]bX`YXcW`Ui W`j cf`XYf`< Ui gh0f`gd0fVUfž
i bX`Yg`V`Y]Vh`ni` \cZYbž`XUgg`X]Y` [i hY`5fVY]h`XYf
5i gV]`Xi b[gVYhf]YVY`ja`K`]hY`gVUW`Yf`@UbX`j]Y`Y`† b[Y
A YbgW`Yb`0VYfnYi [h`"

8YhU]`g	
C fh	5]W`UW`ž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none">• `fU!U]WZXV"XY•]UV"XY• k k k "_cZU"XY

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'bU[!VUmYfb"XY